BRANDS: CREATING DESIRE ►► 5

Iran Threatens 'All-Out War' if US or Saudis Attack

Punia Books Tokyo Berth, Loses Controversial Semi

Mumbal Licence Area 2x250 mw coal-based generation assets at Dahanu

T&D licence

Financial

alid till 2036

Long-term PPA up to Feb 2023 with Mumbai

Revenue: ₹4,270 crore

EBITDA: ₹806 crore

PAT: ₹43 crore (For 7 mths ending Mar 2019

'Reforms can Help Turn Economic Tide'

> THE ECONOMIC TIMES IND I A

Participants at the second edition of ET India Dialogues said cyclical and structural issues were responsible for the economic slowdown. But they said the economy could bounce back if the government focuses on effective reforms. ▶▶ PAGES 8-9

### **Inside story**

### IL&FS Starts Repaying ₹5.071 crore to Creditors of Three Group Firms

Debt-laden Infrastructure Leasing and Financial Services (IL&FS) has started repaying the creditors of three group entities, with outstanding claims of ₹5.071 crore, according to an affidavit filed before an appellate tribunal on Thursday. Economy: Macro, Micro & More ►► 12

### Telcos Spar Over Trai Paper on Interconnect Usage Charges

The telecom regulator's latest paper on deferring implementation of a zero-interconnect usage charges (IUC) regime has triggered a blame game among older operators Bharti Airtel and Vodafo ne Idea, and Reliance Jio Infocomm, which accused each other of voice traffic imbalance Companies: Pursuit of Profit ▶▶ 16

### **AAI Opts Out of Race to Buy Bidvest, ACSA Shares in MIAL**

The Airports Authority of India has decided not to exercise its right to buy shares from partners Bidvest and Airports Company South Africa (ACSA) in Mumbai International Airport Ltd (MIAL). Companies: Pursuit of Profit ▶► 17

### ...... **Market Tracker**

LAST 0,704.80 Nifty -1.25 36,093.47 -1.29 Sensex Re/US \$ 71.33 -0.13 Gold Std 37.500.00 0 -0.43 Brent (5) 1.47 led by ETIG Databas

# **GST Council may** Clear Air on BPOs

In what could bring relief to India's \$180-billion IT/ITeS industry, the GST Council could consider on Friday a proposal to clarify that business process outsourcing services will qualify as exports and not be taxed at 18% reports Deepshikha Sikarwar. ▶▶ 11

**Today on** 

# **ETPrime**.com

Was it a wilful default by realty NBFC Altico Capital? Taxing sugar for a fitter India

Where are India's payments banks headed?

BRANDS: CREATING DESIRE ► 5

**OPEN HOUSES IN 400 DISTRICTS TO PUSH LOANS** 

# **Ahead of Festive** Season, PSBs to go on Lending Spree

Target: Getting five customers for every existing borrower; MSMEs get a breather

Our Bureau

New Delhi: In a bid to push credit before the festival season and revive growth, the government has asked state-run banks to hold open houses in 400 districts of the country, tasking them with extending credit to five new customers for every exis-

ting borrower. In addition, banks will not de clare any stressed assets of MSMEs as non-performing un-til March 31, 2020, to help them

recover.

Banks have acquired \*9,155 crore worth of pooled assets of nonbanking finance companies and housing finance companies under the partial credit guarantee scheme, finance minister Nirmala Sitharaman said at a media briefing after reviewing the dia briefing after reviewing the performance of state-run lenders on Thursday, Proposals for acquiring another ₹32,000 crore under the scheme are in the pi-peline. "In public view, the sche**Loan Cheer** 



districts

400

200 to be covered by Sept 29

Stressed MSME loans not to be declared NPAs till March 31, large fraud declared NPAs till March 31, 2020

duled banks will now show that they are really pushing liquidi-ty through the NBFCs or directly to customers," the finance mi nister said, rebuffing sugges tions that the scheme would be reminiscent of the loan melas of the earlier era.

Key Reason for Slowdown ►► 10

### GOVT HAS LITTLE FISCAL ROOM TO REVIVE GROWTH

# Scope for More Rate Cuts: RBI Guv



RBI governor Shaktikanta Das has said that there is scope for interest rate cuts as inflation is likely to remain below the target of 4%, but he warned that the government may not have the fiscal room to revive growth. While a possible rate cut provides hope, government finances are still a concern.

RBI MERGES 3 UNITS FOR BETTER FIN FRAUD DETECTION ▶▶7

# **Adani for Discom Stake**

QIA eyes 20-25% stake in Adani **Electricity Mumbai** for ₹3,000-4,000 cr

Arijit.Barman@timesgroup.com

Mumbal: Qatar Investment Authority is in negotiations with the Adani Group to buy a minority stake in the latter's flagship power transmission and distribution asset — Adani Electricity Mumbal Limited (AEML). The 14-year-old sovereign wealth fund of the oil-rich Gulf nation could invest as rich Guir nation could rivest as much as 3,000-4,000 crore for a mi-nority stake of 20-25% in the busi-ness, said people in the know. Adani Electricity Mumbai Li-mited, the country's largest pri-vate sector integrated review in

vate sector integrated power ut ility, is a wholly owned subsidiary of Adani Transmission. In August 2018, Anil Ambani

sold his Mumbai power distribu-

# **Power Play**

A 100% arm of Adani Transmission Ltd; ATL is 74.92% owned 25.08% by public

Deal's Final Contours in Works → 10

### **PURE POLITICS**

# **Gokhale Urges US to Restore GSP** for India

India meets the criteria for the trade concessions that the US eliminated in

June, foreign secretary Vijay Gokhale said ahead of Prime Minister Narendra Modi's trip to the US beginning Sunday, and urged the Trump regime to restore GSP for Indian traders. >> 2

### Two N-E States **Pass Bills to** Shield Residents

oram have passed legislations barring non-residents from settling in the states fearing an exodus from Assam after NRC, reports Rahul Trinathi Meanwhile Nagaland has taken up with the home ministry its plan to compilea register of indigenous inhabitants. >> 2

# **J&K Relied On Loans to Meet Expenses: Study**



financial health has shown that compared to other special-category states, J&K's debt/GSDP ratio has been persistently high, and that it relied heavily on borrowings to meet expenditure, reports Anubhuti Vishnoi.▶▶ 3

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**Qatar Fund in Talks with** 

**AEML WHOLLY OWNED SUBSIDIARY OF ADANI TRANSMISSION** 

Adani Transmission acquired business from R-Infra in 2018 for ₹12,700 cr

tion business to Adani Transmistion business to Adam Transmis-sion Ltd (ATL) for v12, 700 crore, al-lowing the latter to enter the dis-com business. Subsequently, the Mumbal business got housed un-der a dropdown subsidiary. The acquisition was financed by a v8,500 crore of term debt from a consortium of banks led by State

consortium of banks led by State Bank of India, Yes Bank and ICI-

# Sebi Tells LIC to Trim NSE Stake

Move after insurer's IDBI buy breaches ownership cap; 5% of LIC's voting rights frozen

Pavan.Burugula @timesgroup.com

Mumbai: The market regulator has asked Life Insurance Corporation to trim its stake in National Stock Exchange by 5%, as the state-run insurer's acquisition of IDBI Bank has caused a breach of

41.5% This included

the ownership cap set for the members of the stock exchange Securities and Exchange Board of India (Sebi) rules limit the to-tal shareholding of trading and associate members in stock ex-changes at 49%.

with 12.5% But out of rule ambit as it was strategic

LIC biggest

LIC and IDBI Bank both held stakes in NSE, but LIC's holding was outside this rule as it was classified as a strategic investor

Fosun's ₹800cr Entry

In its first realty deal in

has acquired majority stake in a platform it has formed with

India, China's Fosun Group

Entire LIC stake, including that of IDBI, classified as

'held by members

Total stake of

into Indian Realty

Ahuja Constructions for ₹800 crore

reports Kallash Babar. ►► 16

with an option to raise its investment

5% Stake may be Worth ₹2kcr ➤> 10

# WITH SEBI TAKING TOUGH STANCE ON STANDSTILL PACTS...

# MFs Split Over Giving **More Time to Essel**

Some big MFs ready to give Essel promoters three more months to repay, others against it

Rajesh.Mascarenhas @timesgroup.com

Mumbai: The debt woes of Essel Group Mumbal: The dept woes or Essel Group promoters may worsen as mutual funds squabble among themselves on whether to give more time to Subhash Chandra's private firms to repay debt. With 11 days to go for Essel promoters to redeem the pledge on shares of Zee Entertainment by repaying loans to

Entertainment by repaying loans to mutual funds and nonbanking finance companies, some mutual funds are aga inst granting more time. Zee Entertain ent is part of the Chandra-led Essel Group, and its shares have been pledged by the promoters to raise money for the group's infrastructure projects.

# **Debt Trouble**

Top Essel execs have told MFs they won't be able to meet Sept 30 deadline

stance on standstill

Talks on among mutual funds on extending deadline, decision likely soon

Essel Group in talks to sell more stake in Zee; negotiations on over pricing and

willing to grant Essel promoters three more months to repay, a few others are against offering any leeway.

Top executives of the Essel Group are said to have told mutual fund officials about their inability to meet the deadline, and sought more time to repay.

Group in Talks to Shed More Zee Stake ➤ 10

# **BENCHMARK INDICES SINK TO OVER 6-MONTH LOWS**

### Stocks Fall on Poor Growth, Fed Fears The Nifty closed at the lowest level since February 19 while the Sensex

ended at the lowest since March 1 on concerns over growth and mixed signals from the Fed on interest rate direction. The Sensex fell 470.41 points to close at 36.093.47 while the Nifty ended down 135.85 points at 10.704.80.

# Cos Keep Off the Cards Table this Diwali

Corporate orders for card packs down 40%; avid players give festive parties a miss

Rasul.Bailay@timesgroup.com

this Diwali, there will be fewer cardplaying parties. The joker in the pack is the economic slowdown. Corporate gifting of card packs is down. So is card players appetite for playing with money stakes. Sale of playing cards typically jumps

playing card suppliers and manufac turers from different cities said sales are down up to 40% compared to last year. That's a big downer. Card manufacturers and sellers said almost 40% of their annual business comes during Diwali

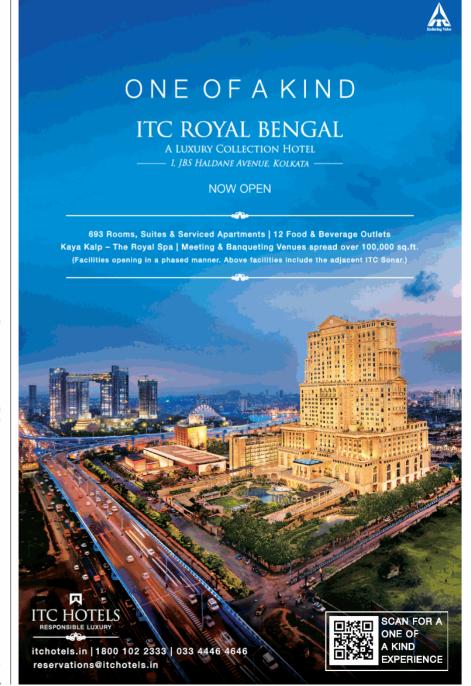
Peak business season for playing cards starts about two weeks before Ganesh Chaturthi and goes on until Diwali. "This year it has been bad right from Ganesh Chaturthi," said Vicky Punjabi, owner of

Veekay Playing Cards in Mumbai, He said business was down 40% this season.
Delhi-based manufacturer AIPH said it has cut production of playing cards by 35% in the past four months as corporate orders and other bulk purchase orders have fallen. There are only 10-15 enquiries a day from companies and wholesalers this year compared to 200-250 a day in 2018. said AIPH owner Kunal Kapooi

2018, said AIPH owner Kunal Kapoor.
Untillast year, Kapoor's firm got orders
from companies like United Spirits and
McDowell. Both liquor companies in
previous years ordered around 600,000
decks each for promotions and corporate gifting. "There is hardly any corporate gifting order happening this year,

Niraj Bathija, proprietor of a Mumbai Niraj Battija, proprietor di analisa based cards manufacturer Manisha Enterprises, said big corporate clients like liquor, cement and FMCG compani-

'People in No Mood to Spend' >> 10



# Restore Generalized System of Preferences, India Urges US Govt

PM to Visit the US from Sept 21-27

Speculation rife that India and the US will announce a trade package during Modi's visit

"Prime Minister Modi will also interact with members of US Congress during his visit"

Modi and Trump are expected to meet in New York on Sept 24 for their third stan-

rally, Modi will meet a group of Kashmiri Pandits



anniversary, Modi will host a special event, titled 'Leader-ship Matters: Relevance of Gandhi in the Contemporary World', on September 24

The PM will hold as many as 20 bilateral meets during his US visit, which will also see the launch of Gandhi Solar Park

involving installation of solar panels on the rooftop of the UN headquarters

US had removed India from GSP programme citing lack of reciprocal market access

DipanjanRoy.Chaudhury @timesgroup.com

New Delhi: India meets the criteria for the trade concessions that the United States eliminated in June, foreign secretary Vijay Gokhale sald ahead of Prime Minister Narendra Modi's trip to the US beginning Sunday and urged the Trump administration to restore the neralized System of Preferences (GSP) for Indian traders

The US had removed India from the



Authorities could act on

complaints of misuse

but total restriction is

Samanwaya.Rautray

@timesgroup.com

New Delhi: Access to Internet is a fundamental right which cannot be taken away arbitrarily, a single bench

of the Kerala high court has ruled. Justice PV Asha's order came on a

petition of Faheema Shirin, an

18-year-old BA student. The court set

Now Dolhi: The Centre has for the

first time opened up government jobs for people with mental illness, learn-ing and intellectual disability and au-tism as well as victims of acid attacks.

Over two years after the enact

ment of the Right of Persons with

Disabilities Act in April 2017, rais-

ing reservation in government

jobs and educational institutions from 3% to 4% and the number of

unwarranted: HC

GSP programme, which allowed duty-free entry for up to \$5.6 billion worth of annual exports to the US, citing lack of reciprocal market ac cess. However, speculation is rife

cess. However, speculation is rife that India and the US will announce a trade package during Modi's visit. The PM will visit the US from September 21-27 and during his trip meet President Donald Trump and address the annual session of the United Nations General Assembly (UNGA), Gokhale told media nersons on Thursday. media persons on Thursday. "Prime Minister Modi will also in-"Prime Minister Modi will also in-teract with members of US Congress during his visit," he said. Modi and Trump are expected to meet in New York on September 24 for their third standalone meeting this year. Trump will join Modi on Sunday at the mega "Howdy Modi' rally in Houston which will be at-tended by members of the Indian.

American community A day before the rally, Modi will A day before the fally, Modi will meet a group of Kashmiri Pandits in Houston in the backdrop of abolition of Article 370 of Constitution which granted special status to J&K.

In Houston, Modi will also

tended by members of the Indian-

meet executives of energy firms BP PLC and Exxon Mobil Corporation to discuss investcorporation to discuss invest-ment opportunities in India. Even as imports of crude oil from the United States have steadily grown, India is looking at expand-ing oil imports from Russia and the Far East amid uncertainty over supplies after an attack on Saudi Arabian facilities last weekend. Arabian facilities last weekend. The PM will address the UNGA on

women students at night.
Shirin contended that mobile and
Internet were basic necessities needed to help a student study and develop

potential. The court said its misuse

could not be grounds for denying ac-

cess as mobile phones and laptops can be misused any time. Mobile phones

the morning of September 27, said the foreign secretary. At the UN Modi will also take part in an event on climate change where he will talk about the efforts made by India to

about the errorts made by India to combatclimate change.
As the world commemorates Mahatma Gandhi's 150th birth anniversary, Modi will host aspecial event, titied 'Leadership Matters'. Relevance of Gandhi in the Contemporary World'. Os Contemporary Hould be Southenberg Hould and the Contemporary. World', on September 24. He will be joined by leaders of a few other countries at this event.

At the UN, In an event many as 20 bilateral meets during his US visit, which will also see the launch of Gandhi Solar Park in volving installation of solar panels on the rooftop of the UN headquarters in New York from a grant of \$1 million that India

The PM will hold as

change \$1 million that India has given to promote renewable energy and showcase its commitment to use of solar energy. This year Bill & Mellinda Gates Foundation's 'Global Goalkeeper's Award' will be given to Modi for his leadership in the Beld of santistion. leadership in the field of sanitation Theaward is given annually to a world leader for achievements in a specific sustainable development goal. ET had reported on Wednesday that the PM would also attend a counterterrorism along with executives from JPM organ Chase & Co, Lockheed Martin, Mastercard Inc and Walmart Inc.

Access to Internet Fundamental Right: Kerala HC

dignity and freedom", the court said and pointed out numerous advantag-es of technology to argue that such facilities cannot be denied to adults.

"The usage of mobile phones to ena-ble students to have access to Internet

will only enhance opportunities of

NEW DELHI: The crucial Supreme Court hearing on the Avodhya title suit

had to be suspended midway on Thursday after Chief Justice of India Ranian Gogoi suddenly fell ill. Further details on the CJI's health were not available. A five-judge bench led by the CJI is hearing appeals and cross-appeals by the Waqf Board, the Nirmohi Akhara and the deity Ram Lala

MINISTRIES IDENTIFY JOBS - IN GROUPS A. B. C - ACROSS DISCIPLINES FOR THE DIFFERENTLY ABLED

Ayodhya Hearing Suspended After CJI Takes III

against a 2010 Allahabad High Court order. - SAMANWAYA RAUTI

# Trump Hints at Some Announcement at 'Howdy Modi!' Event in Houston

**WASHINGTON:** US President Donald Trump has said that he may make an announcement at the mega "Howdy Modi! event in Houston on Sunday when he would join Prime Minister Narendra Modi in addressing the 50,000-strong Indian diaspora. The White House on Monday announced that Trump would join Modi at the Houston rally on September 22 as a "special gesture" by the US President. - PTI

### ON SIDELINES OF UN GENERAL ASSEMBLY

# **Modi to Hold Summits** with Caribbean and **Pacific Island Nations**

Primary focus: Climate change, blue economy, how India can be an ally

DipanjanRoy.Chaudhury @timesgroup.com

New Delhi: Prime Minister New Delni: Prime Minister
Narendra Modi will participate in
two summits — The India-Caribbean
(CARICOM) Island Summit and the
Found for India-Pacific Islands
Cooperation (FIPIC) — on
September 26 on the sidelines of the
upcoming United Nations General
Assembly spession in New York Assembly session in New York.

The primary focus of these summits will be on climate change, blue mits will be on climate change, blue economy and how India can part-ner in their development needs amid China's inroads in these re-gions, ET has learnt. This is the first India-Caribbean Island Summit, with India increasingly seen as a non-conditional development tearing. exploitative development partner. Ahead of the summit, India's envoy

to the United Nations, Syed Akbaruddin, met his counterparts from the Caribbean countries as Irom the Caribbean countries India plans to focus on Caribbe and Latin American countries of the next five years.

Over the years, India has increased its political engagement with the Caribbean is paradequeries which have

quality and standard of education," the verdictsald and quoted SC rulings that freedom of expression included the right to be informed, the right to

know and feeling of protection of "ex

pansive connectivity". Authorities

could act on complaints of misuse of

land countries, which have a decent Indian diaspora whose ancestors were taken there by the colo-nial Britain as inden-

The first FIPIC summit took place in 2014 when Modi visited Fiji, while the second one was held in Jaipur in 2015.

secondone was neidmiaghur in 2015. FIPIC engagement is a key pillar of India's Act East Policy. Cook islands, Fijl, Kiribati, Marshall Islands, Micronesta, Nauru, Niue, Samoa, Solomon Islands, Palau, Panna Now Culper, Tonce, Thursha Papua New Guinea, Tonga, Tuvalu and Vanuatu are part of the 14 countries that form the FIPIC group



but a total restriction on their use was

"When the Human Rights Council of the UN has found right to access to Internet is a fundamental freedom and a tool to ensure right to education, an least the formal state of the formal s

a rule which impairs such a right of

students cannot be permitted to

stand..." the court said, urging stu dents to be counselled on use of

phones and laptops and its advantage

phones and laprops and its advantag-es and disadvantages so that they do not infringe on another's right to pri-vacy while exercising their own. The petitioner said that undergradu-ate students in her college were not al-lowed to use laprops in hostels and no mobiliophones were allowed between 16

mobile phones were allowed between 10

pm to 6 am. But this rule was changed from June 24, to disallow mobile phones

between 6 pm to 10 pm.

### PRESIDENTIAL ASSENT AWAITED

# Manipur, Mizoram **Pass Bills Fearing Assam Influx**



Nagaland takes up with MHA plan to have a 'register of indigenous inhabitants of Nagaland'

Rahul.Tripathi@timesgroup.com

New Delhi: Manipur and Mizoram New Delhi: Mantpur and Mizoram assemblies have passed legislations that bar non-residents from settling in the states. The move follows apprehension that there will be an exodus from Assam after the National Register of Citizens has been compiled. Even as the two bills await the Presidential assent, Nagaland has taken up with the Union home ministry its plan of compiling a 'regist. istry its plan of compiling a 'register of indigenous inhabitants of

Nagaland' (RIIN), ET has learnt. Nagaland (RIIN), ET has learnt.
The Mizoram assembly unanimously passed the Maintenance of
Household Registers Bill, 2019, on
March IB, and sent it to the MHA,
the nodal ministry for central scrutiny of state bills and obtaining
Prostdontal asson through Presidential assent. Mizoram shares over 700 km border with Bangladesh and Myanmar. The law Bangladesh and Myanmar The law intends to provide a credible indi-vidual identification system and prevent non bona fide people from usurping benefits of developmen-tal schemes. At the moment, gov-ernment schemes tap 'Aadhaar' for identifying beneficiaries. 'Any state legislation is examined in state legislation is examined in consultation with central ministries and departments to overcome

any deviation from national or cen tral policy, and legal and constitutional validity," said an official.

The Manipur People's Protection 'The Mantpur People's Protection Bill defines 'Manipuris' and 'non-Manipuris' and seeks to regulate entry and exit of the latter to protect interests of the former. The bill lists Meltels, Pangal Muslims, listed Scheduled Tribes of state and Letten parters with Mantpurish Mantpurish Indian nationals living in Manipur before 1951 as 'Manipuris'.

Most northeastern states are pro Most northeastern states are protected by 'inner line permit' a visitor
to the state has to obtain, an official
clarified. The
Nagaland government, however, has
highlighted 'illegal
immigration' to proCentre asks

Centre asks



Centre asks govt to set

orticals last month.
The central officials sought details on incentres out illegal migrants. The Centre has also directed the Nagaland government to set up foreigners' tribunals model detention centres and a robus IT enabled redress system before em

Assam's NRC during

discussions with

Unionhomeministry

officials last month

barking on the process. Home minister Amit Shah had said in Ranchi on Wednesday a register to identify genuine citizens of India was needed. "We had promised to the people of the country in our election." manifesto that we will bring NRCall over the country, make a register of citizens and take action against oth ers, as per law" he had said.



# HOME MINISTER ASSURES BENGAL CM

# Many Indians Not in NRC: Mamata to Shah

'No discussion on NRC in Bengal; initiative not required in Bengal'

**Our Political Bureau** 

New Delhi: West Bengal chief min-New Delhi: West Bengal chief min-ister Mamata Banerjee on Thursday raised the Issue of Assam's National Register of Citizens (NRC) with home minister Amit Shah and sought his intervention to allay fears of genuine Indians belonging to the Bengall, Bihari, Corkha and Assamses communities who were Assamese communities who were excluded from the final list.

"I came to meet the home minister to discuss about NRC in Assam and told him that many genuine Indians were excluded from the list. I have were excluded from the list. I have requested him to do the needful so that they can be included in NRC as they are in distress," she told report-ers after the meeting with Shah.

The chief minister said among those who were excluded from NRC include many Bengalis, Biharis, Gorkhas and even Assamese. "I have requested him to examine their cases and re-

she submitted a memorandum The final NRC list excluded the names of 19 lakh people, "The home names of Islant, people. "The forme minister has assured that he would look into it," Banerjee said. Asked whether there was any discussion on the implementation of NRC in West Bengal, she said no such dis-cussion took place but it was her stated nosition that such an initia. stated position that such an initia

tive was not required in her state. "Even Bihar chief minister



Even Bihar chief minister Nitish

that NRC was not required in his state," she said. The chief minister said she came to New Delhi after a long time and after she time and after she was given an ap pointment by Prime Minister Narendra Modi for a meeting

Nitish Kumar said that NRC was no

In his state:
Bengal CM

"Meeting the prime
minister and the
home minister is a constitutional obligation. Also, we have interna-tional border issues with Bangladesh and Bhutan and state borders with Bihar and Jharkhand We also have the sensitive 'chick en's neck' (corridor connecting northeastern states with the rest of the country). So meeting the home



der the new rules.
The jobs are in
Groups A, B and C
across disciplines.
These include roles in public sector unengineer, architect, town planner and in ministries like multi. tasking staff and pro-

to 21, central ministries have fi-

nally identified positions for the differently abled un-

empowerment of persons with dis-abilities (DEPwD) in August asked abilities (DEFWD) in August asked the ministries to identify the posts and then advertise for filling them up. An in-house expert committee identified the posts that could be opened to people with mental ill-nesses, cerebral palsy, dwarfism dertakings like civil and muscular dystrophy.

Jobs for Acid Attack Victims, Ones with Mental Disability

"This is the first step towards hiring differently abled in the government and removing the stigma around mental illness and other disabilities. Advertisements would be

A directive from the department of floated when the posts fall vacant," a to all groups—A, B, C and D. empowerment of persons with dissenior (DEPwd) official told ET, resenior (DEPwd) official told ET, re-fusing to be identified. India had started re

india had started re-serving government jobs for the different-ly abled in 1977. They were, however, eligi-ble for only Group C and D posts till 1995 when the number of disabilities was intack victims creased from three to seven and the reser

Supreme Court had asked the gov-ernment to identify this as a disaernment to identify this as a disa-bility and reserve jobs. In 2016, the government had moved to honour its international commitments and introduced a bill

increasing the number of bench mark disabilities from seven to 21 After enactment in 2017, the gov ernment worked out the specifics in January 2018. Intra-ministerial committees were formed in November and December 2018.

# THIRD EYE

# Out of Turn

reserving

government

lobs for the

A senior income-tax officer was recently allotted a house at a prime location in Lutvens' Delhi, courtesy his bureaucrat brother. This was an out-of-turn allotment, breaching the sanctity of the wait list maintained on the official website. sources said.



# 360° Faculty Assessment

tify acid at-

Taking a leaf out of the Naren dra Modi government's '360 degree' assessment of bureau crats, the HRD ministry has started a '360- degree faculty feedback' across technical education. AICTE has announced that marks by the head of the department, the principal of institute and students' assessment will be added to the 'annual confidential report' of every faculty member.



# Mamata's Fitness Diet

West Bengal chief minister Mamata Banerjee on Thursday shared her fitness diet while talking to media persons over lunch in New Delhi. Banerjee told journalists that for the past 20 years she has not eaten rice or roti and eats only vegetables, pulse, meat and fish. Baneriee also claimed that just a cup of curd is her daily lunch.

# Poliloguy RPRASAD



Wish our FM could do the same with the economy!

J&K Relied On

**Loans to Meet** 

**Expenses: Study** 

NOT TO SENA'S LIKING Have faith in Supreme Court, motormouths doing harm to Ram Mandir issue, says PM

# All Need To Embrace Kashmiris: Modi



Our Political Bureau

Modi on Thursday said that the country needs to embrace 'every Kashmiri' and make it a 'paradise again'. Laun-ching the BJP's campaign for next month's Maharashtra assembly elec-tions, Modi said his government has met the long pending demands of the people of J&K and Ladakh. "The aspirations of Jammu & Kashmir will be fulfilled. Earlier we

used to say Kashmir hamara hai, now we have to say Kashmir banana hai -- we have to make it a new para

hal - we have to make it a new para-dise. We have to embrace every Kashmiri," the PM asserted. Modi said that the Kashmir Valley had suffered for '40 years' due to pollci-es of the previous governments. "It is now the country's responsibility to help people out there." Attacking Pakistan, Modi said, "Pakistan is trying to create instabi-lity from across the border they are lity from across the border, they are

trying to spread violence. But peo ple want to get out of this cycle of violence, they want jobs; J&K will soon see a new era of development with new possibilities." The PM said that the decision to abrogate Article 370 was taken in kee-



I am pained by Sharad Pawar's state-

# ment heaping praises on Pakistan's rulers

ping with the sentiments of 130 crore Indians and was done to free the re-gion from 'violence, separatism, terro-

rism and corruption'.

Modi criticised the Congress and NCP for "playing politics" over the issue and said that while the entire content belief the commence of the content belief the content to the content belief the content to t untry backed the government's decision, two parties played politics with an eye on the vote bank. "It is fine if they criticise me, but they can't ignore national interest - they cannot talk

.....

unfortunate," said Modi.
Drawing attention to NCP chief
Sharad Pawar's statement recently
on Pakistan, Modi said, "I am pained by Pawar's statement that he lik es the neighbouring country (Pakis tan), that he finds their administra tors and rulers good, especially when the whole world knows that it

ATTACK ON SENA In an obvious reference to the Shiv Sena, Modi took a dig at the 'loud mouths' who keep talking of the Ram Temple, causing more harm than good. "Some loud mouths keep making such rubbish statements in the name of Ram Mandir; it is imthe name of Ram Mandir; it is im-portant for them to respect the SC— the Ram Temple issue is being heard in the SC and all arguments are be-ing presented," said Modi. Though the PM did not name the

Shiv Sena, his comments were clearly aimed at Sena president Uddhav Thackeray who has been vocal on the Ram Temple issue.

funds allocated to local bodies were inadequate, partly because elections to these were not conducted on time.

The study—commissioned by the 15th Finance Commission—evaluates the state's finances over 10 years, from 2006-07 to 2015-16.

The study, accessed by ET, has frowned upon the state's dependent

Anubhuti.Vishnoi

@timesgroup.com

New Delhi: A decadal study on

Jammu & Kashmir's financia

Jammu & Kashmir's financial health has pointed out that its debt-state GDP ratio had been persistently high compared with other special category states, and that it relied far too heavily on borrowings to meet its expenditure and fund developmental work.

The study by National Institute of Public Finance & Policy

te of Public Finance & Policy (NIPFP) found also that the funds allocated to local bodies

frowned upon the state's depen-dence on borrowings, the "deg-radation of infrastructure" in radation of intrastructure in the "absence of adequate main-tenancegrants", and increasing liabilities which "distorted fi-scal management principles" and "culminated into deficit". It observes that being a special category state 18.4 had a high

category state, J&K had a high share in taxes and grants from the central government- an av erage 74% of the state's revenue receipt. While this dependence on the centre was on a declining trend —74% of revenue in 2006-07to69% in 2015-16—the state was heavily relying on borrowings to need expenditure peed. meet expenditure needs.

The loans and advances from the Union government, market borrowing and institutional flnance have crossed ₹4,902 cr du-ring 2016-17 and the ways and ring 2016-17 and the ways and means advances and overdraft touched \$15,848 cr.

It noted the state's increasing dependence on loans with high interest rate and adopting the

# **Investor Summit**

**Postponed** 

New Delhi: The J&K Investor Summit, which was slated to start from October 12 in Srinagar, has been postponed to 2020 in view of existing circumstances in the state.

Though no fresh date for the summit has been an-nounced, authorities said it will be held after necessary preparations for robust participation of investors. "New dates will o be finalised in consultation with GoI," a J&K govt spokesper-son said.—opb

"the easy way out" of borro wing funds rather than impro ving revenue to meet develop

ving revenue to meet develop-mental requirements. It further underlines the high debt to GSDP ratio during 2005-16. It stood at 45.5% in 2015-16. The study further states that H1-machal Pradesh, Tripura and Littarakhand ware ship to bring. Uttarakhand were able to bring down their debt to GSDP ratio. The report makes special men

tion of inadequate fund flow to the panchayati raj institutions and urban local bodies. It points out how no funds to them were released during 2013-14 and 2014-15, as elections to these were not conducted after 2010.

Further, even though the state government enacted the J&K State Finance Commission for Panchayats and Municipalities Panchayars and Municipaintes
Act 2011 in April 2011 and was to
constitute a State Finance Commission to review the financial
position of the local bodies but
the same was not done even after
four years, notes the report.

# Bhadauria, Man Who Led Rafale Talks, is IAF Chief

Shaurya.Gurung1

New Delhi: The chairman of the Indian negotiating team for the 36 Rafale jets with France, Air Marshal RKS Bhadauria, the current vice chief of the In-

the current vice chief of the Indian Air Force, will take over its reins by the end of this month.

The Union government on Thursday appointed Bhadauria as the next IAF Chief. He was scheduled to retire on September 30, the day the incumbent Chief Air Chief Marshal BS Dhanga also superannuates. Dhanoa also superannuates. Bhadauria will take over after

Dhanoa retires. Services chiefs have a tenure either for three years or until 62 years of age, whichever comes

and Training Bhadauria has played a major role in the indigenous Tejas Light Combat Air genous rejast ingin combar Air-craft (LCA) programme. The same aircraft on which Rajnath Singh flew a sortie in Bangalore on Thursday, making him the first Defence Minister in India todo this. In fact, Bhadauria had a close connection with the coma close connection with the com-



bat jet, as he was a Chief Test Pi lot and Project Director of the National Flight Test Centre on the LCA project. He was involved in the initial prototype

ved in the initial prototype flight tests on the Tejas.

Bhadauria who was commissioned into the IAF's fighter stream on June 15, 1980 with a 'Sword of Honour', has clocked over 4,250 flying hours on 26 types of fighters and transport aircraft. Some of the important once he has flown helyld the ones he has flown include the MiG-21s and Jaguars. He went on to command the IAF's 5 Squ adron of Jaguars at Ambala, a frontline base on the western front. But, he is better known for being an experimental test pi-lot, a Category 'A' qualified fly-ing instructor and pilot attack

### **LAST-DITCH EFFORT AMID PUBLIC SPARRING**

# Sena Offers BJP 135+18 Seats in Peace Deal

CL.Manoj@timesgroup.com

New Delhi: The Shiv Sena has conveyed to the BJP brass a compromise formula for the assembly elections that will allow 135 seats to the Sena and 153 seats for BJP, 18 of which will have to be earmarked for smaller three allies, a so urce said. Sena's suggestion for a 'kang rooquota'from the larger BJP share co mes amid the public sparring over seat sharing between the partners. According to the proposal conveyed to the plan by shortlisting candidates for all BJP central leadership and chief minister Devendra Fadnavis two days ago, Sena will not mind if BJP prevails on

sena will not mind it B3P prevails on smaller allies to contest on its symbol, the source said.

With the Election Commission set to announce the poll schedule soon, the Sena formula is a last-ditch effort to avert a split in the alliance. The formula was conveyed to RIP after it was offer. was conveyed to BJP after it was offered 128 seats. The Udhav Thackeray-led party has also lined up a contingency

plan by snorthsting candonates for an 288 seats in case the BJP opts for a solo run, as it did in the 2014. Suspicion of a repeat of such a plan prompted senior Sena leader Sanjay Raut on Thursday to backparty minister Diwakar Raote's warning that the alliance would break if the main allies don't contest 144 seats each the source said. each, the source said The Sena proposal means 18 extra se

ats for BJP which it could distribute to RPI (Athawale), Rashtriya Samaj Paksha and Shiv Sangram Party.

# Pak Fails to Get Support in UNHRC

mabad has so far been unsuccessful in getting support in UNHRC for any

DipanjanRoy.Chaudhury @timesgroup.com

New Delhi: Pakistan has failed to New Deini: Pakistan has failed to secure the support of minimum 16 nations to move a resolution on Kashmir in the 47-member UN Hu-man Rights Council (UNHRC). Thursday was the last day for bring-ing such an initiative during Sep-tomber 9-7 UNIMEC session and Patember 9-27 UNHRC session and Pa kistan did not file a request after it failed to garner the minimum support, ET has learnt. Adoption of the resolution would have required a

minimum of 24 votes.
Islamabad's failure can be viewed as Delhi's diplomatic victory. Pakistan is still trying to move Urgent De-

of the moves, as India retained its as india retained its support. However, India will remain cautious till Sep-tember 27. New Delhi remains in touch with UNHRC members and hopes that sup-Islamabad falls to get

nations to move a resolution on

Pakistan's three at tempts—statement by its foreign mi-nister, an appeal to OlC and an appeal on behalf of 58 countries — too had failed. The claim on behalf of 58 co-

and hopes that sup-port for its argu-

ments would conti-

nue to remain intact

Countering Pakistan's charges at Geneva on September 12, MEA se-cretary Vijay Thakur Singh who led cretary Vijay Thakur Singh who led the Indian delegation had said, "the decision was taken by our Parlia-ment. These were sovereign deci-sions and India's internal matter. Basic services are being eased gra-dually. My government is taking af-firmative action by adopting pro-gressive policies which will now be fully applicable to Jammu and Kash-mir and Ladakh. These will end genmir and Ladakh. These will end gen der discrimination, better protec der discrimination, better protect juvenile rights and make applicable rights to education, information and work," asserting, "no country can expect interference in its Inter-nal affairs, certainly not India."





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# BY CASTE

AGARWAL-BISA

GOYAL Prmnt T.G. Teacher & NCC Comsnd Offer D11 Top Pub School. Govt. pay 23.03.90 180cm/75,312/-pm 9968096916 guptap1957@red1ffma11.com

**Alliance invited** For delhi based boy (only child) from affluent toniy child) from affluen business family, Sept 91 born, 5'8", NM, fair & handsome, P.G. in marketing from one of the best Universitie of UK, Looking after xpansion of family busine

Girl should be bright & well educated, holding high family values from eimilar family background nkg096@gmail.com 9868244201,9810333971

BRAHMIN @

**GB** Mglk 22.10.86/ 23:55/ Delhi

SM4 fair Brahmin Mglk Boy, Lokesh Sharma, 23 05.90/15:10 (Alwar, Rajasthan)5'7" B.Tech MS (USA) wkg US 65LPA seeks, b'ful edu girl 9810472732

H'SOME Vashisht Br boy Del hi 89/6' B.Sc,B.Ped,M.Ped International Athlete,PE Teach er in International School Noida # 9868188354, 9868440001

FAIR H'some divorced Pb Bra-hmin boy born 01.03.81, 1PM 5'8", BA, own House, business for suitable non divorced b'ful homely girl. # 9625697601 SM4 Smart H'some GB Boy 27/5'11" B.tech,wkg MNC Noida 10LPA. W.stld. Delhite B'ness Family. 9643079670, 9811625170 prageet.kaushik14@gmail.com

DELHI based Punjabi Saraswat Brahmin boy 26 5'10" B.Tech. MBA workin

World class MNC in Hydera bad 14Lpa. Mob: 7827405177 GAUR Brahmin H'some Boy 5'8"/30/B.Tech, M.S. from

5'8"/30/B.Tech, M.S. from Texas Univ. wkg in DALLAS USA from F'bd base well Stld fmly. # 9540362428, 9891961759. DELHI w'stid Sr. brahmin family boy indigo pilot March 1989 born req CA/ doctor(min MBBS) belong from East UP Brahmin Family. #9811129245

JATAV

SM4 H'some Jatav Boy 1988 5'6", Inspector Custom Deptt Father Gazztd, Officer Retd

# <sup>K</sup>BY COMMUNITY

AGARWAL 💸

PQM4 Punjabi Mahajan boy,33/5'11"/ M.Tech, 17LPA, Occ N.Veg., Sr.Design Manager in Escorts Ltd., Faridabad Contact - 9854197022 9643880722

HSOME Del bsd Jain 28/5'11" BTech,MBA-MDI Ggn,wkg in MNC-Ggn,25Lpa, affluent fmly, seeking PQ,empd jain/Agg 989-1413143, profsrenu@gmail.com

LOOKING 4 PQ b'ful girl 4 smart 6'/Oct 88 born Agarwal boy. B.Tech, MBA wkg GGN 17 lpa. 9896109988/9896109174 Em: matrison751@gmail.com

SM4 H'some B.Tech IIT 47/ 5'5"Del bsd Boy wkg s/w MNC Well Stid Fmly N.Mglk Lglly No Issue.Biodáta BHP #98108 -02453 Em: englit@ymail.com

N. Wrkg SM4 Delhi b'sd H'some

GOEL, Muzaffarnagar, DOB/ 21 July 1985, H'some Boy, 5'8", B.Tech, Paper Imp/ Exp. Business, seeks B'ful, Edu. Girl. Mob:7017446404.

ELITE SOUTH DEL FARM SOPHISTICATED FAMIL CELEBRITY ARCHITEC

PVR PLAZA CINEMA Global MBA (S.R.C.C.) Well Traveled Abroad Seeks Convented, Slim Refined, Sophisticated IVY Entrepreneur girl o South Delhi Farm only

JAT

SM4 28/5'5" MBA wkg Bank, 12 Lpa, Delhi, Parental Land , Delhi, Parental Land Rathi, Pawar,Pref Wes elhi. M: 9810770674 Em

RAJPUT 🚕

DDUN basd Garh fmly seeks SM Garhwall Raj boy, 55° Feb 1990, Asst. Mangr U.K Govt Organization, father very se-nior retd Central Govt officer manjunegi1957@gmail.com

MUSLIM 💸

SEEK Edu. B'ful Bengali Sunni wrkg girl frm Del/NCR for Del Bsd h'sm BTech 31 Yrs 5'9".Send Photo, Blodata to: E: shaikhkh0607@gmail.com

A renowned Delhi based Sunni Muslim business family of repute seeks alliance for their buoyant. progressive son 89 born 6 Masters from UK

9810511062

GENERAL **COSMOPOLITAN** 

HINDU Bride for Handsome, Very Fair, Agarwal boy, Well settled, Aus Citizen, 38, 5'9", B.E. MBA. Issueless Divorcee. No bar. M:+6146825663. E:anu02.2000@

SECOND MARRIAGE ®

Email: sm4mrg2@gmail.com no dowry, cast no bar

MATCH for fair Jatav boy, 45 yrs/5'1" Widower having 2 daughters. Own house and working in DTC. Call/W'app 9911142425

PB khatri widower boy 73 born B.Tech,M.Tech,MBA running annually seeks good life partner cast no bar 9953008448

BY LANGUAGE

MARATHI/ KONKANI

PQM4 Male, BE+MBA, 39 yrs, 5'11", Sales Director in SW MNC, Singapore, Hindu Kunbi Maratha, non-smoker & teetotaler. +65-92954623/ searchinp@gmail.com

🥸 PUNJABI 💸

MATRIMONIAL RATE CARD

SM4 Unmarried 45 /5'8' own business well settled income in six figures early marriage caste no bar # 9823153834, drsunilbajaj.ngp@gmail.com **BY COMMUNITY** 

AGARWAL @@ BY NATIONALITY

ONRI/ GREEN CARDO

PQM for Beautiful Aggarwal G1rl 29/5'3"/B.com, MBA. Working/Business . Contact: 9810093839 Email: matrinc@hotmail.com JAT Boy 29/5'7" B.Tech(DCE), MS USA, Wrkg Sr S/W engg (H1B visa) Pref. slim,fair Wrkg/edu. in US. 9811474484 kamleshsolanki243@gmail.com BBA+B.Com, IMM Deini, o 23.6.83/11:55pm/Del, rent resigned Chief B.M, MNC Ba seeks Del/NCR boy. 93183981

WANTED GROOMS.

AGARWAL - BISA

CA, NM Goel Girl, Slim, Fair,

BEAUTIFUL Slim MBA

PQM4 30/5'5" NM Fair B'ful Sw Engg MTech 21Lpa seeks Veg Educated, TT boy, NoDowry, 8140799088, eranua21@gmail.com

PQM4 B'ful, fair, 1.4.87 (8:18PM GZB) 5'1", MBA Girl, Govt. Bank officer, Decent Marriage.# Mo: 9810184563, Email: pkjindal.78@yahoo.com

SM4 fair,b'ful,slim MBA Dec 90/5'6''Agarwai giri wkg in top Corporate from well edu. Noida fmly seeks match from NCR fmly B.Tech/CA/MBA boy pref.Cont #+918287628672

BRAHMIN 🔊

SM4 GB Veg B'ful girl 33/5'3" B.Tech wkg IT Prof seeks Br Boy S/W, IT, Bank etc from Delhi/NCR/WUP. Dli/Aligarh based family. WA # 7838703653

**SM4** Br. Veg. B'ful Girl 5'-7". 03.10.87, 15:51 Delhi Conv. Edu B.ED, PGT Teacher in reptd School. Prefd Delhi/NCR. M-9811180405 Watsapp 9811145580

5'7", 28 year, Punjabi Vegetarian Brahmin, MSC (MicroBio), Sr.Research Fellow Bhopal, Seeks well Educated Match. Contact: 9893691146

TYAGI Issue Less Divorce Girl. 30/5"3" Noida Soft. Eng 7.5L, Cont Tyagi only 8802113400. Prefd. Delhi NCR Boy.

SM4 Del bsd Pb NM Oct.88 / 5'6" MCA(IP) U.Delh1 B.Sc (Comp) H(DU) wkg S.Eng TCS 12Lkñ Pa 956025988, 9654031 002/e:72.krishna@gma11.com

PUNJABI brahmin cor engineer Beautiful 1991 born 5.5 feet army officer 's daughter working NOIDA 24 lpa; mobile. SANADYA Brahmin girl

29 /5'9" Wheatish colour, MBBS, MD Pathology. Mobile 8006160000,9811180900E-mail: mlarksharma@gmail.com GAUR Brahmin, divorcee 27, 5' slim, fair, b'ful, vegetar-ian girl, wkg as coordinator in CBSE school seeks qual-ified & well settled match. No marriage bureau. 9639841848.

GAUR Br., Kaushik MCA B.Ed, Sharp features, 34 / 5'2" slf empl in Delhi, I'lss Div-short mrg, Family in Panipat seek Del/ncr boy. Wapp: 9312742041

ൺ

SM4 b'ful attractive Jain girl 91/5'3"/wrkg as HR in MNC from b'ness fmly seeks w.edu. veg.boy from nice fmly#971 959489, E: uj\_j@hotmail.com

SUITABLE Match for MA (Eco) Jan92 / 5'1" Jain girl Economic Officer in Bank (Govt.) Dwarka seeking pro-fessional.Watsapp 8700717858

IATAV

SM for 35/5'2" fair, slim, b'ful, PGD girl, Dy.Mngr, SBI, Delhi. Fbd based. Req Engr., Mngr, Doc, Govt. Job # 8828020093, kumariyogit886020093,

SM4 Jatav Girl 1985, 5'2" M.Com, B.Ed, Father Asstt. Comm. Retd Delhi Govt. seek Govt. Job/Engr Qualified & well settled match 9811564686

SUNNI MUSLIM high status South Delhi alliance 4 beautiful born 5'6",

fair, PG girl 92 looking 4 business /NRI/ educated family from Delhi. Call after 2pm.

9643435823

CASTE NO BAR

v.,issueless - 24 IPA, S sign Agency 24 IPA, S fence Punjabi family. vhatsapp: 9754457273.

SM4 v.b'ful, slim Girl, 34 5'2", Corporate Professional Should not be above 35. Con tact with pics. 9891990078.

UJJAIN Rajput Bful, 26/5'3", M.Com-DU, Wkg MNC, (Native-Sasaram Bihar) prof Edu, Well Sild boy, East UP/Bihar Rajput fmly only 9315977810,9810224791 FAIR BEAUTIFUL LONDON EDUCATED M.Sc. PSYCHOLOGY (U.K)

Daughter of Prominent Rajput, Educationist family of Noida, having own School, Business etc

IAS, IFS, IPS, DOCTOR ||T/||M Top Businessma from Delhi/ NCR having Similar Background

CHILD COUNSELOR

PQM4 June 1991/5" wheat-ish beautiful slim girl work-ing in Govt. Bank as P. O. Pref. service class from NCR.

PQM4 fair b'ful BTech Fashn designr working girl 28 / 5'3"/ 80kg from reputd Gzb fmly, decent marriage 9560509360, 9810289360

girl 5'3" /1.6.84 / Working Low Noida, 10.50 Lacs Pref Delhi/NCR cont - 9958644664

IAT

SM for South Delhi based b'ful

good status family. # 981113393

**RAJPUT** 

**BFUL** fair, M.Tech,wkg Mglk Jadon Rajput girl Aug' 90/5'5", seeking alliance,pref wkg NCR decent pckg. 9871778690, 99119-96608, robinrana92@gmail.com

∜BY PROFESSION

**DOCTORS** 

WANTED Medico/IIT/Civil Servant Match for Delhi based Jat Girl 153/1990, PG Pathology. M: 9810260308,

SM4 fair B'ful Punjabi PG Doctor Girl, Attending Consul-tant in reputed Hospital (NCR) 5'3"/5-4-1989. Pref. Dr./IAS/ IRS. M: 9891469666, 8448856047 PQM for Gurgaon based jatav girl, 1986 / 5.3", Doctor, Medical Office in reputed Hospital. Seeks liberal-minded, suitable match. Ph: 9811072543

SM4 PB fair 1989/5.3" Doctor Girl PG DOMS Ophthal. Joined Fellowship. Pref. PG Dr clinical / Army / IAS. # 9993408469, 8989502616

BY RELIGION

CHRISTIAN (

SM4 RC PG Social Work Professional girl 32 / 5.2 seeks alliance from well Qlfd Wkg professionals preferably settled outside Kerala # Contact

HINDU EDUCATED Hindu girl 34/5'4" P.G in Finance, Sr.Mgr in MNC,GGN Looking for Hindu boy. E: bhargava.sonia 99@gmail.com, M: 9818259188 MUSLIM @

based business family seeks

GENERAL A

MANGLIK 💸

SM4 Anshik Manglik girl 14.12.91, 6:10am Delhi 5'4" Japanese Expert working in SC/ST

**PQM4** Pasi 31yrs/ 5'1", NET Qualified, M.Sc.(IT), Asst. Prof. in DU from a Decent Family Caste No Bar. Cont: 0997154367

SECOND MARRIAGE ©C SM4, Bansal slim, fair, b'ful

SM4 b'ful fair slim wrkg Punjabi Manglik girl 35/5'5"/ Post Grad. I'less Divorcee. seeks w.settled boy. #95603034 25, newlife62117@gmail.com

BY LANGUAGE

<sup>0</sup>HIMACHALI 🙈

SM 4 for Chaudhary (Ghirth) M.Tech Girl 5'3" / 24.12.1989 / 6:25 am. Place of birth Dharmsala. Settled at Sunam (Punjab). # 9417603747

PUNJABI

SM4 fair PB girl 5'2" Del, IPM, 82 wkg rptd. school Noida well stid boy business/ service.#8106858235, Email: kapoor1951@gmail.com

SM4 Arora Girl 5'4"/1988, MBE,Sr.Mrg.(HR),MNC,char-ismatic independent seeks qlfd prof,groom. E:bhatiamat risearch@gmail.com

B.TECH fair NM 30.8.88/ 19.25/Delhi/5'3" girl working MNC Ggn 14Lpa, Prnts Bank Mngrs, seeks wkg FQ veg ttir boy Pref. Whsap - 9811271305

BY NATIONALITY

ONRI/ GREEN CARD

PQM for extremely beautiful, fair Punjabi girl, born Nov. 1988, 5.5', B.E., short marriage, mutual divorce, working in USA. Delhi based SC family. Forward complete details and

# Customs cadre after detailed inquiry, another issued three memos AgustaWestland Case: 2 **Probe Officers Removed**

New Delhi: The Enforcement Directorate (ED) has removed two of its investigating officers probing the ₹3,600-crore VVIP chopper scandal as investigating the the control of the gation into the high-profile scam reaches its last lap. The two officers were removed over the past three months on

his explanation. ET has learnt that after an actionable complaint against an investigating officer (who stands repatriated to the

customs department) was received, a

He was on deputation from the Income Tax Department. Days after he assumed charge, Ratul Puri, nephew of Madhya Pradesh Chief Minister Kamal Nath, was Pradess Chief Minister Kamai Nath, was called for questioning for his alleged role in the AgustaWestland scandal. On July 26, Puri gave the agency the slip on the pretext of using the urinal. The investigating officer was issued a showcause notice by the agency seeking explanation for this faux pas. ET has learnt that besides this, two other showcause notices from the "fire the other showcause notices from the "fire the other showcause notices from the "fire the other showcause notices for other structure." two other showcause notices for other "ir

Not only has he been removed from prohe AgustaWestland scandal but he iso been relieved of all duties pen-

regularities" were issued recently by the

agency to the investigating officer



THE ECONOMIC TIMES | NEW DELHI / GURGAON FRIDAY | 20 SEPTEMBER 2019 | WWW.ECONOMICTIMES.COM

ANIRBAN BOR

GIVING THE SLIP

Days after the second officer took charge, Puri, who was called for questioning,

gave the agency the slip on the pretext of using the urinal

ding further orders. A senior official, on condition of anonymity, told ET, "prompt action (of removal) was taken against the officers after irregularities were found. If any verifiable complaint is received aga instany officer, action will be taken so that

Earlier this year, two other investigating officers probing the AgustaWestland scandal were repatriated to their parent cadre after their tenure had expired. As per sources, the enforcement agency is currently readying another supplementa ry charge-sheet in the case. It has interro

ry charge-sneer in the case. It has interro-gated Ratul Puri for his alleged involve-ment in the case who is likely to figure in the new charge sheet.

The Central Bureau of Investigation (CBI) is also set to file its second supple-mentary charge sheet in the case. The agency claims to have found sufficient evi-dence to prosecute more unbits servants dence to prosecute more public servants and private individuals in the case. The agency claims to have received incrimina ting evidence in the execution of Letters atory (LR) from several countries. The agencies had written to nine countries

# PC's Custody Extended Till October 3

Former Union minister seeks a chair in his cell: says those kept outside his cell have been removed

Our Political Bureau

New Delhi: A special CBI court on Thursday remanded former Union finance mini-ster P Chidambaram to 14 more days of ju-dicial custody for his alleged involvement in the INX media corruption case. Chidambaram has been in Delhi's Tihar

Jail since September 5. The court accepted Solicitor General ₹ Tushar Mehta's plea seeking further judi-₹



appearing for the Central Bureau of Investigation (CBI). and he would sit have been removed. Chi-

dambaram's counsels, Kapil Sibal and Ab hishek Manu Singhvi, sought medical ex amination of Chidambaram and opposed the demand of 14 days of judicial custody The solicitor general told the court that health of any jail inmate is of concern to the authorities and whatever is permissib-le in law would be done by the jail authori-ties. Chidambaram's bail application is

slated to come up for hearing on Septem-ber 23 in the Delhi High Court. The Enforcement Directorate (ED) is yet to move the court seeking his custodial

interrogation in the case.

# **CBI Conducts Searches** for Kolkata Ex-top Cop

New Delhi: The Central Bureau of Investigation on Thursday raided nearly half a dozen locations in Kol-kata, in search of former Kolkata police commissioner Rajeev Kumar

The CBI, which is probing allegations that Kumar was involved in the ₹2,500-crore Saradha chit fund scandal, sought co-ordinates (active scarnar, sought co-ortunates (active mobile number) of the officer from the West Bengal Police to contact him. The agency has issued also a fresh notice to him. A court in Kolkata on Thursday asked the agency of the cayalari, why pen batlable were to explain why non-bailable war rants were needed against the former commissioner of police. The query was raised in response to CBI's plea for issuance of such a

**ED Raids Trinamool MP's Premises** New Delhi: The ED on Thurs-

day conducted searches at properties linked to Trinamool MPKD Singh in connection with a money laundering case, officials said The raids in Delhi and Chandigarh come at a time when party Mamata Banerjee is in the national capital and has met PM Narendra Modi.-PTI

down CBI's plea for issuance of nonbailable warrant against Kumar. The court held that the agency has the liberty to arrest Kumar without a non-bailable warrant.

# **AVIATOR FOR A DAY**



Union defence minister Rainath Singh after his maiden sortie in LCA Tejas, at HAL Airport, Beng luru on Thursday –ANI

# Half-way Through Tenure, UP CM Yogi Follows Modi Govt Model & PM Style

# **ANALYSIS**

nt. A Kolkata court turned

New Delhi: Reaching the half-way mark in his tenure, Chief Minister Yogi Adity anath appears to have reaped the fruits of running Uttar Pradesh on the 'Narendra Modi model', emulating as he did the Prime Minister's style on various co-unts such as implementing central sche-

sively, addressing the public frequently and adopting a tough working style. "I thank the PM for his guidance. The way PM Modi has worked – for the villaway PM Modi has worked - for the villa-ger, the poor, the farmers and women -we took inspiration from that and did the same," Adityanath said at the outset in his address on Thursday on comple-ting 30 months in power. Those who work closely with the CM speak of his clear approach of adopting policies of the Modi government at the

mes rigorously, touring the state exten

policies of the Modi government at the Centre and replicating them in UP. Be it enforcing punctuality in offices, sacking emorcing punctuality in offices, Sacking non-performing or corrupt bureaucrats, a penchant for frequent review meetings stretching late into the night, tours across the state or a ruthless critique of opposition parties in his extempore speeches, Adityanath appears to have taken a



cue from Modi's governance and politics. He has also taken a key tip from Modi's days as Gujarat CM – wooing private companies for investment in the state, be to Tata, Samsung or Adani Group with whom he has pursued matters personally. Similar is the proclivity to cite UP's financial health numbers, much like Modi did in Gujarat, to showcase economic so-undness. A highlight of the CM's address on Thursday was that UP's fiscal deficit had fallen to less than 3% while revenue surplus had doubled to 3.2%.

In the tough, caste-dominant polity of in the tough, caste-dominant pointy of UP, where the BJP had to promise a farm loan waiver for 8.6 million farmers to bre-ak into power in 2017 after 14 years, Adity-anath's focus on implementation of Modi government's schemes in UP has yielded

the highest dividends, as proved by the verdict of 2019 Lok Sabha polls. From struggling in implementing almost all central schemes till the Samajwadi Party was in power, UP has become the number one strain pearly all these schemes in the one state in nearly all these schemes in the past 30 months. From building 26 million toilets since to complete rural electrifica tion to a record number of two million ho uses delivered under the PM Awas Yojana and the highest number of farmers cove red under the new PM Kisan Samman Nidhi scheme, UP has progressed far ahead of other states.
This is not the case with big projects in

augurated or pursued by Adityanath, tho-ugh, such as the Lucknow Metro or Purvanchal Expressway, to which former CM Akhilesh Yaday lays claim. Adityanath still needs a big project of

Adityanath still needs a big project of his own on the ground before 2022 to cement his legacy. The new Defence Corridor Project and the proposed longest expressway in the country, Ganga Expressway, are the major ones that the CM has prioritised. The past 30 months have also seen a string of controversies or setaks, such as the furgor over the Go. backs - such as the furore over the Go rakhpur child deaths due to Acute En cephalitis (AES), the bypoll losses befo cephantis (ABS), the bypoil losses bero-re the 2019 general election, question marks over the frequent police encoun-ters and the lackadaisical police appro-ach in cases against BJP leaders such as Kuldeep Singh Sengar and lately Swami Chinmayanand.

SCATTANA STATE Package The Times of India: Ahmedabad, Bangalore, Hubli, Bhubaneswar, Chennai Coimbatore, Delhi, Chandigarh, West UP & Uttrakhand, Gurgaon, Goa, Hyderabac Jaipur, Kanpur, Kerala, Kolhapur, Kolkata, Guwahati, Luckr Madurai/Trichy, Mangalore, Mumbai, Mysore, Patna, Pune, Visakhapatnan Soulmate 10001 2000 Aurangabad, Nashik, Pune Upcountry se Interact Chandigarh and Nagpur Times

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# **Pure Politics** ON BASIS OF 'IRREGULARITIES' AND CREDIBLE COMPLAINTS One sent back to

the basis of "irregularities" and cre-dible complaints, people with direct knowledge of the matter told ET.

While one of the officers has been repatriated to his parent cadre — Customs—the other has been issued three memos (showcause notices) seeking

customs departmently was conducted by the agency following which he was removed three months back. Significantly, the second investigating officer who was removed earlier this week had taken over charge of the case in July. He was on deputation from the Income.

...........

On the Recovery Path Domestic aviation industry grows 3.87% in August While sectors such as automobiles and FMCG are struggling with a slump in demand, domestic airlines continue to grow in terms primarily on the back of lower fares offered by them. Airlines registered a marginal growth of 3.87% yearon-year in the number of domestic passengers flown during August, which is a non-peak month. The number went up to 11.79 million passengers from 11.35 million flown in August 2018. The growth

came even as the aviation industry

in India was still recovering from

Jet Airways and Boeing 737 MAX

which Jet Airways and SpiceJet had

the twin shocks of grounding of

SPICEJET HAS MAXIMUM OCCUPANCY INDIGO IS NO. 1 IN MARKET SHARE GoAlt GOAIR IS MOST PUNCTUAL IndiGo 80.3% on t SpiceJet

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in their fleets

### Altico Capital: A Wilful Defaulter?

Realty lender Altico Capital may have defaulted on interest payments despite having funds, possibly to remain a going concern. Was it a wilful default by the NBFC? An ET Prime

### **Sweet Trouble**



### What Future Holds for Payments Banks

The RBI may allow existing payments banks to convert into small finance banks if they meet the eligibility criteria. ET Prime the payments-bank model

# Tax Sops May Push Personal Users to Opt for Electric Vehicles: TaMo

Automaker plans to launch its first EV for personal buyers in fourth quarter this fiscal

Ketan.Thakkar@timesgroup.com

Mumbai: Electric vehicles aren't a roaring success with car buyers just yet but Tata Motors, the maker of Tiago and Tigor compact cars, believes to heavy the state of the believes tax incentives from states and the Centre would eventually prompt individual purchasers to look at the electric powertrain.

The company is adopting a twin The company is adopting a twin product strategy, differentiated for personal and fleet buyers. Its first EV for personal buyers will hit the market in the fourth quarter with its new modular EV powertrain Ziptron, the company announced on Thursday.

The higher range Tieor The higher range Tigor

EV for fleets will be launched in the coming weeks. Tata Motors will be launching an electric vehicle based on the X4 platform, which may be the Altroz EV to be showed the Auto Expo of 2020.

The Ziptron is a 300-watt power train having a range of more than 250 km per charge. The Ziptron powertrain is modular and versa tile, and it will be used across the two new modern architectures X4 and Q5 in the coming years. The existing battery in Tigor will be enhanced so that fleet buyers are assured of a longer driving range

Yours **Electrically** EV to be based on X4 platform

GST for EVs has been educed from 12% to 5%

head of E Mobility Division at Tata Motors, told ET that despite low volumes, there is a business case for EVs. and the company does make margins with current models. "The fleet segment is just 10% of the overall market; so, electrification cannot gain momentum in India without focus on 90% of the market," Chandra said. "So far, personal segment vehicles availa-ble could not overcome the bar-riers. It is possible for us to make electric vehicles more attractive

with the new range of products."
Through the Ziptron electric powertrain, developed by a dedit cated team of 350 engineers, Tata Motors has tried to address issues surrounding range anxiety, driving performance, and safety

company will offer eight The company will ofter eight years' warranty on the power-train the company claims has been tested for close to a million kilometres. Tata Motors said studles have shown that a prospective buyer is willing to pay a 25% premium for an EV al.

premium for an EV, al though that shouldn't be assumed to arrive at the price point. Tata Motors will not

focus on the entry segment, as the price premium can be two times. But certain segments (SUVs or premium hatchbacks) could be as competitive for EVs as they are for traditional, fuel-powered engines

"For these segments, price is not "For these segments, price is not the primary consideration; they are looking at new technologies, connected car solutions, per-formance, and some are even en-vironmentally conscious," Chan-

# VW to Reduce **Dealer-partners**

MUMBAI: Volkswagen will

"We are going for less investors dealers). When I started (in June 2017), we had 84 investors, we currently have 60 and we will go down to 50," Steffen Knapp, head of VW Passenger Cars told **ET**. Some dealers said the biggest competition in the business is not from competitors of other brands but from rival dealers of the same brand in close vicinity. Rival co-branded dealers in the same city often fork out discounts to gain market share, denting their margins in the process

– Nehal Challawala

# in India to 50

reduce its dealer-partners in India to 50 from 60 as it seeks to improve their profitability, a top executive said. The company is, however, encouraging its existing dealer-partners to open more outlets to increase sales, leverage economies of scale and improve profitability.

# 'IPL Brand is Now Worth ₹47,500 cr'

\$3.5b

\$4.2b

\$**5.3**b

\$**6.3**b

**\$6.8**₺

League sees a 13.5% surge in brand value; Mumbai Indians most valuable: Duff & Phelps

**Our Bureau** 

Mumbal: The Indian Premier League's brand value has increased 13.5% to ₹47,500 crore in 2019, the twelfth year for the largest media property from the country and the cash cow for its cricket board, according to Duff & Phelps, the glo bal valuation and corpo

rate finance advisors.
In US dollars, after considering exchange rate fluctuations, the increase has been around 7% to \$6.8 billion, said the sixth edition of its report. Individual franchisees saw mixed fortunes, with their brand values increasing or decreasing in close correlation

or decreasing in close correlation with their on-field performances.

"As we move into the second decade of IPL, the league has gradually transitioned from being a startup to being a more mature, stable and profitable business model," said Varun Cunta, the managing director, and Gupta, the managing director and Asia Pacific leader for valuation services at Duff & Phelps.

services at Duff & Phelps.
If one goes by the recently renewed BCCI and Paytm title sponsorship deal (an increase of 58% on a per-match basis over the previous deal), IPL will be looking for another massive increment when the sponsorship rights are up for grabs in 2022, he said.

MI, CSK UP; KKR, RCB DOWN Among franchises, Mumbai Indi-Among franchises, Mumbai Indians, with a brand value of ₹809 crore that has increased 8.5% from last year, continued to top the charts for the fourth season in a row.

Chennal Super Kings has seen a gain of 13.1% in its brand value to

732 crore, propelling the team to the No.2 spot in the brand rankings. Though CSK had seen its brand va-

Though CSK had seen its brand va-lue erode due to a two-season ban imposed on it (2016 and 2017), it se-ems to have recovered on the back of continued on-field success, coupled with a pan-India fervent fan base and capitalm MS Dhoni's charlisma. Kolkata Knight Riders and Royal Challengers Bangalore have seen Challengers Bangalore have seen their brand value reduce, primarily on account of their below-par on-field performances, with both franchises shedding about 8% of their brand value. However, both continue to be backed by loyal fan bases and the presence of Shah Rukh Khan and Virat Kohli respec**IPL Value** Franchises Valuation \$**3.2**b

8.5% ₹**809**cr

13.1% ₹732cr

₹**629**0 8.3%

₹**595**a 8.0% ₹483a

₹**358**α

₹**271**cr

tively, who continue to carry their brands on their shoulders

brains on their shoulders. Sunrisers Hyderabad, the youngest franchisee in IPL, has made steady gains over the years in terms of its brand value, while Delhi Capitals, on the back of its on-field performances this season, saw an appreciation of 6% to its Prand values.

reciation of 9% to its brand values. "This year, MI and CSK continued their absolute dominance with ed their absolute dominance with MI winning their fourth IPL title. Their consistent on-field performance has made them fulfil the dreams of their sponsors and advertisers, resulting in a year-on-year increase in their brand value, sald Santosh N, MD at D and P India Advisory Services, a member of the Duff & Phelps network. "On the contrary RCB and KKR have the contrary, RCB and KKR have shed some of their brand value this year, demonstrating that big city bases and marquee players are not the only factors influencing brand value; consistent perfor-mance on the field also matters."

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Researchers and entrepreneurs are working overtime to reduce battery costs and improve efficiency, while others are looking to put new models of electric vehicles on the road. Behind the excitement, concerns abound, says **Bharani Vaitheesvaran** 

# **Electrifying Potential, but Some Bumps**

t's a buzzy day at the HT Madras campus in Chennai. Electric app-based threewheelers are doubling up as wheelers are doubling up as intra-campus cabs. Several researchers are testing the batteries onboard the vehicles.

They are trying to make the Lithium ion cells that power these betteries deliver more convey and the contract of the contr

batteries deliver more energy, and to extend the lifecycle of these cells beyond their current run-times. For the researchers, making a

robust battery management system for electric vehicles (EVs) is right on

for electric venicles (E vs) is right of top of the agenda. Ashok Jhunjhunwala, faculty in-charge for the Centre for Battery Engineering and Electric Vehicles at IIT Madras, believes the cost of developing a battery need is on the developing a battery pack is on its way down as better cells with more power get off the block. He says pric es will drop to \$150 per unit from

es windrop to solve the triber of the solve the solve three years.

"About two-three years ago, we were getting 140 watt hour (Wh) a kilogram—now it's 280 Wh and soon, we will cross 300 Wh. As we detter chemistry, you increase the appropriate flooram and the costs. energy per kilogram and the costs decrease," he said.

The fact is, as battery prices come down and efficiency improves, EVs start becoming seriously competi-tive with traditional internal com-

to be ahead of the curve in enabling the shift to EVs, proven to be nonpolluting and energy-saving in a country where total vehicle owner ship per 1,000 people has increased from 53 in 2001 to 167 in 2015, accord-

iroms in 2001 to 167 in 2015, according to a report by government think tank Niti Aayog last year.

The state, an established automotive hub with large multinationals including Ford Motor and Nissan Motor propriet launehold an EV Motor, recently launched an EV policy that offered incentives not dissimilar to ones put out by other states. It has lowered eligibility limits for the industry to get capital subsidies and put on the table the land in its southern districts at steep discounts for manufacturers to set up EV plants. In the process, it is trying to net a legion of young startups as well as behemoths tran sitioning into the world of EVs, as its policy for battery-operated automobiles promises something for every -consumers manufacturers investors and researchers

It has also come at the right time— barely months after India's second-largest car maker began selling an

# **COST BENEFIT**

The fact is, as battery prices come down and efficiency improves, EVs start becoming seriously competitive with traditional ICE engines

plant, Hyundai Motor has seen 300 bookings since July and delivered 105 units of its Kona sport utility EV sofar, offering a ready use-cas of EV technology as well as an enabling environment in the state for prospective investors. In this, Tamil Nadu's only the latest to Join

only the latest to join the EV bandwagon Karnataka, Delhi. Maharashtra

Andhra Pradesh. Keralahaveannounced their own EV policies over the past two years, while Gujarat is expected to launch one soon.

The idea is to be "progressive while the academia and industry work it out, and keep the policies open-ended to accommodate innovations in the future," a top burgaucrat in a top bureaucrat in Tamil Nadu, who is aware of the policy ma trix, said, referring to es that have launched EV policies

The signs, both from the Centre and states, are clear - they strongly intend to capi-talise on the visible transition towards EVs.

Already, the second phase of the central govern ment's Faster Adoption and Manufacture of (Hybrid and) Manufacture of (Hybridano)
Electric Vehicles Scheme, or FAME
II, has envisaged an investment of
₹10,000 crore by 2022 to boost the
adoption of EVs.
This comes after the first phase
of the scheme, launched in 2015,
helped in pleature the segrents of

helped in placing the agenda of clean mobility "front and centre in all discussions", which "in itself was a notable achievement", ac cording to an independent consultant that evaluated the scheme.

The government push has resulted in a slew of investments ar technology advancements in the EV space.

Last year, the country's first elec tric car maker Mahindra Electric invested ₹100 crore for a plant in Bengaluru. The company also unveiled its Li-ion electric auto with light-weight technology and a range of 170 km. Mahindra Electric has col-

laborated with car-rental and subscription platform Zoomcarto offer its e20Plus electric cars across cities. Zoomcar told ET that the proportion of EVs on its platform has touched 10%. Ride-hailing com-pany Uber, too, has partnered with Mahindra Electric to launch e-cars

in select cities.
SoftBank-backed Ola Electric
Mobility, similarly, has charted a roadmap to place one million EVs on the road by 2021.

Car manufacturers have also geared up to bring electric ver-

ILLUSTRATION

**Battery costs** expected to halve vehicle performa over next decade

Centre's FAME II envisages ₹10,000 crore investment till 2022 to boost

sions of hatchbacks to India amid

infrastructure. French carmaker

Renault is expected to launch the electric version of its Kwid sub-

compact in India, while Maruti Suzuki prepares itself for the WagonR Electric next year.

Electric-rickshaws as last-mile

connectors have also gained mo-

According to Greaves Cotton,

mentum in the past few years.

concerns of a lack of charging

TN targets ₹50,000-crore investments from EV ecosystem which has acquired Coimbatore based EV maker Amepere and sold more than 1500e-rickshaws so far this year, the industry vol-ume stands at about 11,000 units a

The recent reduction in

taxes (read GST) on EVs

and other concessions are positive for the growing sector,

swapping is disappointing

ASHOK JHUNJHUNWALA

tery Engineering and Electric Vehicles, IIT Madras

Auto-component manufacturers like

but a lack of focus on battery

month, while the current market size is around 2.4 million e-rick-shaws across the country. Nissan said it is testing its LEAF hatchback in India. "Currently, we are doing a pilot testing for the LEAF to assess the actual range

of km in real situ-ations. We want to bring the most ad-vanced EV technology to Indian customers with the new LEAF and premium equipment, such as e-Pedal mode, Bruno Grippay, Director, Connected Cars and
Product Planning - AMI
(Africa Middle East and
India) Region or Nissan.
And, on Thursday,
Tata Motors, a leader

in the EV market announced a new EV powertraintopower a range of upcoming models, including one that will be launched in

WHAT NEXT?

to be done, industry experts and newer players that are gung-ho about the space, said. The recent reduction in taxes

(read GST) on EVs and other (readGS1) on E VSAILOTHER
concessions are positive for the
growing sector, but a lack of focus
on battery swapping is disappointing, said Jhunjhunwala, who is also
faculty in-charge at IIT Madras'
peoporth park research park. "FAME II promotes indigenous

manufacturing and they have also got the tax incentives, but the miss-ing link here is swapping," he said. "They have only looked at charg-ing but in India the acceptance ing, but in India, the aggre from Zomato to Ola, are go ato to Ola, are going to use

only swapping..."
Swapping allows an EV owner to drop off a discharged battery and pick up a new one. An agency that enables the swapping, called an energy operator, recharges the old battery and reroutes it back into the swapping network or sells it to an EV manufacturer

Ev manuracturer.
Infact, Sun Mobility, led by
Chetan Matni who developed
India's first EV Reva, which
was subsequently acquired by
Mahindra and Mahindra, has partpared with Original Equipmost nered with Original Equipment Manufacturers to set up swapping stations, where buses or electric three-wheelers can get back on the road within minutes, against charg-ingup that can take a few hours. India needs a minimum of 10 GWh of cells by 2022, which would need to be expanded to about 50 GWh by 2025, according to the Niti Aayog

report Zero Emission Vehicles: Towards a Policy Framework. Large, high-powered batteries

Although Tamil Nadu's policy is commendable, the electricity source to charge EVs must come from green sources, not coal-fired plants. Infrastructure push for

VENU SRINIVASAN, Chairman, TVS Motor

renewable energy and

that tank up quickly are still some years away, said Venu Srinivasan, chairman of TVS Motor, which has backed EV manufacturer Ultraviolette Automotive

electricity are essential to make electric vehicles carbon friendly

"...it will take a few years, maybe ten, for new higher-power density batteries that will charge in a short time to evolve, and new chemistry that will make EVs relatively affordable," he said, albeit not underestimating the importance of research that may make it happen sooner

Srinivasan, who had opposed unsrinivasan, who had opposed un-realistic deadlines for mass adop-tion of EVs, said although Tamil Nadu's policy was "commendable", the electricity source to charge EVs must come from green sources, not coal-fired plants. "Infrastructure push for renew-

able energy and electricity are essential to make electric vehicles essential to make electric venicle carbon friendly," he said. Coal-based electricity is more polluting when calculated from pit head to wheel, considering the pollutants from the power plant and the high distribution lesses it.

Coupled with the generation of renewable power, the battery manu newable power, the battery manu-facturing industry in India can be-come bigger than the total amount spent on imported crude oil, Nitl Aayog sald in its 2018 report. The electricity distribution infra-structure, too, has to be strength-ened to cater to the surge in demand from weblice charafing during the

and the high distribution losses in

from vehicle charging during the evenings, Srinivasan said.

### **SLOW OEM THE MOVE**

While legacy auto players are slow-ly in transition mode, some startups in the charging infrastructure space say EVs are deliberately being put on the slow lane by some OEMs (original equipment manufacturers) reluctant to change

What is somewhat problematic at 

are certain legacy players from the OEM industry who seem to be drag OEM Industry who seem to be drag-ging their feet," said Wybren van der Vaart, CEO of BrightBlu, which was formed as the result of a merger between his company Asia Electric and smart charging technology provider DrivAMP in August.

"The reality, however, is that every OEM globally, plus a handful of new players, are investing heavily into electric mobility," he said, praising the Narendra Modi government for its astute under-

government for its astute under-standing of the inevitability of the transition to EVs.

The government may be clear about shifting to EVs eventually, but some OEMs were acting against EVs, van der Vaartsaid.

"And, whereas there previously was a unified lobby of the ICE (internal combustion engine) (Internal combustion engine)
manufacturers advocating a slow
shift to EVs or focus on hybrids,
what we see today is that automakers, who are ahead of the pack in
their EV strategy, do not hesitate
to throw those that are behind,
when the house that are behind, under the bus," he said. "The OEMs that are dragging their feet are indulging in dangerous short-

term thinking, which may end up costing them their survival in the long run." EV startup founders also believe that just as how the electronics manufacturing ecosystem was localised by correcting an inverted localised by correcting an inverted duty structure between components and end-products in telecom a similar effort is needed for EVs. Bengaluru-based Ather Energy,

Bengaturu-based Ather Energy, which recently expanded to Chennal, said its working capital was getting blocked by a GST structure that levied 18% on components, and only 5% on the finished product, secontors. product – scooters. "There are still critical issues at

hand that impact the EV industry mainly on account of an inverted duty structure due to higher rates on raw material (GST rates of 18% on raw material (GS) rates of 18% 28%) and ineligibility to claim GST refunds on input services," Tarun Mehta, cofounder of Ather, told ET. "More procedural and timeline delay in getting eligible refunds due to such an inverted structure (will) result in a higher credit blockage.

A larger question before the sector is access to raw material, such as the metals and chemicals such as the metals and chemicals that go into the making of a cell. Researcher's suggest a robust recycling system – currently missing in the ecosystem – will be a sustainable way to keep making batteries as demand improves. So, even as states align with the Centre's push to change gears to EVs—as it is al ready becoming evident in small doses in the commercial pas-enger and light goods transport segment—the inflection point that can quicken the shift could be research advancements to make research advancements to make this kind of mobility affordable.

> Bharani.Valtheesvaran @timesgroup.com

# **Deal Digest**

There were 20 transactions announced in the week ended September 19th, of which, 14 can be classified as early-stage deals.

This compares to 16 deals announced in the previous week that ended September 12th, of which 12 were Seed-to-Series A investments. There was two acquisitions of note announced during this period, compared to one buyout in the previous seven-day period. The information is sourced from, and has been collated by leading startup data tracking platform Tracxn.

INVESTOR FUNDING AMOUNT (IN US\$)

Lightspeed Venture Partners, Tiger Global OKCREDIT, BENGALURU

\$67 million Kedaara Capital LENSKART, FARIDABAD

\$55 million

ACQUIRING COMPANY

TRANSACTION SIZE (IN US\$)

TARGET COMPANY Silverpush

Better Butter Undisclosed CITY: Delhi

eComchain

Omnisling Undisclosed CITY: Bengaluru

Foundation **Holdings** ASG EYE HOSPITALS,

Tiger Global WOW! MOMO, FARIDABAD

\$55 million

Ribbit Capital Seguoia Capital & Y Combinator



# 70% Techies Feel New Tech Key to Firm's Strength

he Digital Work Personalities Study from Citrix, conducted over 1,000 Indian knowledge workers finds that over 70% believe that new technologies are essential while 17% think that while it's synonymous with productivity gains, it shouldn't be an end to itself. Ravindra Kelkar, Area Vice President, Sales & Services Indian Subcontinent, Citrix says, "One of the best aspects of Indian companies is the diversity of worker profiles across sectors. Given this scenario, enterprises have to tackle challenges related to technology adoption across profiles. and flexibility of the new 'Intelligent Workspace' will be key to the success of business transformation.'

**139**% Indian workers believe their company lacks a true technology strategy to support growth **26**% Indian workers regret that their company's cul-ture values technology over skills and experience would feel excited if their company launches a new application to replace the one they are familiar with When a tool is considered unsuitable only 10% would boycott it ig for a tool for a new task ew tool online and ask the



26% would look for a free online tool while 20% would try and

**ON TRAINING** 36% say they prefer basic training on their IT env ronment 

28% say that they're ready to help their company tackle chal lenges related to analytics, artifiKEY PERSONAS OF THE INDIAN TECHNOLOGY WORKER THE CHALLENGER

to use their company storige space like SharePoint to access documents out-

side of the office. Their determination to drive results could lead to risky behaviour, such as using public Wi-Fi with little or no protec-tion, if it is the only available connection

### THE POWER SEEKER Power seekers are obsessed

with how technology can be leveraged and when faced free online tool to install themselves instead of seekcial intelligence and predictive technologies but will would need help apps like SMS or WhatsApp and the conductive technologies are the conductive technologi

# The Knowledge Seeker (23.21%)

Knowledge Seekers are the most proficient tech users and recognize the benefits of technology for their organisation. Their preferred mode of communication is email and they'll check with IT before connecting to a public Wi-Fi network rather than take a risk.

THE SCEPTIC (19.17%) Sceptics are unsure about how technolngy can improve work performance. They are effective communicators offline but require support in digital contexts. They are most

# India to be Export Hub for Siemens Healthineers

The company has invested ₹20 crore in a co-located manufacturing facility in Bengaluru along with the R&D centre ing Cios Fit, a mobile C-arm for

Bengaluru: Siemens Healthineers, the medical technology arm of Siemens, is looking to make India a hub for digital imag-ing devices and use it as an export base to countries in Latin America, A frica and China. Africa and China. The company has invested nearly

₹20 crore at the co-located manufac turing facility in Bengaluru along with the research and developmen (R&D) centre Siemens has invested ₹2.500 crore in its R&D facil ity in the country during the past

two decades.

Gerd Hoefner, president, Siemens
Healthcare, said the company

could look at exporting the imaging devices from the India facility once the local demand is met, "It does not necessarily mean that they are only for India. The idea is to sell it to China, Latin America

and Africa," said Hoefner. He added that India's strong software services industry has been one of the key reasons for it to set up the manufacturing hub here. "More than 50% of the software



# SHIPPING STATION



### devices from the India facility once the local demand is met

R&D (people) are located in India. When it comes to software, India has many strengths," he said, add-ing that over the years, the R&D centre at Bengaluru has grown into a digital hub for the company. Siemens has started manufacturdigital imaging used by the healthcare sector, and sold 100 units in the local market so far. Vivek Kanade, executive direc

VIVER KABAGE, EXECUTIVE GIFEC-tor, Slemens Healthcare, said the device was designed taking into account the specification of India for now, and once it is piloted and sold here, it will be made available for other global markets. "There is fairly large order book here. Wo a fairly large order book here. We (will) first finish here, then it will come into the global price-book

The company's facility in India now works on computed tomography (CT) systems based on trendsetting 'Somatom go' platform, which combines numerous software-led innovations.

BENCHMARKS SHED 1% as investors not optimistic about Centre's measures amid mixed signals on rates from US Fed

# Govt Moves Apart, Street has No Reasons to Believe Growth may Bounce Back Soon

Mumbal: Indian stock markets we akened on Thursday, with Nifty bre-aching the 10,700 mark during the session on continued concerns over slowing economic growth and mix ed signals from the US Federal Re serve on the interest rate direction.

Nifty closed at the lowest level sin ce February 19 and the BSE Sensex

ce February 19 and the BSE Sensex ended at the lowest since March1. The Sensex slumped 470.41 points or 1.3% to close at 36,093.47 and the Nifty ended down 135.85 points or 1.25% to close at 10,704.80. Of the 50 Nifty stocks, 43 ended in the red. The BSE MidCap index ended down 1.2% and the SmallCap closed 1.5% lower Elsowhere in Asia Indi-1.5% lower. Elsewhere in Asia, indi

1.5% lower Elsewhere in Asia, indi-ces ended mixed.

The US central bank on Wednes-day slashed its policy rate by 25 bps on Wednesday-which was widely anticipated-but dimmed hopes for further rate cuts.

The Sensex is flat for 2019 and Nif-ty is down 1.4% for the year. FPIs pet sold Indian shares worth #892.5

net sold Indian shares worth ₹892.5 crore and domestic institutional investors net bought ₹645.72 crore worth of shares on Thursday, provisional data showed

visional data snowed.

Market participants are awaiting cues from the GST Council meeting on September 20 but they are not certain if the government has the fiscal bandwidth to announce a country of CST wate for a trick. cut in GST rate for autos — a move which has been a talking point in the market in recent weeks.

**Market Trends** 

NIfty 50

MSCI India

MSCI EM

MSCI BRIG

Hang Seng

Strait Times

Values In US \$, Gros

OIL (\$)

71.34 71.33

**DUBAL CRUDE** 

SOLITAIRE PRICE INDEX

**REVISED ON-LENDING POLICY** 

% CHANGE

1.24

1.07

At 7 pm IST

BOND

10-YR YIELD 0.02

801.64 1.47

2331.53 0.42

613.34 0.68

9272.21 0.15 21111.79

22044.45 0.38

3158.80 **0.25** 

26468.95

the Red

	19 Sept	% Chg	
GAINERS			
Tata Motors	124.3	1.97	
Tata Motors	56.6	0.89	
HDFC Bank	1,100.4	0.63	
Bharti Airtei	337.7	0.58	
Asian Paints	1,554.4	0.40	
LOSERS			
Yes Bank	54.2	-15.5	
Tata Steel	345.0	-3.7	
Indusind Bank	1,282.0	-3.6	
ICICI Bank	386.6	-3.2	
Maruti Suzuki	5,938.3	-2.6	
SBI	274.1	-2.30	
RIL	1,178.7	-2.24	
ONGC	124.4	-2.05	
Vedanta	146.4	-2.04	

"The market is not finding any major reason for optimism. There is shortage of confidence in the system as the measures recently an stem as the measures recently an-nounced are not expected to lead to any material change in outlook for the economy," said Nitin Bhasin, head of research-institutional equities at Ambit Capital.

The market optimism this year las-ted only till the olections—in which

Tech Mahindra 703.5 -1.85

ted only till the elections—in which the Narendra Modi-led government won a thumping majority. However, measures to increase surcharge on overseas investors registered as trusts and a proposal to increase minimum public shareholding limit, among other measures in the budget dampened the market mood. It has not helped that GDP growth has fallen to a sty-year low of 5% during fallen to a six-year low of 5% during the first quarter of FY20. Vehicle sales tumbled to a 22-year low in August. Corporate earnings have been tepid. Globally, the US-China trade

war has flared up time and again.
In the last week, Nifty traded above 11,000 and mid- and smallcaps had started showing signs of stability but the surge in oil prices after attack on Saudi Arabia's crude oil facilities led to market sentiment

turning weaker again. "The surge in oil prices has shaken "The surge in oil prices has shaken everyone and I don't think the market has recovered from it. There is no respite from negative factors," said Andrew Holland, CEO, Avendus Capital Alternate Strategies.

According to CLSA, economic slowdown has worsened during the September quarter. "Incremental data points for Aug/Sep quarter viz, power diesel, freight, AC

arter, viz, power, diesel, freight, AC Nielsen data on consumption and Nielsen data on consumption and our auto dealer survey continue to suggest that the economic slow-down has worsened during the September quarter," said CLSA.

The brokerage believes that economic data is likely to remain weak over the next two-three quarters but valuations are turning more favou-

valuations are turning more favourable. CLSA estimates a 10% return by the Nifty over the next one year.

# **Odds of Nifty Testing** 10.550-600 Shorten

Ram.Sahgal@timesgroup.com

Mumbai: The 10,800 put option saw marginal covering of short positions by its sellers as the market broke the key level with consummate ease and traders cautioned that unless there was speedy recovery after Thursda. speedy recovery after Thursda-y's 136-point fall, the odds of heading to 10,550-10,600 could shorten even more.

ten even more.
Options expiring on September
26 show that 10,800 remains the
key support with open interest
(Ol) of 34.98 lakh shares. However,
if the index breaks below 10,700 on
Friday, the 10,800 option sellers
would be forced to cover their
short positions, causing a downfall toward the prex major support fall toward the next major support

fall toward the next major support of 10,600 (OI of 33.8 lakh shares). However, what concerns analysts is that while traders covered around 6% of shorts at that level, they shorted Nifty futures heavily and had sold a significant quantity of Nifty calls at 10,700 and 10,800 when the market closed at 10,800 when the market closed at 10,705 Thursday.

The heavy selling of Nifty calls expiring September 26 caused

(PCR) of near month Nifty op-tions to slip to 0.9 from 1 on Thursday. Selling more calls re-lative to puts implies traders don't expect expiry above the strike sold plus premium recei-ved from option buyers. The 146-point fall in September 26 expiry Nifty futures was ac-companied by a tump in option

26 expiry Nifty futures was ac-companied by a jump in option positions of that contract by 10%, a bearish sign. "Unless the market recovers fast, we might be consigned to le-vels of 10,600 or even lower," said Amit Gupta, derivatives head, ICICI Direct. "Things are looking

a little gloomy without any im-minent positive trigger for the week."

week."
Chandan Taparla of Motilal
Oswal Financial Services added
that the market would continue
to remain under pressure with
fear gauge India Vix also inching
up to 15.55 levels.
"The key is for the market to
hold 10,800, else we are headedlower" genored Palesh Palivix do.

wer," agreed Rajesh Palviya, derivatives head, Axis Securities.

# 'CAUTIOUSLY OPTIMISTIC ON EXTERNAL SECTOR'

# **Inflation Benign**, **RBI Has Room for More Cuts: Das**

Monetary tools will be used to spur growth, but govt has no fiscal room: Guv

Mumbai: Reserve Bank of India (RBI) Governor Shaktikanta Das has said that there is room for interest rate cuts as inflation is likely to remain below the target of 4%, but New Delhi may not have the fiscal room to help revive growth. "Within this policy framework the MPC will consider these aspects as well as several other factors including the assessment of growth and inflation projections of our research teams. The final decision will be taken in the ensuing MPC meetings in October 2019," Das said in Mumbai on Thursday.

While a possible rate cut provi-

While a possible rate cut provi-While a possible rate cut provi-des hope, government finances are still a concern. "The govern-ment's fiscal space itself is limi-ted," said Das. "Its fiscal deficit is 3.3% and then there is talk of pub-lic sector borrowing. Both put to-gether, there is very little fiscal space. There is little scope for fi-scal expansion." He said India's scal expansion." He said India's external economy is in focus, with vulnerabilities such as high with vulnerabilities such as high crude prices and a squeeze in ex-ports coming to the fore, when the fiscal room available for fuelling growth appears limited. While external factors have an impact on the domestic economy, its management determines the external economy as well he said.

external economy as well, he said. "The outlook for India's external

sector is one of cautious opti-mism, albeit with some downside risks accentuated at this junctu

risks accentuated at this junctu-re," Governor Das told delegates at a conference.
"Among them, deepening of the global slowdown and escalation of trade and geopolitical tensions ap-pear to be the most significant. Volattle international crude prices also continue to pose potential risks to the viability of the current account balance through trade

Crude oil prices have surged af-ter oil installations in Saudi Arabia were damaged in a drone atbia were damaged in a drone at-tack. India relies on imports for its oil needs and any surge in oil prices adversely impacts the tra-de balances. At the same time, the global economic slowdown has hurt India's exports.

"Morrhandise exports, have lost

"Merchandise exports have lost momentum under the weight of the slump in world trade," said the slump in world trade," said Das. "In spite of export volume growth averaging 4.2% during 2013-18, India's export growth in US dollar terms has weakened — as in a host of emerging and advanced economies—to 2.2% over the same period, as falling unit value realisations have taken their toll."

The government must continue to focus on structural reforms that to focus on structural reforms that

to focus on structural reforms that would help improve productivity. "The strength of the external sec-"The strength of the external sec-tor derives from domestic macro-fundamentals," said Das. "Inves-tors and markets need to be credib-ly assured of our ability to mainta-in macroeconomic and financial stability through continued focus on these areas. At the same time, we need to persevere with structuwe need to persevere with structu ral reforms in various sectors of the economy to unlock productivi ty and competitiveness gains." On NBFCs, Das said that the cen

On NBFCs, Das said that the cen-ral bank is monitoring the top 50 non-banks and some home finan-clers that account for 75% of lo-ans outstanding. The first prefe-rence will be to find market-based mechanism to resolve the pro-blems of NBFCs. These would mean that current promoters go for stake sale to bring new money into the setup.

# RBI Merges Key Depts to Tighten Regulation and **Supervision of Entities**

Decisions to ensure wrongdoing detected swiftly; changes to be effective from Oct

Atmadip.Ray@timesgroup.com

Kolkata: The Reserve Bank of India (RBI), facing criticism for regulatory and inspection gaps that have partly been blamed for the Nirav Modi scandal and the NITAY Modi scandal and IL&FS implosion, has overhau-led its regulatory and supervi-sion apparatus for the financial sector. Its various departments dealing with different verticals, such as banks and NBFCs, would now be under the same roof and could help facilitate early deteccould help facilitate early detec-tion of financial wrongdoings.

Three separate verticals for regulation — the departments of banking regulation, cooperative bank regulation and non-ban-king regulation — will be mer-ged into one for efficiency en-hancementsince banks and non-banks compete in several re-spects and now operate in over and now operate in over lapping business domains. The name of the unified depart-

ment will be 'department of re-

gulation', sources within the RBI told ET. Similarly, the department of banking supervision, depart-ment of cooperative bank super-vision and department of non-banking emperision will be more banking supervision will be mer ged into one. The name will be 'de

ged into one. The name with or de-partment of supervision.'
These changes will come into ef-fect from October 1. The RBI did not respond to ET's mail sent late Thursday. This move will help cre-ate a specialised regulatory cadre and a supervisory cadre for the and a supervisory cadre for the banking regulator, as suggested by RBI's central board at a meeting in

May. The board had reviewed the existing structure and felt the need for a

and reit the need for a specialised and bigger cadre to deal with 
ger with diversity, 
complexities and interconnectedness within financial sector. Such massive internal restructu-

ring in RBI is taking place after a gap of 6 years. In 2013-14, RBI under Raghuram Rajan had created se-Ragnuram Rajan had created se-parate departments for regulation and supervision for non-banks and cooperative banking verticals. "With the growing importance of non-banks in the financial system,

the need for a stronger regulation has been felt for quite some time, a senior RBI official said, on the condition of anonymity.

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MCX INVESTOR

PROTECTION FUND

# Rana Kapoor's Co Morgan Credits Cuts Stake in Yes Bank by 2.3% Templeton mutual funds to reduce debt following a sharp fall in the bank's shares, which had been pledged as collateral for the loans. "We have concluded the stake sale

Proceeds of ₹337 cr to be used to prepay NCDs from Reliance Nippon Life AMC

Our Bureau

Mumbai: Morgan Credits Pvt Ltd (MCPL), the holding company controlled by Yes Bank co-founder Rana Kapoor has reduced its stake in the bank by 2.3% to prepay non-convertible debentures

pay non-convertible depentures (NCDs) from Reliance Nippon Life Asset Management Co.
Data from the National Stock Exchange show that Morgan Credit sold 5.8 crore shares at \$58.16 apiece to generate \$337 crore which will be used to pre pay the debentures. The shares were sold via a res. The shares were sold via a block deal in the market. The buy-ers of the shares were not immediately identifiable.

"The proceeds will be solely utili-sed to prepay substantial portion of outstanding NCDs of MCPL

subscribed by various schemes of Reliance Nippon. MCPL had in April 2018 placed rated, zero cou-pon NCDs amounting to #1,160 cro re with Reliance Nippon, the only borrowing of MCPL," MCPL said in modis statement. in media statement. As a result of this sale the share

As a result of this sale the share-holding of the Rana Kapoor family has come down to 7.4%, lower than the 8.33% owned by the other pro-moter group led by Madhu Kapur. The large amount of shares offlo-aded in the market pulled the bank's stock down by 16% on Thursday, ending at ₹54.14 a plece on the NSE. on the NSE

MCPL said the funds were used MCPL said the funds were used towards the incubation of start-up businesses. MCPL and Yes Capital Pvt Ltd are the holding companies of the Kapoor family owned 100% by Radha Kapoor Tandon and Roshini Kapoor—Rana Kapoor Tandon and Roshini Kapoor—Rana Kapoor Stangetters.

or—Rana Kapoor's daughters.
"Pursuant to the above sale of shares, which was conducted so-lely to de-leverage MCPL, the promoter group has achieved the following highly positive outco-mes: Total prepayments (inclu-ding interest) to NCD holders of



the company said in a release. Last month ET had reported that

₹722 crore till date, well ahead of 7/22 crore till date, well anead of the scheduled maturity date of April 2021 (and) reduction in to-tal promoter / promoter group ownership in YBL to 15.7% (in further compilance with RBI's regulatory level of 15.0%), as compared to 18.0% previously,"

both these companies have prepa-idasmuch 790 crore of NCDs from Reliance Nippon and Franklin

The sale of shares is an about turn by Kapoor who had last year compared his holding in the bank to diamonds which will never be parted with. In the release Kapoor conveyed his best wishes to the bank's management. "... Yes Bank is well poised in its growth journey to tackle challenges and seize opportunities in future as amply deportunities in future as amply de monstrated over the past 15 years since its commencement in 2004. As always, I would like to convey my best wishes to Yes Bank and all its stakeholders," Kapoor said.

solely to de-leverage MCPL. Thro-ugh the prepayment of NCDs to RNAM, we have significantly redu-

RNAM, we nave significantly redu-ced our borrowing in MCPL in an accelerated manner. Sponsored by women entrepreneurs, MCPL will continue to focus on its existing startup ventures fully supported by professional management te-ams who have come on board as co-founders. / partners." said Radha

founders / partners," said Radha Kapoor Khanna director at MCPL.

The sale of shares is an about

# **IIFL Home Finance** Raises ₹300 cr from **Syndicate Bank**

Transaction likely the first after RBI enhanced liquidity measures for NBFCs

Saikat.Das1@timesgroup.com

Mumbai: IIFL Home Finance. Mulmoar: IIFL Home Finance, a unit of the IIFL group, has got \$300 crore from state-owned Syndicate Bank in what will likely be the first flows from the liquidity tap the Reserve Bank of India (RBI) recently wind on the make age breadily as turned on to make cash readily av atlable to non-bank lenders.

In the revised on-lending policy, the central bank has said that "onlending" by NBFCs/housingfinan lending" by NBFCs/housingfinan-ce companies toward agriculture, micro and small enterprises (MSEs) and housing sectors can be classified as priority sector len-ding (PSL) by banks. "We have extended such credit to IIFL Home," said Mrutyunjay Ma-hapatra, MD & CEO, Syndicate Bank confirming the matter

Bank confirming the matter. "Lending to IIFL Home marks the

"Lending to HFL Home marks the first under the new RBI policy."

IIFL Home Finance, a direct subsidiary of IIFL Finance, funds low-cost housing, a focus area for the government that alms to attain "Housing for All by 2022". This cre-

dit line will help the company lend to small businessmen in the MSME

to small businessmen in the MSME segment. It also lends against property to smaller companies.

"Looking at the recent market scenario, this will improve the cash flow in the sector," said Monu Ratra, cheif execurtive officer, IIFL Home Finance Ltd.
"More than 75% of our retail looking the control of the courties of of the "More than 75% of our retail lo

ans qualify for PSL and this will be our way of business for the future

line will help the housing finance firm to lend to in the MSME

too," he said. RBI has also raised the limit of home loans under PSL to 20 lakh per borrower from 10 lakh. IIFL Home Finan-

ce has helped more than 30,000 famili es avail benefits

under different government programs. For example, the company has, to date, disbursed loans to mo-re than 19,000 customers under the Swaraj Home Loan program for the informal segment

IIFL Finance was constituted by the restructuring of IIFL Holdings, resulting in three verticals

— IIFL Finance, IIFL Wealth, and

— IFL Finance, IFL Wealth, and IFL Securities. The promoter group, led by chair-man Nirmal Jain, holds 29% in IFL Finance, and Canadian billio-naire Prem Watsa's Fairfax owns an additional 26.5%.

### Axis Prices QIP; Offer Opens Today Paribas, Credit Suisse, UBS and (PPoP), stock returns should be

Mumbai: Axis Bank has fixed ₹661 per share for its proposed \$1.5-2 billion qualified institutional placements (QIP), a 4% premium to Thursday's closing prices ₹589 to ce of ₹638.25. The offer is likely to be opened

for subscription on Friday.
In July, the bank's board had In July, the bank's board had approved a proposal to raise up to \(\bar{1}8,000\) crore through an issue of equity shares, depository re-ceipts, or convertible securities. Axis Bank is seeking to immediourthso that targeted amount.

The lender has appointed Axis Capital, Citi, JPMorgan, BNP

ned over 21% since July 5 as aga-inst 10% fall in Sen-sex and 15% plunge in BSE Bankex.



stock is trading be-low its long-term average multiples and is valued at-tractively, accor-ding to analysts. "Near-term per-formance should be driven by news

(PFOF), Stock returns snould be strong," said Anil Agarwal, ana-lyst, Morgan Stanley India. "The main risk we see is we may be underestimating the potenti-al increase in non-performing lo-Shares of Axis Bank has decli-After the recent correction, the

ans, as stock performance should pick up only once investors are comfortable with asset quality progression, "Agarwal added. In November 2017, Axis Bank had raised over 11,500 crore in a nad raised over (1),500 crore in a share and warrants sale to Bain Capital, Capital International, and the lender's biggest share-holder, LIC.

During an investor call in July,
the management had said the

be driven by news the management had said the flow on asset quality, but given bank's CET1 ratio at the end of Julikely compounding of core pre-provisioning operating profit adequacy ratio of 12.9%.

# Oil advanced amid doubts



installations. West Texas Intermediate crude for October delivery rose 33 cents to \$58.44 a barrel at 11:30 am on the New York Mercantile Exchange, up 6.6% above their pre-attack level. The rally was tempered by concern that severe flooding in US refining areas may quell demand as plants reduce activity. - Bloomberg

# Oil Rises On Doubts of Saudi Recovery

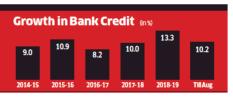
Again? What did you do this time? That is like man saying. I w just practising

# He was propagating fake news and instigating others. A Monk Who Trades

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"We need to get banks back into lending. For four years, banks have not been there because of asset quality review, which hit their balance sheets and occupied their time" – JAYESH MEHTA





ALAGENDA (Left to Right) India Infoline's Nirmal Jain, Rakesh Singh of HDFC Bank, Umesh Revankar of Shriram Transport Finance, Bank of America-Merrili Lynch's Jayesh Mehta and L&T Finance's Dinanath Dubhashi at the panel discussion

# BIG VISION NEEDED, PIECEMEAL IEASURES CAN'T IGNITE GROW'I

The Economic Times Bolder measures like tax incentives, increased government expenditure

ne government has begun the process of reviving growth, but its concerted policy measures ought to include judicious tax incentives, increased federal expenditure creased rederal expenditure and targeted solutions for industries such as property and automobiles, experts attending the second edition of ET Dialogues said.

Although the government recognises there is a slowdown and has shown the intent to take corrective measures more

intent to take corrective measures, more needs to be done, panellists said at the roundtable conference held in Mumbai.

roundtable conterence neid in Mumbal.
India Infoline (IIFL) chairman Nirmal
Jain, HDFC Bank's head of investment
banking and markets Rakesh Singh,
Shriram Transport Finance CEO Umesh
Revankar, L&T Finance Holdings CEO
Dinanath Dubhashl and Bank of AmericaMerrillLynch MoJayesh Mehta were the
panellists for these discussions. panellists for these discussions.

The government is taking many steps but they are all piecemeal. What we need but they are all piecemeal. What we need today is one package which is well thought throughand executed very well. These are extraordinarily difficult times, cyclical downturn is getting worse and this is high time that industry, government, policy-makers and central bank—all sit together and work out a complete package that takes care of everything," said IIFL's Jain.

# SLUGGISH GROWTH

Data released late last month showed that Data released late last months slowed tratte Indian economy expanded at lower-than-expected 5% in the April-June quar-ter, the slowest in over six years, driven by weak investment growth and sluggish demand. Sales of cars and SUVs fell 41% on-year, while that of trucks and buses fell 39%, and two-wheelers also saw a 22% drop in sales, according to data re leased by the Society of Indian Automobile

leased by the Society of Indian Automobile Manufacturers (SIAM).

There are concerns that growth could slip further this fiscal as consumption demand, which remained resilient until now, is waning. Revankar of Shriram Transport Finance, the largest truck financier in the country, said commercial vehicle sailes could contract 10% to 15% vehicle sales could contract 10% to 15%

"It may slow down or grow less in the next year if the economy does not pick

and sector-specific solutions required to turn things around up. Even car sales are hovering between that are not in bankruptcy courts or

up. Even car sales are novering between 250,000 and 300,000. Another segment where growth has slowed down is rural. There are several reasons for rural car consumption going down. In cities, the growth is lower because of less parking space and fines going up. City infrastructure is not able to absorb reasonable number of cars. People are reasonable number of cars. People are looking at alternate ways of mobility," Revankar said.

### BRICK-AND-MORTAR PROBLEMS

Real estate is another part of the economy facing challenges. Home sales are falling as builders have been burdened by rising debt, with banks reluctant to add risky exposures.
"Investment demand in real estate

has disappeared overnight. When the total demand was investment plus consumption even if the latter has consumption even if the latter has increased a little bit, the investment demand dropping off has been the death knell for the industry," said Dubhashi of L&T Finance, "This is the new normal. There is a systemic demand which has disappeared, and it will require systemic solutions for packed so pulyion is to make solutions. One clear solution is to make sure good projects from good developers get completed, which today they are not. The finance minister has announced a package but we have to wait and see how it will be implemented. In fact, the main problem has not been touched in this announcement."



Earlier this month, finance minister Nirmala Sitharaman announced special incentives for real estate and export sectors in an attempt to boost growth. The real estate package included a ₹20,000-crore fund, half of which will come from the government, to provide

already tagged as bad debt. Housing finance companies have also been allowed to borrow funds from overseas on easier terms to provide them better liquidity.

BANKS MORE CIRCUMSPECT
Banks have also become reluctant to lend due to the problem of mounting bad loans. As a result, funding for both investment and construction has come down. Getting banks to lend will

come down. Getting banks to lend will also improve liquidity and stimulate demand, panellists said. "Uttimately, we still need to get banks back into lending. For four years, banks have not been there because of the asset quality review, which hit their balance sheets and occupied their management time. We need to start getting banks to lend," said Mehta of Bank of America-

Hendy, said whenta of Bank of America-Merrill Lynch.
Government support is needed urgent-ly because there is still demand in some pockets that can be tapped and improved, said HDFC Bank's Rakesh Singh.
"There is a visible slowdown but there is still underlying demand that we con-

is still underlying demand that we continue to see in certain pockets. We are seeing significant amount of demand in warehousing. We are seeing good demand on the transmission side or renewables. These sectors are still consuming capital and growing," Singh said.
"As demand accelerates, supplies

🗬 There is a fear factor and the narrative and rhetoric should not make everybody fearful. These are times that call for bull measures for taxes and fiscal deficit targets

NIRMAL JAIN Chairman, India Infoline

will start catching up. The moderated inflation number that could be a little higher would have helped in pushing up wage growth, which can basically lead to higher consumption. There is a need for wage growth. Entry-level salaries in the private sector have not seen significant growth," Singh added.

# Jun 30, 2012 **Total Auto Sales** 1812246 AUG 2019

Real GDP Growth

Lower taxes will also put more money in the hands of companies as well as individuals

2033156 2017787

"Taxes on petrol and diesel were ₹1.06 lakh crore five years ago and now they are ₹3.7 lakh crore. State taxes on petrol and diesel have also gone upfrom ₹1.2 lakh crore to ₹2.5 lakh crore. The maximum tax rate on the corporates and HNIs is 42.7% This is not encouraging new investments New investment takes place in anticipa tion of profit. There is a fear factor and the narrative and rhetoric should not make everybody fearful. These are the times that call for bull measures for taxes and fiscaldeficit targets. The government may have to take some leeway for some years to get the economy back on track," Jain from IIFL said.

Roylyal of the real estate sector is also

Revival of the real estate sector is also key to a pick-up in demand, Revankar said. Urban demand will pick up only

said. Urban demand will pick up only with real estate.

"Ifreal estate is not picking up in urban areas, durable or luxury item sales will not pick up. The positive trend over the last one year is that commercial property is picking up. You need housing by up to five times the demand of commercial real estate. It may translate into hous. real estate. It may translate into hous ing demand after two to three years. So, not everything is becoming stagnant,

# **User-Pays Model Key** to an Infra Rebound

Viable revenue models, removal of roadblocks will attract private equity funding for projects

Mumbal: The revival of India's infra-structure sector could depend on the creation of viable financing models and removal of existing roadblocks, such as elevated costs of land acquisition and frequent political interference.

Furthermore, creating viable revenue models would go a long way in incentivismodels would go a long way in incentivising private equity funding for projects that otherwise have suffered due to drying up of funding sources in recent months, according to experts.

"The concept of user pay has to come," said Rakesh Singh, group head, investment and private banking, HDFC Bank.
"Be tieletricity or civic infrastruc-

"Be it electricity or civic infrastruc ture, unless user pay is not considered, the stakeholders will face serious chal lenge in the implementation of the fiscal arithmetic."

arithmetic."
User pays, or beneficiary pays, is a pricing approach based on the idea that the most efficient allocation of resources occurs when consumers pay the full cost of the goods they consume. Furthermore, Singh said that the cost of acquiring land should be brought down significantly to attract private capital and by mud public projects. tractprivate capital to fund public projects.

tractprivate capital to fundpublic projects.
"If you go to any Indian metro city,
you'll find people complaining of infrastructure," Singh told delegates at
the second edition of India Dialogues
on Monday, "The single biggest issue
faced by private developers is the cost of
acquiring land. The government should
consider bringing down the price for at
least mubile utility projects, as some of least public utility projects, as some of the shortfalls are massive

As per data from CARE Ratings, com As per data from CARE Ratings, compared with 790 lakh per hectare in 201314, the cost of land acquisition stood at v2.47 crore per hectare in 2018-19, even she total land acquired for road projects has increased. The rating agency has projected the rate of highway construction to slow down to 27 km in the propone tion to slow down to 27 km in the ongoing fiscal from 30 km last year. Furthermore the government's target for FY20 has also been reduced to just 6,000 km from 20,000



The single biggest issue faced by private developers is the cost of acquiring land. Govt should consider bringing down the price for at least public utility projects as some of the shortfalls are massive

**RAKESH SINGH** Head, Investment Banking & Markets, HDFC Bank

Bureaucratic roadblocks have also taken a toll on these projects.

"Most investors, especially in the bond market, have suffered due to delays and government interferences for political reasons," said Nirmal Jain, chairman of the little group. "Soemingly good road pro-IIFL group. "Seemingly good road pro-jects have suffered and lost money. The need of the hour is clarity and upholding

need of the nour is clarity and upnoitung of commitment by government retrospectively. The judiciary should also not interfere unless there is a clear breach of law." "Uncertainty becomes a very important point," said Dinanath Dubhashi, MD of L&T Finance. "Every time an IL&FS ruling happens, it takes away the sanctive of an existing SPV structure. Every tity of an existing SPV structure. Every time a new government comes in and de cides to question old and new PPAs, we

# NBFCs Need to Focus on Niche Offerings, Consolidate to Survive

Using balance sheet as a strength for NBFCs is not going to work. **NBFCs' strength** is reach and specific knowledge

Dinanath Dubhashi CEO, L&T Finance

**OUR BUREAU** 

Mumbai: Non-banking finance companies (NBFCs) will have to reinvent themselves with niche offerings and consolidate for survival and growth after getting bruised in the leastward of proditions. in the last round of credit squeeze

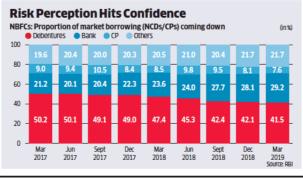
These non-bank lenders, also known as shadow lenders, would have to work out other ways of funding their books and look at models such as originate and distribute so that they are not stuck due to swings in the

that they are not stuck due to swings in the financial market conditions, experts said.

"NBFCs have always been in niche segment; whether gold, housing, CVs (comercial vehicles)," said Umesh Revankar, CEO, Shriram Transport Financeat the ET Dialogues meet. "NBFCs who tried getting thas let forgraments from und lower Tuday. into a lot of segments faced problems. Today there are co-lending. NBFCs do not compete with banks. Only first-time customers may come to NBFCs. NBFCs will keep doing or come to NBPCS. NBPCS WILK REPGODINGO. Third is credit penetration is not more than 40-50% of unorganised sector." Intense debate is on about the future of NBFCS after they got burnt in the last one year with funding problems after the coldependent on short-term funds from mu-tual funds faced severe constraints as the fund industry shut this sector out for fear of losing money. Many are fighting for survival with some big lenders such as Dewan Housing Finance defaulting on loans, and

Participants at the ET India Dialogues were unanimous that NBFCs should not compete with banks and must turn to knowledge-based growth lanse of IL&FS. Many of them who were many are cutting down on their balance CEO of L&T Finance, "NBFCs with ₹2,000 sheet size by selling portfolios to banks and larger rivals.
"NBFCs who are choosing to reduce their

balance sheet by selling portfolio are mod-erating value expectation and selling to larger NBFCs," said Dinanath Dubhashi,



crore-₹3,000 crore are asking for two-three times valuation. Growth will be more knowledge based than capital-based. Fee income will become the main source of income for NBFCs rather than spreads. It is two-three years from there. Some NBFCs will close

down and smarter ones will merge

NBFCs constitute around 12% of the total assets of banking and non-banking space assets of banking and non-banking space and have been growing at a faster pace in recent years. As of March 2019-end, the aggregate capital adequacy of NBFC sector was 19.3%, while the gross non-performing assets ratio was 6.6%. The credit growth of NBFCs, which was over 20% earlier, slowed down in the second-half of 2018-19 after the debt default by a systemically important NBFC.

fault by a systemically important NBFC. "Out of 15,000 (NBFCs), 14,900 are likely mom-and-popshopsthatare a regulatory bur-den for RBI," said Nirmal Jain, chairman of IIFL JainsaidRBI will better regulate larger

INFL statistical will better regulate larger NBFCs than focusing on the small ones. The government and the Reserve Bank of India have brought in several changes in the last twelve months to provide more liquid-ity to NBFCs and ensure better regulations. "Typical retail NBFCs would not compete

with banks," said Jayesh Mehta, MD, Bank of America-Merrill Lynch. "Banks would look at income tax returns, including for companies, corporate, and retail. Onl 4.84 crore people with more than \*5 lakh (income) have filed return. NBFCs have their own way of evaluating retail outside of the tax net. The other three niche are capital. tax net. The other three niche are capital market, M&A, land acquisition financing for real estate."

The government has also come up with guarantee scheme on asset purchase from top-rated NBFCs originated before March 31,2019. "When demonetisation happened, and banks stopped lending, NBFCs started thinking they could compete with banks and started getting cheaper money. We still want to get banks to get to lending, said Mehta.

But the days of handsome profitability with leverage of short-term borrowing to

with leverage of short-term borrowing to lend long-term may well be over.

"Borrowing short term and lending long term is hopefully a dead phenomenon," said Dubhashi of L&T Finance. "Using balance sheet as a strength for NBFCs is not going to work. NBFCs strength is reach and enceffe knowledge." and specific knowledge."



While there has been a slowdown in the non-bank lending space, there is a genuine slowdown in primary demand. The investment demand in real estate has disappeared overnight — DINANATH DUBHASHI

Net financial savings of households as % of GDP (m%) 6.2

# **Consumption's Not All Gloom,** There are Many Rays of Hope

Not all sectors hit by consumption slowdown, there is underlying demand in certain pockets and wage growth can help accelerate consumption

The drastic fall in car and home sales and The drafting the changing strong is a second to the rise in shared mobility and outbound tourism are clear indicators that India's consumer behaviour is fast changing. The fall in car sales to two-decade low is being attributed to the advent of Ola & Libor and the chanding small partyrise of Uber and the changing spend patterns of the millennials. What has made matters worse is the mounting unsold inventories of the real estate sector with consumers preferring to live on rent

preferring to live on rent.
"There's a change in ownership pat-tern; earlier, the ownership of a vehicle would have been a priority. Today, with the advent of shared mobility, spends are moving to holidaying, electronics," said Rakesh Singh, head of investment bank-ing & markets, HDFC Bank. "An interest-ing data point is that 10 million tourists travel within India and 30 million travel outside India. Consumption in some sec tors is dropping but there is still consump tion in other sectors."

Over the past five years, the total consumption expenditure of Indian households had accelerated with an average growth rate of 7.8%, compared with an average of 6.1% in 2011-14. But the recent sharp fall in private final consumption expenditure in the June quarter to 3.1% compared with 7.2% in the March quarter has significantly contributed to the recent slowdown. But Singh believes that some sectors still hold



You need housing by up to five times the demand of commercial real estate. It may translate into housing demand after two to three years

UMESH REVANKAR CEO, Shriram Transport Finance





of ₹4.5 lakh

Private consumption expenditure dropped to 3.1% In June versus 7.2% in March

promise

"There is a visible slowdown but there is an underlying demand that we continue to see in certain pockets," Singh said, "We to see in certain pockets, Singhsaid. ware seeing significant amount of demand in warehousing, transmission side and renewables—these sectors are still consuming capital and growing."

Despite talks that some sectors are contributing to the demand that has slack-part indicates a contributing to the demand that has slack-part indicates a contributing to the demand that has slack-part indicates a contribution of the contribu

ened; India grew at 5% at the end of June, slowest in 25 quarters. Low wage inflation for the workplace has exacerbated issues for the workplace has exacerbated issues as the salary structure has stagnated for the past few years due to which the consumption slowdown is more entrenched and has declined by ₹1.5 lakh crore in Q1 FY20 compared to Q4 FY19.

"There is a need for wage growth. If you look at entry-level salaries in the private sector, there hasn't been significant growth," said Singh. "The moderated inflation number that could be little higher

flation number that could be little higher would have helped in pushing up growth which can lead to higher consumption. If

which can lead to higher consumption. If you look at the new generation, people are happier to consume, if you increase wage growth, it will accelerate consumption." Significant deceleration in growth of gross domestic product of 'financial, real estate and professional services' within services' services sector from 5.5% in O.4. within services sector from 9.5% in Q4 FY19 to 5.9% in Q1 FY20indicates that the current problem is of inadequate demand propelled by a low wage growth. Professional services constitute

growth. Professional services constitute 75% of the 'financial, real estate and professional services' segment. The other missing link in the fall in household consumption has been the significant drop in real estate sales. The

country's top developers are sitting on unsold inventory worth nearly ₹1.4 lakh crore while their revenues dropped 7.2% and profits rose only 7%.
An analysis of about 11,000 home build-

An analysis of about 11,000 home build-ers by research firm Liases Foras in February showed that developers on an average have to repay twice as much in debteach year as the income they generate that can be used to service it. This comes as property prices in India's biggest cities — home values in Mumbai dropped 11% last year following a 5% decline in 2017

cline in 2017.

"When the body has cancer, one of the weakest moments is when the tumour is removed. The tumour of black money was removed by repeated operations of demonetisation, GST, RERA and the liquidity crists in NBFCs," said Dinanath Dubhashi, CEO, L&T Finance Holdings. "The patient freal estate) may Holdings. "The patient (real estate) may be now cancer-free, but it will take time to recuperate."

The collapse of infrastructure financier IL&FS in September last year, which led to a liquidity squeeze and a slowdown in the non-bank lending space, also added to

There are not many strong NBFCs which are not ready to give capital to the retail sector," said Dubhashi. "They want to grow in retail and slow down the wholesale book, infrastructure, real estate. these have become bad words and money is flowing out of it. While there has been a slowdown in the non-bank lending space, there is a genuine slowdown in primary emand." The Indian government has taken a se

ries of measures to weed out black money from the real estate sector and formalise the unorganised sector. After demonetisa the unorganised sector. After demonstra-tion removed black money from the sector overnight, the Goods and Services Tax introduced two years ago has led to addi-tional tax burden leading to a significant drop in customers. The introduction of Real Estate (Regulation and Development) Act 2016 has brought in strict munish. Act, 2016 has brought in strict punish ments against construction delays and ring-fencing customer money in projects.

As many as 560,000 homes worth ₹4.5 lakh crore (\$65 billion) are stuck or de layed across the top seven Indian cit-

layed across the top seven Indian criles, according to Anarock Property
Consultants. "Our research shows that while there's a
slowdown, there is still demand for homes;
there have been issues regarding submission of PAN card and Aadhaar card for
transaction." said Dubbashi transactions," said Dubhashi.

"I wouldn't comment on whether black money is out of the system but the ability of an individual to use this money has gone down. The investment demand in real estate has disappeared overnight. When the total demand was investment plus consumption, even if the latter has increased a little bit, investment demand drowning off has been the death knell for dropping off has been the death knell for the industry. This is the new normal."





### **KEY CONCERNS**

### **TAX BURDENS**



**Economy** goes which is normal. but what keeps animal spirits of entrepreneurs.

While business conditions decide investments, one key factor is the rate of taxes, especially when it keeps rising

### **BRIGHT SPOTS**



There is a visible slowdown but there is an underlying demand in certain pockets. We are seeing

good demand on electricity transmission side, and renewable

### **CONSUMPTION TRENDS**



Is there a change in consumption pattern? Yes. Holidaying, owning electronic gadgets have taken precedence

over owning a home or buying

# **REALTY HOPES**



there was not much consumption demand, investment used to keep it going. Not anymore. But

there is hope. Commercial real estate is seeing traction, so that might translate into residential a year or two later.

# **BANK WOES**



When RBI began the banks cleanup, they were forced to recognise bad loans which they rarely did in the past. Once

you do that you require capital. Capital- starved state run banks couldn't do much

# GROUP THOUGHT: It is high time that industry, government, policymakers and the central bank all sit together and work out a complete package that takes care of everything





(L to R) Umesh Revankar, CEO, Shriram Transport Finance; Dinanath Dubhashi, CEO, L&T Finance H gs; Rakesh Singh, head of investment banking & markets, HDFC Bank

# **Quicker Execution** of Projects, Minimal **Interference will Draw Foreign Interest**

wehicle for financing large infrastructure projects, but the country must ensure quicker execution of projects and less political interference to keep overs investors interested, says Nirmal Jain, IIFL chairman.

IIFL chairman.
Separately, Jayesh Mehta, MD at Bank
of America-Merrill Lynch, believes that
the yield structure in India's bond market
must be right for the country to develop a
bond market deep and sizeable enough for
infrastructure finanching needs of an ation
that is aspiring to expand into a \$5-trillion
economy. Edited excerpts:

### Your view on offshore bond investors in Infrastructure sector. Nirmal Jain: You have the potential to

Niffiel Jain: You have the potential to attract a lot of foreign capital into infra also. When they are looking at 30-year sovereign negative bond yield, they are certainly looking for something. Indian infrastructure bonds are yielding about 8-9%, which are attractive enough for those foreign investors. those foreign investors.

Unfortunately, most of the bond investors in infrastructure projects investors in intrastructure projects have suffered due to a variety of reasons including delays, execution risk, government interference, political factors.

Even in road projects which are good, people have lost money. Interest rates should be calibrated properly.

### What are the major issues bond investors in the infrastructure sector are facing?

NJ: There are a lot of systemic issues which need to be fixed in the whole heme of things. Legal and tax issues eed to be clarified clearly.

### What went wrong with NBFCs that are battling a crisis of confidence? NJ: It has been one year since the IL&FS

default. The problems in DHFL were known at that time as well. After that, no other NBFC has defaulted as such, and Altico is a small NBFC. World-over, financial sector problems have happened because you borrow short and lend long. That was not a great practice. It is highly unlikely that NBFCs will get access to short-term money from commercial papers and mutual funds and that has papers and mutual funds and that has changed for the good.

Most banks are in complete panic and Most banks are in complete panic and in a paralysis mode. They are not willing to give term loans to most NBFCs; some that have lent money are panicking and want their loans back. That is causing more damage; Lenders should act responsibly and not succumb to the fear factor, because that will aggravate the problem.

### 🗬 Unfortunately, most of the bond investors in infrastructure projects have suffered due to a variety of reasons

NIRMALJAIN

Is a comparison between India and the US ified when it comes to developi

Justified when it comes to developing the bond market?

Jayesh Mehta: People start comparing with the US market whenever there is talk of the bond market. They also talk about bonds outstanding to GDP, which is 112% in the US versus 18-20% in India. But nobody talks about AUM (assets But nobody talks about AUM (assets under management) of mutual funds, in-surance, pension funds as a percentage of GDP. If you consider that, we are not even 30%. But in the US, that as a proportion of GDP is 112%. That itself makes a huge

### Can the bond market be a solution for long-term infrastructure financing? JM: It is my favourite topic in the last 25-

Joyans. We are still not addressing the basic thing but everything. The bond market will develop if you have the infrastructure right. By saying this, I mean, your deposits have to be the lowest yield, followed by government bonds, followed by corporate bonds. by corporate bonds.

# What could bring back investors to NBFC

JM: Our bond investors for NBFCs are typically mutual funds. That's why there are no long-term bonds (for NBFCs). Some FPIs too invest in NBFC bonds. But, they are cyclical.



Deposits have to have the lowest yields, followed by govt bonds and corp bonds.Unfortunately, govt bonds have the lowest yield and deposits were giving you the highest

JAYESH MEHTA MD, Bank of America-ML

NBFC or corporate bond investments are also linked to the currency view. FPIs normally take such a view but they are missing at this juncture.

Mutual funds were the main source.

Right now, we have to find alternative sources. At some point of time, the public

issue market may pick up. Banks really don't buy NBFC bonds or any bond for that matter. They will come more like a loan situation.

# After Altico, will NBFC funding become difficult once again? The problem is with a few NBFCs, and not large. NBFCs

large NBFCs. The real issue began about four-five

The real issue began about four-five years ago when we started AQR (asset quality review) for banks. You had 11 banks under prompt corrective action (PCA). Sixbanks were almost not lending anything as they were on the verge of PCA. Private consumption, which was typically done by public sector banks, was completely missing.

was completely missing. Thenofcourse, we had GST, DeMo and all that. This created a lot of liquidity surplus. That is when mutual funds got money, banks were also surplus on liquidity.

# Did surplus liquidity

trigger the NBFC crisis?
The main source of funding was mutual funds. And that is where it grew at a very large speed, which actually deferred our problem by a year. Banks not lending was a problem. Then NBFCs stepped in. Equity investors started thinking that NBFCs would take over banks' lastmile lending. That is where the problem

Has the investor lost trust?
Total trust factor on credit and credit rating by the mutual fund investor has beenlost. So, there is no other alternative source, which has been built up for RBI has allowed external commercial

borrowings (ECBs). But, how many of them will be able to access ECBs....it needs to be seen.

we need to have a proper liability side framework for NBFCs. We cannot depend only on mutual funds. That is a big challenge.



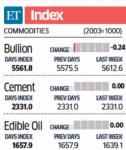
# Tweet of the Day

### **Mohamed A EI-Erian**

#Fed outcome was as expected. Accentuated by evidence of an unusual degree of divisions on the #FOMC, it points to the inten-sification of the policy dilemma facing #CentralBanks after a protracted period of over-reliance on monetary policy - and leaving them in a no-win position.

### **Quarts & Ounces**





Foodgrains CHANGE -0.85 **156.7** 



PRODUCTION IN JULY 2019 ACCORDING TO WORLDSTEEL

# 'People in No Mood to Spend'

"If you ask me bulk orders are down 50-70%," Bathija said. "People are in no mood to spend and they don't wanttogamb Bharat Valecha, di



popular

rector of 'TM Printers Pvt Ltd, echoed Bathi-ja's views on punters' lack of enthuslasm. He said business is esti-mated to have seen 15-17% drop this Diwali. Even die-hard players of night-long teen patti of night-long teen patti

(the most popular pre Diwali card game) said spirits are down. "Thespirits are down. "The-se parties used to start 45 days before Diwali and now most people are not willing to play and there is much less last year" said an avid

rector of TM Printers

card player. "Regular gamblers also are not willing to play

A company executive who is an A company executive who is an another regular in pre-Diwali card game circuits said: "By now I would have attended four or five (pre-Diwali) parties. As of now, nobody seems to be interested this year."

**REACHES OUT** to CARE, ICRA, India Ratings, Brickwork for details on fees for last 10 years to ascertain instances of 'round-tripping'; role of individuals also under lens

# SFIO Asks Rating Cos to Share Info on Fees Given by IL&FS

# Reena Zachariah & Rashmi Rajput

Mumbai: The Serious Fraud In-Mumbai: The Serious Fraud in-vestigation Office and other regu-lators have asked four credit ra-ting companies for information on money they received from IL&FS and its subsidiaries as rating and non-rating fees to deter mine if there was any round-trip ping of funds or favours granted, said three people familiar with the development.

The investigation arm of the ministry of corporate affairs and the IL&FS board asked CARE Ratings, ICRA, India Ratings & Reserve, and Brickwork, Parings to arch and Brickwork Ratings to provide the fee data for the past 10 years. The Securities and Exchange Board of India and the Enforcement Directorate are among

other entitles probing the rating companies in the IL&FS case. "Information has been sought to probe if there has been any instance of quid pro quo or roundtrip-ping. The probe is at a preliminary stage and the information is being verified," said an official privy to

Kiran.Somvanshi @timesgroup.com

ET Intelligence Group: Phar-

ET intelligence Group: Pharmaceuticals has been one of the earliest sectors to display weakness on the bourses due to industry headwinds. In the last one year, the ET Pharma Index has fallen by 21%, with shares of most leading pharma companies having suffered value eroston in

having suffered value erosion in

the 20-40% range during the pe

riod. However, there are a hand

ful of stocks, such as Divi's Labs

Ipca Labs and Dr Reddy's Labs

which have gained despite the investor sentiment being negative for the sector.

ETIG tried to find out which is

the pharma stock most preferred by analysts amid this turmoil. Da-

ta from Bloomberg show that Au-

robindo Pharma among the big

pharma companies, and Ipca

pharma companies, and ipca Labs among the midcaps are the most preferred stocks. About 85% of the analysis tracking them ha-ve a buy recommendation on them. However, unlike Aurobin-do, Ipca Labs' shares have risen 23% in the last one year and are

23% in the last one year and are

trading at a fair price to earnings

In the same one-year period, sha

res of Aurobindo have lost 20% va

lue, and are down by half from the record level hit in October 2016. The USFDA's clampdown on its manufacturing facilities and de-lay in the closure of Sandozacqui-

multiple of 23.

so examining if any rating compa-ny officials were involved in any

wrongdoing, the people said.

"While the role of the credit rating companies is being probed in general, the role of individuals as sociated with the agencies is now the focus of the probe to ascertain if they took gratification to give favourable ratings and even compro mised the firms' positions," said an official. The SFIO, in its char an official. The SPIO, in its char-gesheet, sald both the auditors and the credit rating companies were responsible for the IL&FS crists, sparked by payment defaults. "We are fully cooperating with authorities and would not like to

comment on any case-specific de-velopments," a spokesperson for CARE Ratings said. ICRA, a Moo CARE Ratings said. ICRA, a Moo-dy's Investors Service company, declined to comment, while queri-es sent to India Ratings, a Fitch Group company, and Brickwork Ratings were unanswered. Sha-rad Goel, head of corporate com-munications at IL&FS, declined to comment. to comment.

Grant Thornton, which the government-appointed board of

STRONG BUSINESS model, varied portfolio, debt reduction plan

make analysts bullish on stock; sentiment on Ipca positive

In Beaten Down Pharma Inc.

**Aurobindo Still Offers Hope** 

Sun Pharma

Cipia

Dr Reddy's Lab

Aurobindo Pharma

Glenmark Pharma 12.6

.....

**Preparing for a Rebound** 

31.8 410.9

21.1 2,730.9

23.5

14.4

14.0 606.2

58.9 1,701.3

27.5 227.3

Ipca Laboratories 23.0 947.2

Divi's Laboratories 31.5 1,581.3

sition deal have been an overhang

on the scrip, which is trading at one of the cheapest valuations of

14 times its trailing four-quarters

14 times its training four-quarters earnings. To be sure, the price to earnings multiple of ET Pharma Index stands at 25. The Street sems to be pinning its hope on the company's strong and derisked hustbess model management's

business model, management's

guidance to reduce debt and a di

Aurobindo is the world's tenth

Autobindo is the World's tenth largest generic drug company with nearly half of its \$2.8 billion revenue coming from the US market. It boasts of a vertically integrated business with large pipeline of products waiting for

versified portfolio.

741.4

451.4

237.8

358.4

having a buy having a sell

25.6

26.7

9.5

0.0

7.7

26.1

16.7

approval in the US. The company

has added more specialised products, new technologies and sca

le in its core markets through ac

ie in its core markets through ac-quisitions and joint ventures. For instance, its acquisitions in Europe as well as its latest joint venture in China. Post the San-doz acquisition, Aurobindo wo-ld bethe scend largest separate.

uld be the second largest generic

At a time when peers are facing a

At a time when peers are racing a range of issues concerning corporate governance, management change or strategy shift, Aurobindo has been stable on these counts, making the Street most hopeful about it in the event of a rebound in sentiment.

player in the US.

473

2,791

550

271

787

461

1,722

1.063

287

1702

48.8

51.1

47.6

64.1

86.1

43.8

69.7

84.6

56.5

55.6



IL&FS, commissioned to conduct a forensic audit of the company's transactions after it defaulted on debt repayments, detailed alleged anomalies and issues of profes anomales and issues of proes-sional compromises and corpora-te governance by the companies that had rated IL&FS over the past 10 years. In a 105-page report, itsa-id the accused IL&FS directors tried to keep many ratings "priva-te" "usbed ratings company official." te," pushed rating company officials to obtain favourable ratings, influenced them to change the language of their rationale and get better ratings. GT said that CARE's financials

indicated that IL&FS and its sub-sidiary IL&FS Financial Services (IFIN) owned a 5-9% equity stake in CARE during 2007-2013.

"Further, during the same period, we have noted that CARE had also provided ratings to instruments of IFIN, IL&FS Trans struments of IFIN, IL&FS 'Trans-port Networks and IL&FS. Thus, itappears to be a potential conflict of interest as CARE is rating its equity shareholder, which may potentially affect the Independen-ce of the rating agency," Grant Thornton said in its report. The forensic auditor said that ha-

The forensic auditor said that ba sed on a review of emails, it appeared that the rating companies we re "potentially aware" of the issu-

re "potentially aware" of the Issues in the IL&FS Group.

"However, various strategies deployed by the then key officials of IL&FS Group and certain favours/gifts provided to rating agency officials suggest the possible reasons for consistent good ratings provided to IL&FS Group during the period. June 2012 to June during the period June 2012 to June 2018," Grant Thornton said.

### Ishaat Hussain-led Panel Set Up for Social Stock Bourse

.......

MUMBAI: Sebi has set up an experi panel under the chairmanship of Ishaat Hussain, former directorisnaar Hussain, former director-finance of Tata Sons to suggest possible structures and mecha-nisms for creating a social stock exchange to facilitate raising of funds by social enterprises and voluntary organisations.

The move comes in the wake of finance minister Nirmala Sitha raman's announcement in the

raman's announcement in the budget about setting up of social stock exchanges.

The 14-member panel consists of TV Mohandas Pal, former director of Infosys, Roopa Kudva, MD, Omidyar Network India, Amit Chandra, chairman of Bain Capital and representatives from pinjery of corporate affers. from ministry of corporate affa irs and economic affairs, among others.—Our Bureau

# Re Slips 10 p to **Close at 71.34 Against Dollar**

MUMBAI The rupee dropped 10 pai

se to close at 71.34 against the US dol se to close at 7.3.34 against the US dol-lar on Thursday as heavy selling in domestic equities, unabated foreign fund outflows and rising crude oil prices kept investors edgy. Forex tra-ders said investors also turned cau-tious after the US Federal Reserve dimmed benos of further rate cuts. dimmed hopes of further rate cuts At the interbank forex market, the local unit opened on a strong note at 71.36 and shuttled between a high of 71.06 and a low of 71.37. It finished at 71.06 and a low of 71.37. It minshed at 71.34, lower by 10 palse over its pre-vious close. "Overnight drop in oil led rupee to appreciate," said Rahul Gupta, currency research head, Em-kay Global Financial Services.

# IIFL Wealth Lists at ₹1,200, Beats Estimates

# Stock closes at ₹1,260.5, valuing the demerged IIFL entity at over ₹10,700 crore

# **Our Bureau**

Mumbai: Shares of IIFL Wealth and Asset Management, the demerged entity of IIFL Holding, listed at 1,200 on the BSE, beating analyst expectations of 1900-1,000 a piece The stock closed at 1260.5, valuing India's first standalone listed we

Founders Karan Bhagat and Ya-tin Shah, who own 5.22% and 3.9% stake in the company, are worth ₹560 crore and ₹418 crore, respectively following the listing. In April 2008, Karan Bhagat, Yatin Shah and Amit Shah, colleagues at Kotak Private Wealth, started IIFL We alth as a subsidiary of the IIFL Hol-dings (former India Infoline Gro-



own clos

to 20% of co

up). Employees inclu-ding founders own close to 20% of the company, primarily through employee stock options (Esops). In the past couple of years

for growth by acquiring L&T's wealth management business and Chennai-based Wealth Advisors. IIFL Wealth handled assets worth ₹1,70,000 crore as on March

2019. The company has reported a net profit of **\(\pi\)** 884 crore for FY19 and \(\pi\)61 crore for Q1. General Atlantic held 21.87% stake while Prem Watsa's firm Fairfax held 18.96%.

# **Day Trading Guide**

### **Kotak Securities**



On Thursday the market broke the crucial Support at 10740 that has triggered a fresh round of selling to 10670. We may see the round of selling to 10670. We may see the levels of 10640/10630 where the market Is having major support; selective buying is advisable between 10640 and 10600 For traders, buying is advisable only if nifty forms reversal formation around 10640/10630. A close below 10630 would be negative for the market. The market has resistance at 10740 and 10800 which would be an immediate hurdle.

### **Tech Picks**

**SHRIKANT CHOUHAN** 

### **TATA MOTOR**

Currently it is retracing after giving a breakout from double bottom formation.

LAST CLOSE> ₹124.20 STOP LOSS> ₹121.50

**TARGET ₹ 130** 

Stock has made higher bottom and reversed from strong support zone

LAST CLOSE > 1103.50 STOP LOSS > 1080

TARGET **1160** 

### TITAN

**RAYMOND** 

Reversal from Fibonacci retracement level and strong resistance area

LAST CLOSE > ₹1152.35 STOP LOSS > ₹1175

1095

**SELL** 

Stock has given breakdown from rising trend LAST CLOSE > <556.50 STOP LOSS > <568

**SAHAJ AGRAWAL** 

# F&O Strategy

**FUTURES** 

**NSEFUT ICICIBANK** 

CMP +390 | TARGET +360 | STOPLOSS +410 Symmetrical Triangle Breakdown seen on spot below 390

### OPTIONS

Nifty Bull Call Spread Buy SEPT 10700CE at ₹90 and SELL 11000CE Nity But Call splead boy 25°1 107002 at 45°3 and 3ELE 1100001 at 25; Premium Outflow: 665; SL: 435; TGT: 1100,120
Nifty is hovering around the lower end of the congregation zone between 11100 and 10700. Markets have fallen vertically and looks over stretched in the short run. The previous swing low of 10637 should act as a support and currently offering a good risk-reward proposition. Expect 11,000 levels on the higher side.

# Stake may be Worth More than ₹2K Cr

# That changed with the acquisition

earlier this year of IDBI Bank, which held a little over 1% in NSE and was a trading member, said two people in the know of the matter Now, the entire stake of LIC, including that of IDBI Bank, is classified ding that of 11951 Bank, is classified as held by members. This, they sa-id, led to the total holding of such shareholders going beyond the cap by 4.9%, and Sebi Issuing the direc-tion to LIC. Sebi has also frozen nearly 5% of

LIC's voting rights, the people sa-

id.
"LIC and IDBI Bank have now been categorised as entitles ac-ting in concert since LIC is the promoter of IDBI Bank and hence their shareholding will be club-bed as per the Sebi rules," said one of the people, adding: "If IDBI Bank had sold its 1% stake before the completion of merger, LIC would have not faced any curbs on shareholding." Sebi, NSE and LIC didn't re-

seoi, NSE and LIC didn't re-spond till press time Thursday to emails seeking comment. The 5% stake could be worth mo-re than v2,000 crore, based on the valuation of NSE in a 2018 deal. IFCI had sold 0.22% of the stock exphance operator for psg crore

exchange operator for ₹93 crore, valuing it at ₹42,000 crore.

LIC was the largest shareholder in NSE with a stake of 12.5% on its own, while IDBI Bank held a little

June.
Prior to the LIC-IDBI Bank deal,

including the lender, held about 41.5% stake in NSE. But with the addition of LiC's 12.5% now, this has reached 54%, exceeding the 49% cap set for this class of shareholders. If LiC sells a 5% stake, it would brite down the total hol. would bring down the total holding of trading and associate members to 49%

members to 49%.

LIC has been asked to reduce the stake since its acquisition of IDBI has caused the breach of the shareholding cap.

The regulator brought the restrictions for treding members in

rictions for trading members in order to encourage greater public participation in the exchanges and to reduce the concentration of ownership around the foun-ding members or brokers.

Experts said Sebi's move was based on the legal provisions applicable. "However, the purpose of the regulation was to limit the influence of brokers/trading mem bers in the exchanges. Since LIC is technically a strategic investor which owns stakes in dozens of companies apart from NSE, the insurer could have been given exmption," a securities lawyer sa

IDBI Bank is among the foun-ding members of NSE. Among others, State Bank of India and SBI Caps put together owned 8% of the exchange, while Stock Hol ding Corporation of India held another 4.4%, as per the June-end another 4.4%, as per the June-end shareholding pattern. Foreign in-stitutions owned a 31.6% stake, with marquee names such as Nor-west Ventures, Tiger Global and SAIF Partners among the share-bodders.

# Final Contours in Works

# ▶▶ From Page 1

The funds are likely to help provide growth equity to the business and also deleverage the balance sheet. The company has also earmarked a capex of Rs 1,200 crore for maintenance, upgrade of its existing distribution network and capital addition. The final contours of the transaction are still being worked out. But there is no certainty that the negotiations will fructi

fy and result in a deal.

An Adani spokesperson declined to comment on speculations. Emails sent to QIA did not elicit a response till press time. Several analysts had felt that the

Mumbai acquisition was a richly valued one when it got announced and so an equity raise will be seen and so an equity raise will be seen as a positive catalyst. "The Mumbal discom acquisition is excessively expensive at a 3x P/BV. This M&A translates to just 6 40. for ATL, way below its cost of per petual debt at 11.8% from promoters, leading to a negative spread, Bharat Parekh, an analyst with CLSA had said last November af

ter the deal was completed.

Though the business has been varun Anuja of JP Morgan said in a report in May that "while capex guidance is higher, the additional

assets and also from the Mum ting assets and also from the Multi-bai distribution asset enhance ove-rall cash flows to keep credit met-rics stable". He also said that key credit driver in the near term remains equity market tap for replacing some of the subordinated perpetu

cash flows from incremental opera

al instrument into common equity. Even as a group, Adanis have loo king at strategic partnerships across gas distribution, petroche-micals, renewables with marquee players like Total, BASF to de-risk its portfolio. "This will be more of a financial investment with a repu-ted sovereign wealth fund that also has operational expertise in in-frastructure, especially power sector," said a long-time Adani Group observer on the condition of anonymity. Adani is already in advanced negotiations with Total SA for selling around 30% stake in his ci-ty gas distribution company Ada-ni Gas for around Rs 5,500 crore. the French energy giant become an equal equity partner in the company along with promoter Gautam Adani, Interestingly, QIA is also an

# THEN A POLIND POST TAKEOVED

investor in Total SA

AEML's integrated business of power generation, transmission and retail electricity distribution

serves over three million consu mers spread across 400 sq kms in Mumbai and its suburbs, meeting close to 2,000 mw of power de close to 2,000 mW or power demand. Following the takeover, the company witnessed the lowest distribution loss in FY19 at 7.85%, down from 8.12% in FY18. The business also entails 500 mW of thermal power generation capacity, 800 mW of distribution along with generation facilities.

along with generation facilities besides an underground network of over 1,000 km. The distribution franchise is nine decades old with the licence valid till August 2036 All three business segments of AEML operate under a cost plus fixed ROE regime subject to ma-intenance of operational parameters above normative levels The licence area has earned 17 18% return on equity from the bu siness through better operations For the seven months ending March 2019, AEML posted a profit

March 2019, AEML posted a profit after tax (PAT) of Rs 43 crore on revenue of Rs 4,270 crore.

With recent investments in Bharti Airtel's Africa business, Byju's and successful exit from RMZ, the Qataris have been raming up its investment plane in ping up its investment plans in Asia. They have created a unit to scour for opportunities in emerscour for opportunities in emerging markets in Latin America, Africa and Asia in an effort to snap up stakes in companies directly in what seems to be a throwback to their swashbuckling deal appetite in the last decade.

# Lack of Credit a Key Reason

"This is more enabling the system to function," the minister said. "So, it is definitely a different type of approach (from loan melas) to reach cradit." By September 29, as the festival

season kicks in, banks will hold public gatherings in 200 districts along with the NBFCs they support to push credit to self-help gro ups, MUDRA borrowers, custo-mers looking for vehicle and hou-sing loans, MSMEs and farmer roducer organisations. "Any of them can come there and

that day, sitting there, they can sort out their loan requirements," Sit-haraman said. The minister said the idea is to ensure maximum credit disbursal during the festive sea artusoursaruurngmerestvesea-son, the busiest shopping time of the year. "For every one old custo-mer who wants credit, I have sald five new ones will be brought. That's the thumb rule we have offe-ord." the multistors all additurther red," the minister said, adding that the remaining 200 districts will be covered from October 10 to 15.

. for every one customer who wants a loan, please give him, but wants a loan, please give nim, but for every one who you give now, you will bring five newer ones, fresh, somebody who has never taken a loan from a bank," she said, adding that banks readily agreed to the suggestion and that the effort will be spearheaded by mini-ster of state for finance Anurag

Lack of credit is considered a key reason for the slowdown in the economy, with growth recorded at a six-year low of 5% in the April-June quarter. Overall bankin tor credit grew 10.1% at the end of August from a year earlier. The banks will decide which dis-

tricts to cover and the program-mes will be attended by ministers from the council or members of Parliament from the region.
Sitharaman said public sector banks would not declare stressed

accounts of micro, small and me-

dium enterprises as non-perfor-ming until the end of the current financial year in March 2020 un der a Reserve Bank of India provi-

der a Reserve Bank of India provi-sion already available to lenders.

These could be special mention accounts - SMA-1, where principal or interest payment is overdue bet-ween 31-60 days and SMA-2, where principal or interest payment is overdue between 61-90 days.

"the bank has enough power .. the bank has enough power

given by the RBI to not declare them NPA and, if possible, work it them NPA and, it possible, work it out with them to restructure their loan so that they can get out of the difficult situation." Sitharaman said, suggesting that they could even extend additional credit if needed.

# Additional Stake Sale

# ► From Page 1

The group is in talks with some investors to sell additional stake in Zee and negotiations are on over pricing and other issues, said a peronal aware of the discussions. An Essel Group spokesperson sa-

id the conglomerate is in constant dialogue with the consortium of lenders and that the overall asset divestment approach is in steady progress with the group focussed

n the repayment process.
"All decisions taken in this proess so far have been in the interest of lenders and have only been implemented after their consent. The group will continue to follow this approach with a sheer focus on repayment. The group also continues to actively work on further divest-

to actively work on further divest-ments, including its non-media as-sets," the spokesperson said. Essel Group promoters had struck a standstill agreement with mutual funds and NBFCs in Janua-westers precentous Fall in Zoe sha ry after a precipitous fall in Zee shares. After failing to top up shares given as collateral, the promoters had promised to repay lenders by September 30.

Last month. Essel sold 11% stake in Zee Entertainment to Invesco Oppenheimer for Rs 4,224 crore. The proceeds were used to repay Rs 2,300 crore to six mutual funds —

Aditya Biria Mutuai Fund, HDFC Mutual Fund, Franklin Temple-ton, ICICI Prudential, SBI Mutual and Kotak Mutual. The Essel Gro-up is keen to settle the remaining debt of about Rs 2,300 crore by Sep-tember 20. 'Some MFs want to give more ti-

Aditya Birla Mutual Fund, HDFC

me to the Essel Group as it has ge nuinely made efforts to repay, so that the group can sell its stake in Zee at a better valuation," said a

Zee at a Detter Valuation," said a person aware of the matter. It is believed that some fund hou-ses such as Kotak and HDFC are not agreeable to an extension and want the debt to be repaid before the deadline. However, another fund house with a large exposure is ready to grant an extension. Talks are on among the funds and a decision is likely soon sources said

Spokespersons of all the six mutu-al funds declined to comment.

The fears of some of the MFs could also be due to the tough stance taken by the Securities and Exchange Board of India (Sebi) on the issue of standstill agreements.

The regulator had issued notices to HDFC Asset Management and Kotak Mutual Fund a few months ago for extending the maturity of their FMPs owing to Essel's finan-cial difficulties.



Rainfall across the past day

**Total seasonal** rainfall since June 1 is **4.7%** above norma conditions rema favourable for

The monsoon its normal withdrawal time of early

CURRENT WEATHERAND **FORECAST**  Arabian Sea will bring

Heavy rain alert for many parts of Maharashtra and southern states in the next few days

Gujarat can expect heavy showers and

torrential rain in the weekend Good rainfall also forecast in Uttarakhand and Odisha

in the next few days

### ET GRAPHICS

# **Council Matters**

The goods and services tax (GST) council will meet today in Goa to deliberate a number of issues, including reduction in tax rates on a number of items amid a chorus of demands for measures to address the slowing economy. **ET** looks at key items of the agenda

### **Big agenda**

- ▶ 37<sup>th</sup> meeting of the GST Council
- 23 times on agenda
- Consultation with the 15th finance commission
- Review of revenue position
- Recommendations of the law committee
- Decision on rates
- Fake invoices/ fraudulent refund
- New return system
- Integrated refund system Generation of electronic invoice
- Linking GST registration with Aadhar
- Changes in GST laws in view of creation of J&K and Ladakh UTs



### **RATE DECISIONS**

- Changes recommended: 20 Items
- Compensation cess changes: 3 items
- Clarfications: 9 Items
- Deferred for further examination: 10 items
- No change recommended: 167 items
- Rate change/clarification in services: 30 items

### **KEY RATES FOR CONSIDERATION**

Silver/ Platinum	3%	NİI	In favour	
Cut and polished semiprecious stones	3%	0.25%	In favour	
Specified defence goods	18%/28%	NİI	In favour	
Safety matches	5%/18%	12%	In favour	
Plates and cups made of leaves etc	5%	NİI	In favour	
Caffeinated Beverages	18%	28%+12% cess	Favours Increase In GST	
Live Horse	12%	NİI	No change recommended	
Cheese/Butter	12%	5%	No change recommended	
Branded food products	5%	NİI	No, because of revenue loss	
All Dry Fruits	5%/ 12%	5%	No change recommended	
PDS kerosene	5%	NİI	No, aiready at concessional rate	
PDS palmolein oil	5%	NİI	No, already at concessional rate	
Vermicelli, Pasta and Macaroni	12%	5%	No change recommended	
Breakfast cereals	18%	12%	No. Significant value addition	
Biscuits	18%	12%	No change recommended	
Instant food mixes	18%	5%	No. Value added products	
Purified Water	12%/18%	5%/NİI	No. Used by afflent sections	
Bidi	28%	18%	No. Significant revenue loss	
Pharmaceutical products	12%	5%	No. Rate in line with pre-GST rate	
Clothes	12%	5%	No rate recommended	
Automobile Spare Parts/ Motor Vehicle	28%	12%/18%	No. Huge revenue loss	

- Any decision on rates will be based on
- GST revenues have been below par
- Direct taxes growth has also been muted
- Council likely to reject any rate change
- Opposition to rate cut from within industry has also reduced chances of tax cut for auto

# Clarity Likely on BPO Sector Today at GST Council Meet

SEEKING RELIEF Industry wants its services to qualify as exports & wants waiver

Deepshikha.Sikarwar

Panaji: In what could bring relief to India's \$180 billion IT/ITeS industry the Goods and Services Tax Council could consider on Friday a proposal to clarify that business process out

to clarify that business process out-sourcing services will qualify as ex-ports and not be taxed at 18% here. "We have received representa-tions... the law committee has ex-amined the matter," a govern-ment official said, adding that it could figure at the GST Council meeting here.

The government had clarified the The government had clarined the issue in July, but part of the circular left the matter of classifying whether a company offered intermediary services or carried out exports to the discretion of tax officers.

Tax officials started to apply this part of the clarification as a general principle and issued notices to I'T

principle and issued notices to IT companies, even some that operated in special economic zones, although the circular said BPO services wo uld not be considered intermediary

in nature as long as the provision of service is on its own account.

An intermediary is an entity that facilitates or arranges the supply of goods and services.

### The Concerns Deciding if a firm offered Intermediary services or carried out exports left to tax officers

"The ambiguity in the definition of intermediary in the GST law has be-en further accentuated by the inter-pretation of the earlier circular by certain field formations, classifying almost all IT and ITeS exports as in termediary services and hence liable to GST in India, effectively taking away the export status of these STP and SEZ units and making them un

and SEZUMIIS and Making them un-viable in India," said Bipin Sapra, a partner at EY.

The National Association of Soft-ware and Services Companies and other industry bodies had represen-

ted the issue before the government as well as the GST Council. The sector was in turmoil after the Appellate Authority for Advance Ruling in Maharashtra said that back-office support services didn't until the support services didn't qualify as "export of service" and were in the nature of arranging or were in the nature of arranging of facilitating supply of goods or services between overseas companies and customers. It said these services fell in the category of intermediary services and were liable to GST.

Typically, taxes on exports are neutralised through refunds in the country as they are consumed outside.

untry as they are consumed outside Back-office services enjoyed this status in the previous service tax regime as well.

India has more than 500 global in india has more than 500 global in-house delivery centres, employing over 350,000 people. As per the in-dustry, an 18% levy on these services upsets the cost dynamics of the back-office model, which operates on wafer-thin margins with compe tition growing from low-cost juris dictions such as the Philippines

Sapra said it needs to be clarified unambiguously that such services unambiguously that such services are not covered and only services where there is clear facilitation alone may be covered. Specific and clear examples for field formations to differentiate would help, he added.

### ...... Global Steel Industry Facing Surplus: Pradhan

New Delhi: Indian steel industry is facing some challenges amid the ongoing trade war between the US and China, according to Union Steel Minister Dharmendra Pradhan. The minister place to the product that the The minister also noted that the global steel industry is facing the

challenge of surplus production.
Pradhan was interacting with reproters on the sidelines of two-day
International Galvanising Conference event here.
When asked if the local industry
could face challenges amid the

ongoing Os-china trade war, the minister repiled in affirmative. "It's facing," he said. According to official data, share of imports of finished steel from FTA countries such as Korea, Ja-pan and Indonesia aggregated aro

ongoing US-China trade war, the

und 70 per cent of total imports to India in August 2019. —**PTI** 

# 8.65% Interest Notified for EPFO Members

New Delhi: The government has appro New Deim: The government has approved 8.65% interest rate on employees provident fund for 2018-19, which will now be credited into the accounts of over 6 crore subscribers of retirement fund body EPFO, a source said on Thursday. The EPFO has been settling EPF withdrawal claims at 8.55% interest rate,

# Reworking Strategy to Enhance Direct Tax Mop-up: CBDT Member Ranjan

# Press Trust of India

New Delhi: The government is reworking its strategy to boost revenue collection from direct taxes which has been lagging behind so far, a senior CBDT official said on Thursday. The government has set a direct way collection for ment has set a direct tax collection tar get of ₹13.35 lakh crore for the current fi scal, which includes ₹7.66 lakh crore from corporate tax and ₹5.69 lakh crore

as income tax.

"Growth in direct tax collection has been less than expected. The Central Board of Direct Taxes will look into this and rework its strategy," Central Board of Direct Taxes (CBDT) Member Akhilesh Panjan said lesh Ranjan said.

Ranjan said taxpavers in the country Ranjan sald taxpayers in the country should not see paying income tax as a burden. Asked about lowering corporate tax, he sald the government is seized of the matter and Finance Minister has also reiterated recently that there is some need for corporate tax reduction. "That has been reiterated by the finance minister recently also that we are moving towards lower rate and I am sure that will happen sooner or later. Go

re that will happen sooner or later. Go vernment has already said that there is some need for some corporate tax rate reduction," Ranjan said.

approved for 2017-18. Now, the EPFO will settle accounts on higher rate of 8.65% for 2018-19.
"Ministry of Labour and Employment has partiaged 8.55% rate of theoret on

has notified 8.65% rate of interest on EPF deposits for its subscribers (over 6 crore). Now, the interest would be credited into accounts of subscribers and cla-

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# 🗑 EAST CENTRAL RAILWAY 🗑

ims would be settled at this rate," the so-

urce privy to development said. The Central Board of Trustees

E-OPEN TENDER

L.No. M/244/RSP/Project Utkrisht BJU & MFP/18/Tender Date: 17.09.19 For and on behalf president of India, DRIv M)/SEE, invites e-open tender (E-Tender lotice no-CW-Sonpur-28-2019) from

Name of work with its location pgradation of trains - Project Utkrisht ir wo (02) rakes of Sonpur Division .ocation : Sonpur Division .2. approv .ost of the work : Rs. 1,55,43,613,92 Rs. One Crore Fifty Five lacs Forty Three (Rs. One Crore Fifty Five lacs Forty Three Thousand Six Hundred Thirteen & Ninty Two paisa only). 3. Cost of Tender Form : Rs. 5,000.00 (Rs. Five Thousand of Union (Non refundable). 4. Earnest Money to be deposited: Rs. 2,27,800.00 (Rs. Two Lacs Twenty Seven Thousand Eight Hundred only). 5. Date & Time for submission of tender and opening of tender: Tender submission date & time: UP to 15:00 Hrs. 16:10.19. 6. Website particulars & Notice Board location where complete desiries of broder can be seen letc.: Available on website www.ireps.gov.in. Railway administration reserves the right to postponed/modify or to cancel the tender any time without assigning any reasons.

ADME/C&W/Sonp E.C. Railway, Sonp PR/01239/SEE/MECH/ T/19-20/40

# EAST CENTRAL RAILWAY

E-TENDER NOTICE

Notice Inviting Open Tender, On Line (E-Tendering), Danapur Division (Engineering Dept.). The Divisional Railway Manager, E.C. Railway, Danapur is inviting (Two packet system) online (E-Tendering) Open Tender for and on behalf of the President of India from recouled contractors with specience. ted contractors with experience, cial capability including those stered / working with Railway, ation/ CPWD/MES or any other ic sector undertaking for the

system)

1. Name of the Work with its location: Supplying and stacking of 78000 cum of machine crushed track ballast 50mm size from recognized quarry conforming to RDSO's specification for track ballast in stack measurement and loading the same into any type of Railway Wagon at Dheena Ballast siding and ancillary work of development of Dheena Ballast siding under Danapur Division. Approx. Cost of work: 15,76,28,194.86, Earnest Money to be deposited: 9,38,200

Date & Time for submission of

 Date & Time for submission of tender have to be submitted online or www.ireps.gov.in. Upto 12.00 hrs. On the date of opening i.e. 15.10.2019 and will be opened on the same day after 12.00 hrs.

after 12.00 hrs.

Website particulars, Notice board location where complete details of tender can be seen and address of the office from where the tender form can be purchased etc.: 1. Detailed tender notice, eligibility criteria & tender documents can be seen from the CRIS website:

http://www.ireps.gov.jn.8 (till details http://www.ireps.gov.jn.8 (till http://www.ireps.gov.jn.8 (till http://www.ireps.gov.jn.8 (till http://www.jn.8 (till http://www.jn.8 (till http://www.jn.8 (till http://www.ireps.gov.in & full details of notice can be seen on notice board. All corrigendum will be uploaded on website if required.



Formation of Export Co., Foreign Trade Policy (2015-20), Gov Sourcing, Locating Export Markets, PEST PORTER, WTO, SAAR, FOB, Lic, Payment, Export Finance, FEMAR-BI., Packaging Import Mgmt., Custom Clearance, How to Get Buyers, Exporting and Mgmt., Custom Clearance, How to Get Buyers, Exporting and Mgmt.

Date : 25<sup>th</sup> to 29<sup>th</sup>, Sept. 2019 Time: 10.00 AM to 6.00 PM.

www.niesbud.nic.in • hpsingh@niesbud.gov.in / singh.niesbud@gmail.co Venue: NIESBUD, A-23, SECTOR-62, NOIDA Detalls: H.P. Singh - Core Faculty & Frog. Director ob.: 0995 3981 416, 0997 3465 520; Ph.: 0120 - 4017006 अपुपको Export-Import करते हुए देखना प्यास्ते हैं I WE COVER THE MOST

# NORTH EASTERN RAILWAY Auction Notice No. 12/2019-20

E-Auction Program for the Month of October-2019 All prospective bidders are invited to participate in the or lic auctions being conducted for sale of scrap material.

E-Auction Dates	Jurisdiction of lots	Contact No.		
12,16,23 & 30 October 2019	Dy. CMM/GSD/Gorakhpur	0551-2283558		
01,10,17 & 24 October 2019	Dy. CMM/GSD/Izatnagar	0581-2547173		
04,11,18 & 25 October 2019	Sr. DMM/Lucknow	0522-2233113		
01,10,17 & 24 October 2019	Sr. DMM/Varanasi	0542-2224819		
03,15,23 & 30 October 2019	Sr. DMM/Izatnagar	0581-2547327		
Type of Material: Scrap Rail, Cast Iron, Melting, MS, condemned				

ich as copper, Alumini m. Batte n the event of Auction not being completed on the same day, Auctio October be continued on the subsequent days also.

Details of Auction catalogue, Procedure and Conditions of Sale are available at <a href="www.ireps.gov.in">www.ireps.gov.in</a>. This auction program is also available rn Railway website <u>www.ner.indianrailways.gov.in.</u> Principal Chief Materials Manager, N.E. Railway, Gorakhpu bout any passenger amenity complain SMS on Mobile No. 09794845 "DO NOT TRAVEL WITH INFLAMMABLE ARTICLE IN TRAIN"

# GOVERNMENT OF NATIONAL CAPITAL TERRITORY OF DELHI DEPARTMENT OF HEALTH & FAMILY WELFARE 9TH LEVEL, A-WING, DELHI SECRETARIAT LP. ESTATE, NEW DELHI - 110002 Public Notice

healthcare provider in Delhi. The hospitals / institutions in Delhi pro reagulate provide in Delin. The hospitals 7 institutions in Delin provide; range of preventive, promotive, curative and rehabilitative healthcan services, including teaching, training and research. The Health Departmen intends to leverage the advancements in Information Technology to ents in Information Technology to intends to leverage the advancements in Information Technologimplement state of the art ICT Health Management System which is c centric, and which improves the productivity of the State Health Department and the state-run hospitals / institutions, thereby improving the overall healthcare system in Delhi. The total number of hospitals nstitutions to be covered under this project is approx. 300+.

Institutions to be covered under this project is approx, 300+. 
Industry players are cordially invited to participate and provide valuable 
inputs in developing the solution framework for this ambitious project, 
especially related to new technologies and devices which can form part of 
the of the overall solution landscape, benefiting the key healthcare 
resources like doctors, nurses, technicians, etc. as well as the citizens of 
Delhi. Please feel free to share your inputs via email to the below 
mentioned email ID, along with contact details of your representative, latest 
by 04/10/19, A short background note on Delhi HIMS project is uploaded on 
this://health.delhiouv/.nic.in for ready reference of all concerned. 
All subsequent information related to this Public Notice will appear on this 
website.

Any further query / clarification may be directed to the below mentioned email ID. Any communication not conforming to format specified will not be

Format of Email - Please clearly mention in Subject "Delhi HIMS I Input or Query or Clarification (as applicable) I Company Name. Mail Body should contain queries / inputs in bullet points with supporting argument /

# OSBII

Rule 8(1) POSSESSION NOTICE (for immovable Property)

NOTICE TO BORROWER/GUARANTOR UNDER SECTION 13(4) OF

ing Rs. 5,20,07,397.00 (Rs five crores twenty Lakhs seven thousand three hundre nety seven Only) as on 31/01/2019 and incidental expenses and costs within 60 day

om the date of the said notice. he borrower having failed to repay the amount, notice is hereby given to the

The borrower having failed to repay the amount, notice is hereby given to the corrower/guarantor and the public in general that the undersigned has taken possession or he property described herein below in exercise of powers conferred to him/ her under dection 13(4) of the sail Act read with rule 8 of the security interest enforcement rules 2002, in this 17th day of September of the year 2019. The Borrower/Guarantor in particular and the public in general is hereby cautioned not to teal with the property and any dealings with the property will be subject to the charge of the state Bank of India for an amount of being Rs. 5,20,07,397.00 (Rupees five correst twenty suchs seven thousand three hundred ninety seven Only) as on 3101/2019 and urther interest from 31.01.2019, cost etc. thereon.

The borrower's attention is invited to provisions of subsection (8) of section 13 of the Act in sepect of time available to redeem the secured assets.

Description of the Immovable Property

ouse No.81 in Block-D, Sector Omicron 1A, Greater Noida, Gautam Budh Naga Nolda U.P. measuring: 200Sqr. yds.in the name of Smt. Sonika Tyagi and Shri Vikar Tyagi, Bounded as : East-House No.82, West-House No.80, North-House No.70,Sout

# NCL

एन सी एल NCL (A Miniratna Company) (A Subsidiary of Coal India Limited)

Tender Notice
Open Tender is invited under e-procurement mode No.: AML/P.Cell OTE/3203/19-20/046 Dt. 17.09.2019 for procurement of Hoist Spares of HP-170T/BH-120T Dumper, for Amlohri Project. Estima (Lakh): Rs.15.45 & Due Date of opening on 17.10.2019.

Open Tender is invited under e-procurement mode No. : NCL/KHD/PUR OTE/19-20/19062/050 Dt. 16.09.2019 for procurement of Tyre re pares for Komatsu Dumper 100T. Estimated Cost (Lakh): Rs.17.61 & Jue Date of opening on 09.10.2019.

Open Tender is invited under e-procurement mode No.: DCH/PUR/e-OTE 19-20/19107/085 Dt.16.09.2019 for Procurement of Spares of REL 750 B Drill. Estimated Cost: Rs. 22,00,825.04 & Due date of opening of

21.10.2019 at 9.00 a.m.

Note: Above tender(s) has/have been uploaded on website https://coalindiatenders.nic.in of Coal India Limited (CIL). All pective bidders are advised to visit aforesaid w prospective indicates are advised to visual adversal website or participation against the above tender(s). Full details of above tender(s) are also available on websites "nclcil.in" or "eprocure.gov.in" or "tenders.gov.in".

# PUNJAB STATE TRANSMISSION CORPORATION LIMITED Regd. Office: PSEB Head Office, The Mall, Patiala. 147001 Corporate Identity No. : U40109PB2010SGC033814 <u>www.pstcl.org</u> : Dy. CE/ TS (Design), Telefax: 0175-2207774, E-mail : <u>se-trd@pstcl</u> Notice Inviting E-Tender

STQ-5115 Enquiry No Supply of 220KV 1600A insulators

Description Isolators/LEs with solid core Isolators-47 sets, LEs-21 sets 21.10.19 upto 11.00 AM ast Date & Time for Downloading of tender 22.10.19 upto 11.00 AM eceipt of tender 24.10.19 at 11.30 AM ast Date & Time for Opening of tender Detailed NIT/specification may be downloaded from Punjal

Govt. E-tendering website <u>eproc.punjab.gov.in</u> Corrigendum, if any, will not be published in newspapers. As such the website may be visited regularly for updates.

Dy. CE/TS, (Design), PSTCL, Patiala

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Divisional Railway Manager (Engg.),
E.C.Railway, Danapur
PR/1232/DNR/ENGG/T/19-20/60

# Winners of Trade War'

JP Morgan deputy **CEO Asia Pacific** surprised at negative sentiment in country

> Deepshikha.Sikarwar @timesgroup.com

New Delhi: India could be one of the winners of the trade war says Filippo Gori, deputy CEÓ Asia Pacific for JP Morgan, expressing surprise at the preva-lent negative sentiment in the

Country.

There has been a little bit of slowdown in India, part of it which is cyclical and part of it is clobal he fold ET in an interis global, he told ET in an inter view, adding that investors appreciate the macroeconomic stability in the country

"I was surprised a little bit, co "I was surprised a little bit, co-ming over, by how people seem to have a negative view. Yes, In-dia is not growing at 7.5%, it printed 5% in the second quar-ter, but the numbers still look very good," said Gori, who is in India for the annual JP Morgan India investment summit

India investment summit.
India's GDP growth declined india's GDF growth declined to a six-year low of 5% in April-June quarter, as worried consumers cut spending and investments remained muted. Gori sald, in his view, the gloom and doom the world over is coming from geopolitical issu. coming from geopolitical issu es, which are weighing heavily on people's minds.

"When I go around our re-gion, most of the investment conversations focus on geopoli conversations rocus on geopori-tics — what's happening in the trade war and Brexit," he said. "To me that's what is driving that sentiment right now." At the start of the year, JP Morgan's view was that the US Folderal Poserry will raise ra.

Federal Reserve will raise ra-tes four times. Instead, it has cut rates, once on Wednesday, and could do two more rest of the year, suggesting deep wor-ries about the economy even as

of sense. The technology sec-tor and everything we see around payments makes a lot of ment. All of these things are why we are investing here," he said, making a case for India. Even if there is slowdown, the

Deputy CEO Asia Pacific, JP Morgan

unemployment is at record low

The ECB has reversed the con-

ventional wisdom of where it

was going and announced mo

re quantitative easing, Gori sa-id. "With the geopolitical issu-es, the trade war and Brexit,

you face quite strong head-winds." He said within this broad view, there are areas and pockets where it is worth inves-ting such as India Presil and

ting such as India, Brazil and

'India is within a group of

"India is within a group of bright spots where we think it's worthwhile to keep investing," said Gori and the bank is put-ting its own money on the table. "We are expanding our com-mercial banking business in India to serve local mid-cap companies. So, we are inves-ting further in the country be-

ting further in the country be

cause we believe that the ma

croeconomic fundamentals support that," he added. "The macroeconomic picture makes sense. The demograp-

strong macros mean India is not constrained.

"You have room for manoeuvre on the monetary side," he said, pencilling in 50-60 basis points cut or even more from the RBI.

Stability of govern-

'That should help in the se cond part of the year or early next year to boost the economy again. So, you have that, which to me is incredible because other economies don't have tho-se tools," he said, pointing out how the country was better pla-ced then others because of low inflation, fiscal prudence, low current account deficit and

high foreign exchange reserves You have the monetary space to do things. On the fiscal side, you have been relatively disciplined, or actually quite disciplined, compared to other emerging market countries. And then if the government is willing and has the political can willing and has the political capital to go and re-kickstart the economy, I don't see why India

cannot improve from here." He said the Indian currency could weaken a little bit probably to ₹74.5 to a dollar in 12 months from now. While the equity mar-ket is not cheap but there are so-me sectors, for example, TMT, that are quite interesting.

Even in financials, the fee-ba sed industries like asset management or insurance are doing quite well and investors are lo quite well and investors are lo-oking at it quite positively, he added. "India has some incre-dible finiech corporations and in general the tech sector in In-dia is creating some of the uni-corns of the future." Weighing in on the demand for fiscal discipline, he said if you

fiscal discipline, he said if you look at other countries, you can see how sentiment can turn against you very quickly once you lose that discipline.

# 'India Could be One of the | IL&FS Starts Repaying ₹5,071 cr to Creditors of 3 Group Firms

Reaches agreement to recast debt of three companies without any haircut for the lenders

Karunjit.Singh@timesgroup.com

New Delhi: Debt-laden Infrastructu New Defin: Debr-Radent Infastr uctu-re Leasing and Financial Services (IL&FS) has started repaying the cre-ditors of three group entitles, with outstanding claims of ₹5,071 crore, according to an affidavit filed before an appellate tribunal on Thursday.

IL&FS reached an agreement to rest-ructure the debt of Moradabad Bareilly Expressway Ltd. Jharkhand Road Project Implementation Company Ltd and West Gujarat Expressway Ltd wit-hout any haircut for the lenders.

nout any naurout or the lenders.

The National Company Law Appellate Tribunal (NCLAT) passed a moratorium against the entitles on October 15, 2018 for an orderly resolution of claims. IL&FS Group has total debt coblections of 18, 04, 215, conditions of 18, 04, 215 debt obligations of Rs 94,215 crore. Defaults by its group entities trigge red a liquidity crunch in the non banking financial services sector in

September 2018.
Senior counsel for IL&FS Ramji Sri-nivas submitted that the company

# **Money Matters**

 Moradabad Bareilly Expressway

■ Jharkhand Road Project Implementation Co

West Gujarat Expressway

has proposed to reach agreements

with the lenders of nine other group entities. It has proposed a 22% loss to the creditors of Thiruvananthapu-

ram Road Development Company, which has an outstanding debt of Rs 8,708 crore, and a 10% loss to the credi-tors of Chennal Nashri Tunnelway

Limited, which owes Rs 5,401 crore. The proposed haircuts treat all len-

ders, including secured, unsecured

and related-party lenders, on a par. Secured lenders against the propo-

sed restructuring plans have clai-med that the debt of these companies to other IL&FS group companies sho-



uld be subordinate to the external

debts of these companies.

A two-member bench led by Justice
SJ Mukhopadhaya, however, did not
pass any direction on treatment of related-party creditors. "Other creditors such as IL&FS group entities are
also lenders," he said, adding that all
similarly situated lenders should be
treated equally and that no one we-

treated equally and that no one wo-

uld be discriminated without excep-

The creditors also opposed the

IL&FS measures to sell assets of gro-up entities without the outstanding debts, keeping the lenders at bay. The

debts of these companies

tional grounds.

22% loss to creditors of Thiruvananthapuram Road Development Co (has outstanding debt of ₹8,708 cr)

Proposed haircuts treat all lenders, including secured, unsecured and related-party lenders, on a par

10% loss to creditors of Chennai Nashri

IL&FS Group has sold its stake in se ven wind energy subsidiaries to Orix corporation of Japan. The bench also directed IL&FS and

The bench also directed LL&Fs and the Union of India to file an affidavit, outlining "the steps taken for pay-ment of dues to funds such as pen-sion funds, provident funds, insu-rance funds, etc." The pension and provident funds have a total exposu-roof Pse 134 cereptot the group. re of Rs 9,134 crore to the group.

The bench had earlier said it may di rect that claims of such funds be gi ven priority over claims by other len-ders. The case will be heard next on November 18.

# Ministries told to Set Up Panel to Ensure Prompt Crediting of NPS Contributions

New Delhi: In an effort to streamline implementation of the National Pension System, the finance ministry has sion system, the finance ministry has directed each ministry and department to set up a committee to ensure that the contributions of employees and the government are credited promptly and to address all grievances.

Timely credit of contributions is of "margount importance for av-

of "paramount importance for av ailability of due and timely returns thereon towards generation of pen-sion corpus," the ministry said in a sion corpus," the ministry said in a memorandum, which ET reviewed.
"It has been decided that a committee in each ministry/department shall be constituted to ensure oversight over the NPS contributions crediting."
As per the memorandum, the fivemember committee to be set up in



It will be headed by a financial adviser Will review the progress

elfare

and actions taken in case of slippages

uld meet every three months to revi ew the progress and actions taken in case of slippages. The committee will send a status report to the De partment of Pension and Pension ners' Welfare every ners' Welfare every six months. The committee will monitor the contri-butions of existing and new subscribers Total number

of new subscribers to the EPFO in FY19 was 13.9 million, under NPS and wo uld keep a watch on all attached and subordinate offices under the ministry/de-

partment.
While NPS is administered by the Pension Fund Regulatory and Development Authority under the finance ministry, the Employee Pension Scheme is administered by the Emp-

under the labour ministry.

NPS, a contributory pension scheme started by the Union government in January 2004, was made compul sory for all new government employ-ees. Private sector employees and

ees. Private sector employees and those not working in any organised sector were invited to join from 2009. As many as 750,400 subscribers joined NPS in the year ended March 2019, according to data released by the Ministry of Statistics & Programme Implementation. They included 110.555 Central government cluded 110.555 Central governmen employees and 542,504 state govern

employees and 542,504 state government employees.

The total number of new subscribers to the Employees Provident Fund Organisation in FY19 was 13.9 million, while as many as 12.3 million left. However, of those who exited, 4.46 million returned, the data showed showed.

# CORRIGENDUM-III NOTICE NAME OF DEPT./ BOARD/CORP./AUTH NIT/ TENDER NO. Ch-35/XEN/R-APDRP/ SG-AMC/FMS/NIT-24 d 18.09.2019 WEBSITE OF THE www.uhbvn.org.in

# ihe Chief Engineer, Procurement & Contracts Department, Vidyut Bhavan (4<sup>th</sup> Floor) Bidhannagar, Block-DJ, Sector-II, Kolkata-91 invites E-Tender from genuine manufacturer:

Tender Notice No. & Description of Items Tender Notice No.- P-25/2019-20/PC-I ii) 11 KV 400 A TPGO Isolator (Kocking Type) iii) 33 KV 400 A DBCR Type 58 23.10.2019

ry of the following items

ICA-T6806(4)/2019

### 🚳 EAST CENTRAL RAILWAY 🚳 CORRIGENDUM E-TENDER NOTICE

Notice Inviting Open Tender, On Line (E-Tendering), Danapur Division (Engineering Dept.). The Divisional Railway Manager, E.C. Railway. Danapur is inviting online (E-Tendering) Open Tender for and on behalf of the President of India from reputed contractors with experience, financial capability including those registered 'working with Railway/Irrigation' CPWD/MES or any other public sector undertaking for the following works: Tender Notice No.: W-TE-Tender14/ Open/DNR/2019-20 St. No.: 1. Name of the Work with its location: Provision of 01 no. Escalator at Barth, 02 Nos. at Fatuha station, 02 no. at Pathas Sahib, 02 so. at RJPBA de nos. at Patha Sahib, 02 so. at RJPBA de nos. at Patha In. 0.

Isolator W/O E/S (L/L)

Escalator at Deff., Uz. Nos. at Faturia station, Q. 2 no. at Patha Sahib, Q. 2 nos. at RAPA B, Q. 4 nos. at Patha Jn. cos. at Danapur station & 0.2 nos. at ARA (Total 15 nos.) of Danapur Division under DEN/HQ/DNR., Approx. Cost of work: 5,39,64,354.14, Earnest Money to be deposited: 4,19,900/-

be deposited: 4,19,900/-SI, No.: 2. Aume of the Work with its location: Improvement of drain in Neora, Lanka, Medical, East Colony and Officer's Colony of Railway quarters at Danapur., Approx. Cost of work: 6,85,23,440.32, Earnest Money to be deposited: 4,92,700/-Money to be deposited: 4,92,700/

Date & Time for submission of tender and opening of Tender: The tender have to be submitted online on www.ireps.gov.in. Upto 12.00 hrs. On the date of opening i.e. 15.10.2019 and will be opened on the same day after 12,00 hrs.

bsite particulars, Notic board location where complete details of tender can be seen and address of the office from where the tender form can be purchased etc. 1. Detailed tender notice eligibility criteria & tender documents can be seen from the CRIS website http://www.ireps.gov.in & full details of notice can be seen on notice board of notice can be seen on notice board. of notice can be seen on notice board All corrigendum will be uploaded or website if required. Divisional Railway Manager (Engg.) E.C.Railway, Danapu PR/1231/DNR/ENGG/T/19-20/60

refer to open Tender notice of er dated 06.09.2019 which ed to be opened on 30.09.2 scheduled to be opened on 3U.US.ZUTS., Due to unavoidable circumstances the work "Provision of 01 no. Escalator at Barh, Q?no.s. at Fatuha station, Q?no.s. at Patna Sahib, 0? nos. at RJPB, 04 nos. at Patna Sahib, 0? nos. at RJPB, 04 nos. at Patna Jn. 02 nos. at ADanapur station & 0? nos. at ARA (Total 15 nos.) of Danapur Division under DENHAQIDNR." vide ilem no. 04 of said tender notice is postponed till further notification. Other terms and conditions will remain unchanged (Engg.) Divisional Raliway Manager (Engg.) E.C. Raliway, Danapur PRI/01233/DNR/ENGG/ C/19-20/20

PR/01233/DNR/ENGG/ C/19-20/20

# nder notice No. TRD/OT/20/ 144 KM/1/19-20

🔞 EAST CENTRAL RAILWAY 🚳

OPEN E-TENDER NOTICE

E-tenders are invited from reputed contractors having proven experience electrical license, successful execution of similar works and sound financial standing supported by the valid occuments for the work as per details aiven below:

ns : Description : SI. No.1. Name of Items: Description: SI, No.1. Name of work with Location: Replacement of over spad OHE from SSG/SSP to CDMR'SP in MGS division (72KMX2=14KM) (Part-1: from SSG to PSE) 2. Approx. Cost of the work rs. 6,84,00,008.62 3. Earnest money to be deposited; Rs. 4,92,000; 4. Last date and time for submission of tender: Uplo 11/1/0/19 on 15.00 hrs. 5. Website particulars from where the details of etender can be obtained: www.reps.gow.in St. Divin. Eliect. Engineer (Tr-D). E.C. Railway, Mughalsarai PR/01240/MGS/ELEC/T/19-20/28

### 🔞 EAST CENTRAL RAILWAY 🚳 e-Tender Notice

e-Tender No. 2019/WP/MECH/ MGS/ UIWCC/ WT-04(Open) e-Tender(open) are invited on behalf of the President of India with following

the resource of the work with its location:

1. Name of the work with its location:
Composite Works (Civil, Electrical, Mechanical, Telecom) involving construction of ancillary buildings Renewal of Roof sheet of existing sheds, VD Flooring, Track works, Water supply system, Drainage system, Road works, Llandscaping, Electrification and O Piooring, Track works, Water Supply system, Drainges system, Rosa works, and scaping. Electrification and works, Procurement and owns, Procurement and owns, Procurement and communication works in connection works in connection of infrastructure of legon Care Manter (Word and Mystem 1987). The Word of th WGS Freight Maintenance at Mughaisara UP)" 2.Approximate cost of the work: Rs. 14,13,09,441.23/- 3. Earnest Money o be deposited : Rs. 8,56,600/- 4. Date to be deposited : Rs. 8,56,600/- 4. Date 8. Time for closing of -tender: 24.10,2019 at 13:00 Hrs. 5. Website particulars and notice board location where complete details of tender can only be down loaded and Bided from IREPS website: www.ireps.gov.in For any other information please contact office of chief Mechanical Engineer/ Workshop Projects, Indian Railways.

CME/WF Chamber Bhawar J.C. Road, Patr PR/01245/WP/MECH/ T/19-20/44

RELEVANT PARTICULARS
RGTL Industries Limited 0/10/2019 . Anshul Gupt

ddress: D-116, Sarita Vihar, New Delhi, 0076 Email: cirp.rgtl@gmail.com / ntactanshulgupta@gmail.com

# After PMO & MoF Stamp, Vehicle

be Sent to Ministries Our Bureau

**Scrapping Policy to** 

New Delhi: The vehicle scrapping po-licy will be circulated to ministries concerned, having been approved by the Prime Minister's Office and the fi-nance ministry. Union minister of ro-adronsort and highways Mitry Cod ad transport and highways Nitin Gad-

"I have signed the file for Cabinet no "Thave signed the file for Cabinet note of Scrappage Policy today (Thursday). The note has already been approved by the finance ministry. Now it
will be circulated to the
ministries concerned,"
Gadkart told reporters
on the sidelines of an
event here on Thursday. The policy for discarding old vehicles



**Govt may** offer tax

carding old vehicles will be applicable to all automobiles, including two- and three-whee lers, Gadkari said. old vehicles lers, Gaukari Said.
Finance minister Nirmala Sitharaman had said last month that the scrapping policy will be announced shortly to check the slump in

automobile sales. Talking about promoting alternative sources of fuel, Gadkari said he ack

sources of fuel, Gadkarl said he ack-nowledges the concerns of the Internal Combustion Engine-led industry and will certainly look to help the industry "Our import bill for crude is ₹7 lakh crore. So, we are promoting ethanol, methanol, bio-CNG and electric. But we are not against petrol and diesel manufacturers. I understand they ha-ve some problems, and I want to help them." Gadkarl said.

them," Gadkari said. The government could offer tax incen

tives for discarding old vehicles apart from other measures to disincentivise plying of vehicles beyond 15 years.

# **NHAI to Offer** ₹30,000-cr, 950-km Roads on BOT Basis

New Delhi: The national highways authority of India (NHAI) is set to offer around 950 kilometres of road stretches worth ₹30,000 crores on Build-Operate-Transfer (BOT) ba sis, and has invited pre-qualification bids to gauge investors' sentiments at a time when the government is working to revive public

the government is working to revive public-private partnership (PPP) in the sector. In BOT projects, private sector developers build a road using their own funds, operate it and then transfer it to the government after a specified period.

"NHAI will invite bids after looking at the response for the annual proqualification."

response for the annual pre-qualification proposal. This will help us gauge the senti-ments of the investors," a government offi-cial told ET, asking not to be identified.



Govt has invited pre-qualification

"NHAI has identified various stretches on pan India basis which will be constructed through Public Private Partnership on Built Operate Transfer (Toll) Mode. These stretches have been selected on the basis of been selected on the basis of consultation with the per-spective bidders," the mini-

spective bidders," the ministry of road transport and highways said in a statement on Thursday.

The authority has already invited the proposal for Annual Pre-Qualification for construction of four to six lane of National Highways for these

The identified stretches cover about 950 km with a cost of about Rs.30,000 Crore in the states of Andhra Pradesh, Haryana, Maha-rashtra, Karnataka, Tamil Nadu, West

rasntra, Karnataka, Tamii Nadu, west Bengal, Chhattisgarh and Madhya Pradesh, "Certain modifications have also been made in the existing RFAQ to make it more industry friendly," the government statement said. These identified stretches will be bid out over the course of the current and novi financial was the course of the current and next ar, said the official quoted above.

The ministry of road transport and highways has been working to revive BOT mode

ways has been working to revive BOT mode of project allocation.

ET reported on June 14 that the ministry was looking at making key changes to the BOT framework to evince response from private investors which has remained subdued for almost four years now.





DATE: 21<sup>st</sup> TO 22<sup>nd</sup> SEPTEMBER (SATURDAY & SUNDAY TEME: 10.00 AM TO 6:00 PM Total Fee: Rs. 5,000/-GST @ 18% Extra. (Fee Includes Study Meterlal, KIL, Lunch, Tee & NIESBUD hpsingh@niesbud.gov.in / singh.niesbud@gmail.com

# **e** vedanta

**COMPETITIVE BIDDING** (ICB) IN OFFSHORE **BLOCKS FOR** A) INTEGRATED DRILLING

INTERNATIONAL

**CAMPAIGN B) OFFSHORE JACKUP RIG** 



www.cairnindia.com

Cairn Oil & Gas, a vertical of Vedanta Limited Registered Office: Vedanta Limited, 1st Floor, 'C' wing, Unit 103, Corporate Avenue, Atul Projects, Chakala, Andheri (East),

# **EXPRESSION OF INTEREST (EOI)**

Cairn Oil & Gas. a vertical of Vedanta Limited, on behalf of itself and its JV partners operates the Offshore Blocks located in the east and west coasts of India. Cairn invites interested contractors with proven capabilities and demonstrated performance in similar requirement to express their interest separately for pregualification to participate in the International Competitive Bidding process for below mentioned requirements

A) INTEGRATED DRILLING CAMPAIGN B) OFFSHORE JACKUP RIG

The interested parties should evince interest to participate in the Expression of Interest by clicking on the "Evince Interest" link against the EoI listing on the Cairn website i.e. http://www.cairnindia.com and submit their contact details online. Further to this, interested suppliers would be invited to submit their response via Smart Source (Cairn's e Sourcing Platform) within 21 Days from this publication

Government of Jammu and Kashmir Information Technology Department

KeGA) a society of the ncy for Supply, Installa

Sr. No.	Key Activities	Date/Time /Venue
1.	Availability of RFP Document	04:00 PM of 16/09/2019 onwards on http://jktenders.gov.in and http://jakega.jk.gov.in.http://jkit.nic.in
2.	Last date for submission of written queries by intending bidders.	04,00 PM of 24/09/2019 Queries to be emailed at ceojakega@nic.in
3.	Pre-Bid Meeting	26/09/19 at 2.00 PM in the office of Commissioner Secretary IT/Chie Executive Officer JaKeGA.
4.	Submission of Bids	From the date of publication of tender on the e-tender portal till 2.00 PM of 09/10/2019.
5.	Submission of original instruments (Tender document Fee and EMD)	The Bidder shall submit the scanned copies of EMD Trender Fee recipit along with the Technical Bid. However, the bidder has to submit original documents of EMD/Tender fee by o before 2:00 PM of 10/10/2019 in the office of CEO JaKeGA Civ Secretariat Stringar, MS.
6.	Date and Time/Place of Opening of Technical Bids	11.00 AM of 10/10/2019 in the office chamber of CEO JaKeGA
7.	Bid Document/Tender Fee	Rs. 5.000- (Rupees Five Thousand Only) to be deposted in the bank. The bank account details are as under: Title: JakeGAAdmin and Contingency Expenses. Bank: Jammu and Kashmir Bank Branch: Moving Secretariat Srinagar/Jammu IFSC Code: JAKAMOVING Account No: 110040100019970
8.	Bid Security/EMD	Rs. 5,00,000/- (Rupees Five Lac only) in the form of a CDR/FDR/Bank Guarantee in favour of "CEO JaKeGA", valid fo one-year payable at Srinagar/Jammu, J&K
9.	Important instructions	All the bidders are requested to have a regular check on above mentioned websites for regular updates about the RFP.

**MARCHING AHEAD** 

THE ECONOMIC TIMES, NEW DELHI / GURGAON, FRIDAY, SEPTEMBER 20, 2019

### **CONSUMER CONNECT INITIATIVE**

# **FIA organises 66th AGM**

Government assures all help to the industrialists to sort out contentious issues faced by Faridabad industries at the AGM

aridabad Industries Association (FIA) held its 66th AGM (Annual General Meeting) on September 6, 2019 at Radisson Blu Faridabad. Smriti Zubin Irani, Union Minister for Textiles and Women & Child Development was the Chief Guest. Vipul Goel, Minister of Industries, Government of Haryana was the Guest of Honour.

Sanjeev Khemka, President, FIA while welcoming Smriti Irani and Vipul Goel, thanked the union minister for facilitating the meetings with concerned ministries and the continued support to the association that

B R Bhatia, Maharani

receiving Appreciation Award

V K Gupta, Cenlub Industries

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Ltd., receiving Business

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helped resolve the problems being faced by the industries.

Speaking on the occasion, Smriti Irani stated that the Modi government is committed to serve the people of the country and work for nation building; the aim is to serve people beyond their expectations. She highlighted that when FIA brought to her notice an order of CPCB regarding conversion of industries to PNG which was creating



Sanjeev Khemka, President, FIA presenting a memento to Smriti Zubin Irani, Union Minister of Textiles and Women & Child Development

problems for the industries and was considered impractical, the government ened and reversed that decision.

occasion, Vipul Goel thanked Smriti Irani for her support to resolve the

B. R. Bhatia, Chairman of C-Dass

Devender Singh, IAS, over 10 lakh workers are Additional Chief Secretary, employed by the textile Government of Haryana, sector in Haryana. He also Industries Department informed that the addressed the chief guest government of Haryana and informed about the difficulties related to duty under the leadership of Chief Minister Manohar drawback being faced by Lal has signed MOUs the textiles industry. worth Rs 3.87 lakh crore of On this occasion, investment which was outstanding industrialists were awarded in their

respective categories.
After the AGM, a special



Irani and Vipul Goel

function was organized in which 8 Spindle Ambar Charkhas donated by FIA were distributed to the poor women in conjunction with Vipul Goel in the presence of Smriti Irani, İn this programme the recipient women would be trained by Khadi and Village **Industries Corporation** and a supply chain would be created whereby the recipient will be able to earn about Rs. 8000 per month by spinning the charkha. While handing over the allotment cards.

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Smriti Irani stated this will provide many women a decent means of livelihood.

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PNG issue. He added that

Speaking on the

Group of Industries, was unanimously elected President of FIA at the Executive Committee Meeting held on Sept. 12, 2019. His name wa proposed by Sanjeev Khemka and

way beyond the target of one lakh crore rupees which clearly reflects the industrial progress in the state. Also present on

Narendra Aggarwal, Shivalik Prints Ltd., receiving Appreciation Award



S K Kapoor, Super Screws Pvt. Ltd., receiving Appreciation

Navdeep Chawla, Psychot-ropics India Ltd., being conferred the Life Time



Jasmeet Singh, JCB India Ltd., receiving Business Excellence



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# **Pump-Priming Via** Bank Finance

Economy's gain, credit discipline's loss

The latest banking initiative announced by the finance minister amounts to an attempt to pump prime the economy using bank finance. Credit is to be disbursed liberally by banks to anyone who is in need of a loan and small and medium enterprises are to be given a one-time settlement to restructure their loans to prevent them  $from \, turning \, into \, non-performing \, assets. \, This \, is \, a \, whole \,$ lot like what the banks did in the wake of the Global Financial Crisis, the difference being that the borrowers were big-time industrialists then, whereas the borrowers would be smaller folk this time around. In either ca se, the risk of the loans turning sour is high.

Banks are being asked to assemble borrowers, including non-banking financial companies, in large gatherings in festive tents, and grant loans. Banks are being asked to bring in five new borrowers for every new one. It is possible to see this exercise as a clever way of increasing the fiscal deficit to create demand in the economy, but



putting off that increase in the fiscal deficit to a later date, when banks have to be recapitalised again, to enable them to provide for the proportion of the loans sanctioned as part of the go-vernment-mandated lending spree that are likely to turn non-performing. So, the move should be seen as a

piece of financial engineering in which the additional expenditure the economy needs to combat slowdown would take place now, financed by the banks, but the needed fiscal support can be deferred to when the loan chickens that have been let loose now come home to roost a couple of years down the line. But that temporal shift in the fiscal implication of ginning up the economy at a time when it needs such a boost could mean that it is far more affordable, if the economy does pick up momentum as a result of a credit-fuelled expenditure boom.

The downside is that credit discipline would be damaged further. If people get the message that it is okay to borrow from the bank and not repay the loan, because the government would pick up the eventual tab, that would make banking inherently a risky business

# Ban on Vaping Hasty, Counterproductive

The government's decision to ban e-cigarettes is based on dubious science and logic. The government claims that e-cigarettes have become an addictive havoc in the West and India needs to avoid falling into the same trap. Critics of 'vaping', as the inhalation of e-cigarettes is called, claim that this is a new form of nicotine addiction aimed especially at young people, and that a ban will prevent millions of youngsters from being seduced into nicotine addiction. Some producers have laced ecigarettes with flavours like mint, mango and bubblegum, possibly to lure young sters. To panti-vaping activists in the US have hailed India's decision as a 'bold effort' to prevent an e-cigarette epidemic



However, studies tell a different story. Vaping is criticised in the US for causing seven deaths from lung disease. In fact, these deaths were caused by illegal e-cigarettes using marijuana and acetate chemicals. The answer is to stop illegal, contaminated e-cigarettes, not ban legal ones. Youth vaping in the US has risen

stridently since 2011, but been accompanied by a huge drop in youth cigarette smoking, from 15.8% to 8.1%. In other words, vaping is not an addition to smoking cigarettes but an alterna tive with far fewer health risks. Indeed, many people who cannot quit smoking are able to first switch to vaping and then give up altogether. Vaping avoids the tar and other ingredients in cigarette smoke that cause cancer, stroke and lung disease. For many smokers, it offers a way to quit smoking altogether.

If the government is serious about the health of smokers, surely, the first priority must be to raise the tax on bidis and chewing tobacco. Sadly, the government's concern is missing for bidi smokers and goes to alarmist extremes for vaping, which



# Fine to be Carless **But Not Careless**

Insurance companies and pollution control certification centres are clearly rejoicing at the sudden upswing in compliant drivers, thanks to the increased fines under the Motor Vehicles Act 2019. Missing helmets, cracked headlights and defective licence plates are only the most obvious violations; the current serpentine lines at offices that issue necessary documents indicate a more alarming reality — that far too many Indians have been insouciantly swanning around all these years without most of their documents in order or with lapsed validity. Of course, it remains to be seen whether tipping traffic cops to turn a blind eye will once again become the preferred alternative to paying up.

The already juddering auto industry however has no reason to be happy about the recent rises because if the sum total of enhanced fines levied in a single instance outstrips the price of the vehicle itself — as has happened in the case of two-wheelers in particular — many owners may decide to walk the talk instead, or take public transport and app-based cabs. In sync with their conscientious international counterparts, privileged and woke Indians may no longer find cars to be aspirational due to concerns about excessive carbon footprints, but those at the other end of the economic spectrum may be equally effectively put off by excessive challans

# FOLK THEOREM 😝 As the GST Council meets today, it's time the tax regime is totally overhauled

# Untangle the Fandango



hat on Earth could a European politician who di ed 336 years ago teach
de 436 years ago teach
dist-century economic
ministers and mandarins? Well, Louis the 14th's minister of
finance Jean-Baptiste Colbert said,
"The art of taxation is extracting the
maximum feathers from the conce with maximum feathers from the goose with the minimum amount of hissing.

Today, as finance minister Nirmala Sitharaman meets her colleagues from states along with bureaucrats in from states along with bureaucrats in Goa, Colbert might despair There will be pienty of clucking, squawks and hissing. The cause for this will be the goods and services tax (GST) regime, introduced on July 1, 2017. The idea was that a streamlined GST would replace the unwieldy mess of ex-cise duties, state taxes, octrol, VAT, ser-

vice tax, cesses and specific duties that had become so unwieldy and chaotic that it threatened manufacturing, tra-

### Good & Simple Tax?

"Making

things seem

impossible is

powerful wield

a magic the

over others.'

It was a good idea, proposed by the Man-mohan Singh-led UPA government, and steered manfully through the maze of inter-state vested interests and politics by an unlikely chap, Asim Dasgup ta, an economist trained at Massachu setts Institute of Technology (MIT) in the US and long-time communist finan-ceminister of West Bengal.

mented two years ago, the original two tier, streamlined thing had morphed into an unrecognisable creature, sprouting five different rates, sometimes with ting tive dimerent rates, sometimes with different charges for the same stuff. Why, for example, ask biscult-makers Parle and Britannia, should their cooki-es be taxed 18%, while the same stuff made by smaller rivals attract only 12%? Star File become mad departs.

Stuff like bigger cars and cigarettes attract a cess going up to 22% on top of 28% GST. But should soda pop also de serve such treatment? Why is taxation of booze, fuel and electricity left to the whims of states, instead of being inwithins or states, instead or being in-cluded in the GST regime? Why are un-cut gems charged a special rate of 0.25% and gold 3%?

Anyway, the initial shock of this regime travelled through the manufactu ring and large retail sectors relatively fast — they could implement accoun ting software to do GST's arcane alge bra. But its main brunt was felt by ora. But its main bruint was feit by small business, kirana stores, halwais, vehicle services and so on. So, private consumption, which was a high 62% of GDP in January 2017, crashed to 57% by October, three months after GST ca-me in. By July this year, it's still strugg-lines tundor 58% of CDP

lingatunder58% of GDP. Add to that hazaar negative global factors, totally out of our control, now actors, totally out of our order of the data tar play Here's a sampler: the Sino-US trade war has got more sanguinary each passing week. Now, practically every product and service traded bet-ween these glants has higher tariffs than it did in pre-tariff war days. This has but the US company who.

This has hurt the US economy, who se trade deficit last year was a 10-year high. In contrast, China's surplus was \$323 billion, a record high. The latter achieved this by hiking tariffs on US go-ods from 8% to 21%, while cutting it to 6.7% for other nations. But trade wars

Scrap five rates in favour of two, at, say, 3% for stuff like healthcare, social services, processed food et al. For everything else, have a single rate of, maybe, 15%



mies too: global supply chains — from software to shipping — are sputtering.

mies too: global supply chains — from software to shipping — are sputtering. Initially, optimists hoped that India might gain from this conflict. One or-der less from China or the US might mean an additional one to us. But in July, commerce minister Plyush Goy-al told Parliament that our trade defi-cit with 25 non transacting nations has cit with 25 top transacting nations has actually widened over the last three years. Pop goes that wish-bubble.

### Oll on the Roll

India buys around 80% of its oil over seas, the single-largest component of our import bill. Between 2015 and 2018 the present administration was lucky as global crude prices remained wit hin \$30-50 per barrel range, as the US stopped importing oil and Iranian crude came to market after decades.

Suddenly, things have changed. Suddenly, Imigs have changed.
West Asia, ever volattle, is boiling. Half
of Saudi Arabla's oil production capacity has been bombed out. Riyadh biames Iran-backed Yemenis for the attack. US President Donald Trump, receptly attempting to soften bis overcently attempting to soften his own earlier hard-line on Iran, might rever-se-tweet into muscle-flexing mode. Oil is above \$65 per barrel.

corporate ax rates will need to be crasti-cally reduced. Enabling exit is as impor-tant to ensure optimal competition as is facilitating entry. Fixing creaking judic-al and quasi-judicial infrastructure to ensure speedy and effective dispute

On the external front, a pragmatic and

mature foreign policy now needs to be

complemented with similar efforts to

pursue economic goals. Conditions should be created to enable domestic

industries to be part of global value chains by addressing their running problems, building necessary infrastructure and gradually depreciating the

artificially overvalued rupee. Free trade agreements, such as the Regional

Comprehensive Economic Partnership

(RCEP), must be executed and leveraged

(RCLEY), must be executed and leveraged by incentivising domestic enterprises to effectively compete in existing export markets and exploring newer ones. To ensure that reforms like GST result in desired benefits, rationalisation of paste and its past way to the con-

rates and timely refunds will be key

reasonable compliance costs, particu-

larly for micro, small and medium enterprises (MSMEs), have been the

enterprises (MSMES), nave ocen the Achilles' heel of competition reforms. There is a need to identify and correct such limitations in policies and prac-tices across sectors. In this regard, a comprehensive competition assess-ment of sector-specific regulations and policies is escential.

policies is essential. Government departments and sector regulators will also need to be equipped

introduction of competition distortio

signal that it is ready to unleash a new wave of competition reforms by adop-ting the National Competition Policy, languishing on ministry of corporate

affairs website since 2011. As Nirmala Sitharaman is both finan-

ce minister and corporate affairs mini-

ster. she must not 'waste' the opportuni-

The writer is secretary general, CUTS International. Inputs by Amol Kulkarni

ty of the ongoing crisis to usher in tructural reforms through competi-

with adequate capacity to prevent

nary policies in the future. GoI can

Unintended consequences and ur

resolution will be crucial.

The global economy is slowing. The World Bank says 2019 will close with planetary growth at 2.6%. Its own data planetary growth at 2.6%. Its own data shows this will be the slowest overall expansion in seven years. India has to pull itself upby its bootstraps. So, as our financial policymakers gather in Goa, they have to figure what's the single-most effective way of

boosting domestic trade, commerce transport, manufacturing and invest ment. The answer, of course, is to over helit. The alswer, or course, is to over-haul the GST totally. Scrap five rates in favour of two, at, say, 3% for stuff like healthcare, social services, processed food and so on. For everything else, ha-ve a single rate of, maybe, 15%. Scrap all cesses and preferential du-tics. Bring-broze fittel electricity bane.

ties. Bring booze, fuel, electricity, bang-les, kajal, alta, khadi, raw silk, rockets space payload, locally made aircraft components under GST at the lower or higher rate. The pan-India average tax on petrol, reckoned in July, was 105%, on perrol, reckned in July, was 10.%, on diesel about the same. Who would mind these rates being slashed to 15%? Will anybody notice a 3% hike in the price of a bind!?
India fancies itself a spacefaring nationnow. Yes, it's great 'to boldly go when no man has even before' it-!!

re no man has gone before'. It'll feel even better; paying GST before blast-off.

**Bell Curves** ■ R Prasad

# THE SPEAKING TREE Opening the Window

The real miracle is to be awake in the present moment. Walking on the Earth, we can realise the wonder of being alive. Opening the window, I look out the Dharmakaya. How wond-rous is life! Attentive to each moment, my mind is clear like

a calm river. After you wake up, you proba bly open the curtains and look outside. You may even like to open the window and feel the cool morning air with the dew cool morning air with the dew still on the grass. But is what you see really 'outside'? In fact, it is your own mind. As the sun sends its rays through the win-dow, you are not just yourself. You are also the beautiful view from your window. You are the Dharmakaya. Dharmakaya literally means

Dharmakaya interatin ment the 'body' (kaya) of the Budd-ha's teachings (Dharma), the way of understanding and love. Before passing away, the Buddha told his disciples, "Only my physical body will pass away. My Dharma body will remain with you forever." will remain with you forever In Mahayana Buddhism, the word has come to mean "the essence of all that exists". All phenomena—the song of a phenomena—the song of a bird, the warm rays of the sun, a cup of hot tea—are manifest-ations of the Dharmakaya. We, too, are of the same nature as these wonders of the universe. When we open the window

and look out on to the Dharma kaya, we see that life is infinite ly marvellous. At that very moly mar venous. At that very mo-ment, we can vow to be awake all day long, realising Joy, pea-ce, freedom and harmony thro-ughout our lives. When we do this, our mind becomes clear like a calm river.

# **Blinkered View** of PSBs, Staff

Chat Room

Apropos 'Nothing But Loose Change' by Neeraj Kaushal (Sep 19), the writer has display ed a marked bias against PSB employees. To claim that they employees. To claim that they are highly paid is incorrect. Further, it would also be good to clarify what exactly their privileges are. Job security is available to almost everyone in the organised sector. PSBs cater to the kind of customer whom a private hank would whom a private bank would never touch. Burdened as they are with propagation of gov-ernment schemes, the lending side of PSBs' business is bou-

ANTHONY HENRIQUES Governance,

Not Mergers

We must strive for consumer homogeneity

and save on product

customisation!

Your attention determines the experiences you have, and the experiences you have determine the life you live. Or, said another way: you must control your attention to contwe can work from home (or a train or a plane or a beach) watch our kids on a nanny cam from work, and distract tion is always just a thumb-swipe away — has that ever been more true? To be consistently producti

ve and manage stress better

we and manage stress better, we must strengthen our skill in attention management. Attention management is the practice of controlling distractions, being present in the moment, finding flow and maximising focus so that you potential to be stolen) and to, instead, keep it focused on the activities you choose.

Rather than allowing discounting the stolen and the stolen are the death.

tractions to derail you, you choose where you direct your attention at any given mo ment, based on an understan ding of your priorities and go-als. Better attention manage-ment leads to improved pro-ductivity, but it's about much more than checking things off ato do list a to-do list.
The ultimate result is the

ability to create a life of choice, around things that are important to you. It's more than just exercising focus. It's abo-ut taking back control over your time and your priorities.

From "To Control Your Life, Control What You Pay Attention To"

rol your life. Today, in a world where so many experiences are blended together—where

maximising focus, so that you can unleash your genius. It's about being intentional inste ad of reactive. It is the ability to recognise when your atten-



without ade-quate reforms in governance of these banks. It's not just ab-out the size but also preferation also profession alism, which PSBs have been handicapped without since their inception.

be leveraged

without ade

The practice of appointing board members with no banking knowledge and experience needs to be curbed for the econ-omy to expand to \$5 trillion soon.

PRADEEP KUMAR

### Disruption Did **Hurt Car Mart** Apropos the news report, 'Cor

rection in Auto Stocks not Eno-ugh to Turn Optimistic: CLSA' (Sep 19), the auto industry is facing a problem of a different kind: disruption. With increas ing costs of vehicles, insurance, maintenance, fuel, and traf fic and parking woes, etc. transportation is shifting to cab aggregators, ride-sharing, metro rail and other public transportation systems that are getting facelift. There is a mindset change in people about owning cars. Reducing GST is not a panacea to the auto industry's problems

SUNDER G

Letters to the editor may be addressed to editet@timesgroup.com

Pvt Role in Farm R&D

By the late 2000s, the private sector accounted for about one-quarter of total agricultural R&D spending in China, India and Bangladesh. The increases in private R&D spending helped raise the agricultural research intensity (the ratio of R&D to GDP) in these countries, says a World Bank study.

Private Sector's Role in Agricultural R&D. 2010

	te pector p itole iii	WB: Icolea	,		
Ŷ		Total agriculture R&D spending (million \$)	Private sector share	Total agriculture R&D/ agriculture GDP	Edition)
Y	Brazil	2,719	14.4%	2.3%	DB BD
Y	India	1,140	24.8%	0.4%	
	China	5,730	25.3%	0.9%	Confere
	Bangladesh	80	26.1%	0.4%	Gritv
	South Africa	272	19.2%	2.4%	Prosperity
	4African countries*	159	8.0%	1.0%	sting
	US	9,643	50.1%	6.2%	8

Kenya, Senegal, Tanzania and Zambia, 2008 National currencies converted to US dollar using market exchange rates; private agriculture R&D includes R&D by agricultural input supply companies and excludes food sector R&D

NATIONAL COMPETITION POLICY

# Compete, Not Also-Run Managing Oneself



Pradeep S Mehta

As India faces one of its worst economic As India faces one of its worst economic slowdowns, it's worth revisiting past efforts to deal with difficult economic situations through the lens of structural competition reforms. The opening up of the economy in the early 1990s, doing away with licence raj, lowering of trade barriers and tariffs, and ushering in foreign investment by roplacing the in foreign investment by replacing the Foreign Exchange Regulation Act (Fera) with the Foreign Exchange Management Act (Fema) worked wonders to enhance competitiveness of domestic industry.

The adoption of the Competition Act

in the early 2000s with bad conduct — not size — as its focus, and its full enfor cement a few years down the line, helped to launch a renewed competition culture. This was complemented with disinvestment of government stake in nublic sector entities and subjecting them to market competition

In its first term, the Narendra Modi government also showed an impressive appetite for competition reforms. While the goods and services tax (GST) was aimed at reducing unnecessary tax burden on enterprises and building one national market, the Insolvency and Bankruptcy Code (IBC) aimed to free locked-up capital and labour. The shift from input-based subsidies to direct benefit transfers into consumers' accounts also corrected the artificial asymmetry created in the markets.

To counter the ongoing crisis, while the counter-cyclical measures recently announced by GoI may increase aggre gate demand to some extent, they are unlikely to enhance competitiveness in the medium or long term. Conditions are now ripe for a new wave of competi-tion reforms, whose beneficial effects will last long.
In 1995, the Australian government,

raced with a similar economic situation, negotiated a National Competition Policy with its states and implemented it with rigour. In a few years, this resulted in a 5.5% jump in the national economy Many other countries followed suit in electric programmentation referred. adopting competition reforms.

Given that past competition reforms have primarily aimed to correct imhave primaring ameture correct ini-balances in the domestic economy they were more plecemeal. India needs to ensure that the reforms are both in-ward-looking and outward-facing to enable the domestic industry to benefit from new challenges in the internatio-nal markots.

On the domestic front, GoI will need to take radical actions on different sectors by doing away with special statuses and flefdoms created over the years. For instance, special privileges to Stateinstance, special privileges to State-owned enterprises will need to be done away with. Gol must reduce its stake in such entities to a significant extent and subject them to professionalisation and market competition. Merely merging a few banks will not do.

Banks and financial institutions must be made to compete with specialised credit-delivery vehicles and efficient bond markets to attract investors and oorrowers by offering attractive rates and fair terms. GoI must compete with locations like Singapore and Hong Kong in providing a clear and predictable regulatory and taxation regime for entrepreneurs to start and run a busi ness. The presumption of tax evasion. unless proven otherwise, will need to give way to a culture that offers clarifications and aids compliance

To be able to compete globally, India's



A new policy rap

Trade War with China: 🍿

**US Brands Bear Cost?** 

The trade war is taking its toll on Apple inc, a new survey of Chinese consumer attitudes shows. The company tumbled to No. 24 in an annual report on China's top brands, failing from No. 11 a year ago. In 2017, before the trade war started, Apple stood fifth. There were only two American names in the top 10 this year — Androld at No. 3 and Intel at No. 9 — compared to five in the 2017 survey. Meanwhile Anole's hiesest incal rival

Meanwhile, Apple's biggest local rival, Huawel Technologies, climbed two spots and came in second, behind only Chinese

payment service Alipay. The shuffle in the rankings is a sign of the growing challenge American brands face in the

challenge American brands face in the second year of Donald Trump's tariff showdown with his Chinese counterpart, XI Jinping The survey – conducted by San Francisco-based consultancy Prophet – shows Chinese consumers growing cooler towards some American brands, especially after smartphone glant Huawel saw its Chief Financial Officer, Meng Wanzhou, arrested in Canada last year at the behest of the US government. Prophet's survey, conducted annually, this year asked Chinese consumers in larger (titse for their ylews on more

large cities for their views on more than 250 brands across 27 categori

than 250 brands across 27 categories. Respondents evaluated brands they used

or were considering using, rating rated their relevance to the lives of consumers

based on qualities such as innovation,

usefulness and dependability.

iking of foreign brands in a survey

14

42

46 47

31 32

Position in..

Microsoft

Adidas

W Hotel:

Airbnb

Philips

Costa

Estee Lauder

Volkswagen

BMW

Shell

# **QUICK HITS**

### Polio Re-emerges in The Philippines After **Nearly Two Decades**

Manila: The Philippines has reported its first case of polio in almost two decades, prompting health authorities to declare an epidemic and mount a mass immunisation drive. A three-year old girl from the southern pro vince of Lanao del Sur was the first confirmed polio case in the Philip pines since 2000, when the Sout heast Asian nation was declared free from the infectious disease The government will launch a mass oral polio vaccination drive for children under 5 years old starting next month. Bloomberg

### Microsoft Approves \$40-B Share Buyback Programme

Seattle: Microsoft Corp said it will repurchase as much as \$40 billion of shares in a new buyback programme and boosted its quarterly dividend by 5 cents to 51 cents a share. The repurchase authorisation has no expiration date, and may be terminated at any time, Redmond. Washington-based Microsoft said on Wednesday in a statement. The company's stock has risen 36% so far this year and its market capitalisation remains at more than \$1 trillion. Bloomberg

### BMW Plans up to 6,000 Job Cuts in Germany: Report

Paris: RMW AG plans to cut as many as 6,000 jobs in Germany by 2022 as part of its ongoing costsavings effort, according to Mana ger Magazin. Most of the positions would be eliminated at the carma ker's headquarters in Munich under the plan that could be unveiled in December. BMW has vowed to boost efficiency as part of an ongoing \$13.3-billion sa vings programme aimed at offsetting increased spending to develop and introduce 25 elec trified models. Bloomberg

### **Airbnb Announces Plans** to Go Public in 2020

New York: Airbnb, the internet home stay company which dis-rupted the hotel and travel industry, said on Thursday it plans to make its stock market debut next year but offered few details. Launched in 2008, the company is considered a "unicorn", a startup valued at more than \$1 billion even before its IPO. The stock launch comes in the wake of other highly anticipated Wall Street launches for companies in the "gig" economy, which have not been resounding successes. AFP

# Iran's Foreign Minister Threatens 'All-Out War' If US Or Saudis Strike

Earlier, US Secretary of State Mike Pompeo referred Saturday's attack as an 'act of war

Dubai | Jeddah: Iran warned US President Donald Trump on Thursday against being dragged into all-out war in the Middle East following an attack on Saudi Ara-bian oil facilities which Washing-ton and Riyadh blame on Tehran. US Scoretary of State Mike Pom-

US Secretary of State Mike Pom peo has described the weekend strike that initially halved Saudi oil output as an act of war and has been discussing possible retalia-tion with Saudi Arabia and other Gulf allies.

Frump on Wednesday struck a cautious note, saying there were many options short of war with Iran, which denies involvement in the Sept. 14 strikes. He ordered mo re sanctions on Tehran.

Iran's foreign minister Moham Iran's foreign minister Moham-med Javad Zarif responded by tel-ling CNN that the Islamic Repub-lic "won't blink" if it has to defend itself against any US or Saudi mi-litary strike, which he said would lead to "all-out war". Zarif said Pompeo was part of a so-called "B-team", which Tehran says includes Saudi Arabia's crown prince and is triple to dure

says includes Sadun Arabias crown prince and is trying to dupe Trump into opting for war.

Pompeo said on Wednesday the attack was an act of war against the Saudis.

ning a global maritime security coalition that Washington has been trying to build since a series of explosions on oil tankers in Gulf waters in recent months that were also blamed on Tehran.

Pompeo, who arrived in the UAE from Sauld Arabia on Thursday.

from Saudi Arabia on Thursday, welcomed the move on Twitter: "Re cent events underscore the importance of protecting global commer ce and freedom of navigation."

ce and freedom of navigation."
Britain and Bahrain previously
said they are participating but most
European countries have been reluctant to sign up for Fear of stoking
regional tensions. Iraq said it would not join the mission, and also rejected any Israeli role in it.

Oil prices, which soared follo wing the attack, steadled after Saudi Arabia pledged to restore full oil production by the end of September

Proof of Iranian responsibility, and evidence that the attack was launched from Iranian territory, could pressure Riyadh and Was hington, which want to curb Iranian influence in the region, into a response.
Pompeo said the attacks would be

a major focus of next week's annual UN General Assembly meeting and suggested Riyadh could make and suggested Riy its case there. **Rev** 

### **Pompeo Wants** 'Peaceful' Solution to Saudi Crisis

Abu Dhabi: The US wants a peace-ful solution to the crisis sparked by attacks on Saudi oil facilities, Secretary of State Mike Pompeo said on Thursday, after Iran raise the prospect of "all-out war". ald there was an "enormous consensus in the region" that Iran



earlier condemning the strikes that took out half of Saudi Arabia's oil production as an "act of war", Pompeo said he was in the Gulf looking to achieve peace. "We'd like a peacerul resolution. I think we've demonstrated that," he said. "We're here to build out a coalition almed at achieving peace" "I hone the islandic Republic peace." "I hope the Islamic Republic of Iran sees it the same way." AFP

# 3 Tepco Execs Cleared over **Fukushima** Meltdown

Tokyo: A Japanese court ruled on Thursday that three former ex-ecutives of Tokyo Electric Power ecutives of Tokyo Electric Power Company (Tepco) were not guiltly of professional negligence in the 2011 disaster at the Fukushima nu-clear power plant because ensu-ring absolute safety at nuclear plants was not a government requ-irement at that time.

The ruling by the Tokyo District

Court Court ended the only crimi-Executives were accused of falling to anticipate the massive tsunami that struck the Fukushima Dal-ichi nuclea

nal trial related to the nuclear accident that has kept tens of thousands of residents away from their homes because of lingering radi ation contami nation. The Japanese

court said ex-Tepco chairman Tsunehisa Katsumata, 79, and two other former executives we-re also not guilty of causing the deaths of 44 elderly patients whose health deteriorated during or after forced evacuations from a local hospital. AP

# WeWork Woes May Hit SoftBank CEO's Empire

Tokyo: Masayoshi Son, who built a \$15.2 billion fortune investing in tech startups like Alibaba Group Holding Ltd, is betting on himself more than ever, even as his empire shows signs of vulnerability. The SoftBank Group Corp fo

was part of a so-called

'B-team' and is trying

Riyadh, which called the assault

a "test of global will", on Wednes-day displayed what it described as remnants of 25 Iranian drones

and missiles used in the strike, sa-

ying it was undeniable evidence of The United Arab Emirates on Thursday followed its ally Saudi Arabia in announcing it was joi-

into opting for war

to dupe Trump

The SoftBank Group Corp to-under has pledged 38% of his stake in the Japanese firm as collateral for personal loans from 19 banks, including Credit Suisse Group AG and Julius Baer Group Ltd, according to a June regulatory filing. That's up from 36% at the start of the year and triple the level in June 2013.

and triple the level in June 2013.
"It lets him monetise a large
share of his wealth without foregoing influence over the
firm," said Michael Puleo, assistant professor of finance at Fairfield University's Dolan School of Business in Connecticut.
"But there's an elevation of "But there's an elevation of crash risk. If the share price falls low enough, he could get a margin call and that could be

margin call and that could be pretty cost!y"

The structure highlights the extent of Son's exposure to Soft-Bank and its \$100 billion Vision Fund. Shares in the Japanese conglomerate have been rocked recently by the postpropument of recently by the postponement of WeWork's initial public offe-



ring. The delay came after the office-rental unicorn was being marketed at a steep discount to the \$47 billion figure that the To kyo-based conglomerate inve ted at earlier this year. That's spooked investors, who've sent SoftBank's shares down 4.6% this week through Thursday as the listing unraveled, knocking about \$700 million off Son's net warth Thostock has still advan worth. The stock has still advan ced 26% this year. Son, 62, also has leveraged his

stake in the Vision Fund, which invests in tech startups. That boosts his returns if things go well, with outsized losses if they don't. Uber Technologies Inc's falling market capitalisa-tion and WeWork's travails are set to den't the 63% return on the set to dent the 62% return on the fund that SoftBank reported through March. Bloom

# Netanyahu **Urges Rival to Form National** Unity Govt

Jerusalem: Israeli Prime Minister Benjamin Netanyahu called on main rival Benny Gantz, head of the centrist Blue and White bloc, to meet with him immediate

bloc, to meet with him immediately to form a unity government.

The Israeli leader is fighting for his job after an inconclusive election this week suggests he has no clear path to heading a governing coalition. With 97% of the vote co-unted, Netanyahu's Likud is two parliamentary seats

te's 33, according to Is



Netanyahu tion of 61 seats.

The call to team up with Gantz is a swift reversal from Netanyahu's campaign promise Netanyanus campaign promise to lead a right-wing coalition in-cluding ultra-Orthodox and reli-gious nationalist parties. The re-sults of the election don't allow that, so there is no choice but to form a unity government to avoid yet another revote, Netanyahu sa-id in a statement. Bloomberg

# **Trudeau Apologises for** Wearing 'Brownface' Makeup in 2001 Gala

Ottawa: Justin Trudeau's re-elec tion bid was dealt a serious blow af ter the Canadian prime minister ter the Canadian prime minister was forced to apologise for wearing "brownface" makeup at an "Arabian Nights" theme party in 2001, saying it was racist and a dumb thing to do.

"I deeply regret that I did that," a shaken Trudeau told reporters on

told reporters on his campaign plane late Wednesday. "I should have known better but I didn't. The explosive pho

The explosive photo of Trudeau, first published by Time Magazine, appeared in the yearbook of West Point Grey Academy, the privators becally a Vancel. te school in Vancou-

what compositor did (7)

Touch flex, Ignoring power ul-timately (7)

Upper classes? (6,9)
Grass, one of those sown in
one's youth (3)
Sow corners initially tempera-

Sow corners initially tempera-mental horse (5)
Honest-looking old writer
With account in US bank (4-5)
Pair left out dessert in gobiet (5)
Old man, southern chap, net-ously supporting mine (15)
Boxer's depression caused by
explosion? (6)
2 Newton, say, is caught stealing
articles (5)
4 Legal droughent propert by

articles (5)

14 Legal document probed by newspapers, like 8 (9)

15 Small farm squeezed by market forces given up (5)

16 Voter expels first reader in university (6)

university (6)
18 European politician comes in
to check play . . . (7)
20 . . . who has mostly heard 'Much
Ado About Nothing'? (3-2)
21 Yearly test and French composition in church (5)

25 Aluminium and phosphorous

The photograph shows Trudeau we aring an ornate white turban, with his face and hands darkened. The prime minister, who was then 29, poses with four women, his brown armsdraped over one of them.

The picture is a potentially cripping set back for Truddau just we.

ling set back for Trudeau, just we eks before an Oct. 21 federal elec tion. The Canadian leader, who has already seen his support wane

ruction giant SNC-Lavalin Group Inc. has made diversity a central tenet of his government

Trudeau, 47, says he didn't think at the time that dressing up as a dark-skinned "Aladdin" character for the gala was racist, but he realises now that it was. "It was a dumb thing to do," he said. Tru-

that he wore make up in high school a talent-show rendition

"Day-O," a Jamai-can folk song.
"I'm pissed off at myself," said Tru-deau, who added he learned earlier tograph shows Trudeau, then 29, wearing a turban and robes with his face, neck and hands Wednesday darkened at the gala in 2001 the

ver where the leader once taught. photo was going to be published. "I am asking Canadians to forgive me for what I did."

According to Time, the photo was spotted in July by Michael Adam-son, a Vancouver businessman who is part of the West Grey Point Academy community and felt the photo should be made public. The elite private school is in a neighbo urhood with some of Canada's

most expensive homes. Bloomberg

# TIPS, TRIVIA & TRENDS YOUR DAILY DIET OF FUN AND FACTS \*\*\*\*

# Trump says He Carries Cash as He Loves Tipping at Hotels



cash in his back pocket as he loves giving tips at hotels. His remarks came after one \$20 bill was seen dangling precariously from . Trump's back pocket as he

prepared to depart Moffett Field in Mountain Vlew, California on Wednesday, Trump, In fact, took out a large wad of cash out of the right back pocket of his pants and held it up in front of reporters travelling with him abroad Air Force One. "I haven't used it in a long time," Trump said when a reporter asked when does he use that cash Trump also said that he does not carry a wallet. "I don't carry a wallet because I haven't had to use a credit card in a long time. I do like leaving tips to the hote! I like to carry a little leaving tips to the hotel. I like to carry a little something," he said. "I'm telling you, maybe a president's not supposed to do it, but I like to leave a tip for the hotel," Trump told the



An enduring reminder of the communist era, the vast, concrete 'Plattenbau' tower blocks that surround cities in eastern Germany are usually considered eyesores rather than works of art. Yet a new urban culture project in the city than works of art. Yet a new urban culture project in the city of Halle, 170km southwest of Berlin, hopes to promote social cohesion by transforming architectural sins into monumental masterpieces. By brightening up the grey blocks made of prefabricated concrete slabs and often associated with poverty and tensions, artists alm to get people who don't normally interact talking. The 67-million (\$7.7-million) project, which once finished will cover 8,000 square metres of wall space on four buildings, was commissioned by HWG, the housing association responsible for the blocks. AFP

# Gun Violence Costs US \$229 Billion Per Year

Gun violence costs the US \$229 billion annually, amounting to 1.4% of its gross domestic product (GDP), a report said. The report, which used data from the Giffords Law Centre to Prevent Gun Violence and the Centres for Disease Control for a state-by-state analysis of gun violence costs, was commissioned by Congressional Democrats, Xinhua news agency reported. Lost income by Congressional Democrats, Xinhua news agency reported. Lost incor represents the biggest cost to the nation's economy, the report said on



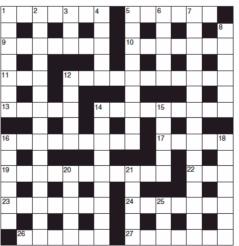
Wednesday. Other major expenses include employer costs, police and criminal justice responses, and healthcare treatment. Rural states, including Mississippi and Alabama, have the highest costs of gun violence measured as a share of their economies. States with high rates of gun ownership such as Alaska and Arkansas have the largest rates of gun suicide. Alaska also has the highest overall gun death rate per capita of all 50 states. IANS

# Thieves Steal Jewels worth €2 Million from French Chateau



The owners of a 17th-century French palaces ald to be the model for Versailles were tied up as their opulent home was ransacked on Thursday by robbers who fled with a haul worth €2 million (\$2.2 million), police said. The Vaux-le-Vicomte chateau, set amid sumptious gardens about 50km southeast of Paris, has been owned by the same family since 1875. A police source said six hooded but unarmed robbers found necktics belonging to Patrice de Vogue, 90, to tie up him and his wife Cristina, 78, in their lodging on the grounds of the palace. The theivest argeted a safe and stole emeralds and other items, but did not attempt to make off with the chateau's works of art. The couple was not injured during the robbery, which cannot be supplied to the public in 1968, and it is now run by the couple's three sons. It is the largest privately owned heritage site in France, sprawled over 1,200 acres, and has some 250,000 visitors each year. The chateau often stands in for Versailles for movie and television productions, from the Roger Moore Bond hit Moonraker to Sofia Coppola's Marie Antoinette. AFP

# Crossword



Ascot ordered to host Home Office

11 Group of New Agers brought back

wonder (3)

12 Casual friend nervous about pro-viding English books (11)

13 Greek character that managed to conserve energy (5)

14 Relax here and roughly check dlary up to end of July (9) 16 Boat line's starting point (6,3)

not looking good (7) 24 Tread on odd parts of tyre ade-

5 Fill old trophy within county boundaries (6)

9 Houdini 10 Culprit 11 Ash. 17 Charles cycles with them, wearing this? (5,6)

17 Musicians withorawn in concert etc. object (5)

18 Charles cycles with them, wearing this? (5,6)

20 Clash, 22 Ear. 24 Include. 25 Engross.

**SOLUTION TO NO 7516** 

quate (7)
26 Leader abandons European country, not by sea (6)
27 Forty pesetas more than enough for

The MBA from Bennett. Tomorrow is our Business

BENNETT UNIVERSITY TIMES OF INDIA GROUP Dilbert





IM MUCH HAPPIER.

# HIDATO 36 28 30 32 11 9 18 12 21 15 0



Mital Bhadaniya

Sanjiv Chatterjee

7 LITTLE W©RDS

CLUES SOLUTIONS 5 spicy Tuesday special (4) 6 biology class focus (8) 7 earmark (10) SE UN RET MIC TED

RAC ALS ORG ISM ND NTI IDE ATS MAI TA FIER CO AN NLA CHE Yesterday's Answers: 1. TORPEDOED 2. BLURBS 3. MARKEDLY 4. STOWAWAY 5. TURRETS 6. GLENN 7. ROUGHSHOD 82:

ET will carry the names of winners for Hidato and 7 Little Words every day. Please whatsapp your solutions for both to 79 01 01 01 74 with your name and city. An Unhappy Rivalry Telcos are accusing one another of foul play after Trai ordered a review of its order scrapping IUC from January 2020, saving consumers are yet to migrate to data calls and imbalance in voice traffic between operators still exists

# Interconnect Fee Triggers Clash

# DCC Okays ₹8,500cr of **New Towers**

New Delhi: The Digital Commu nication Commission (DCC) has approved telecom infrastructure projects worth ₹8,588 crore for tower installations that will lead to better connectivity in far-flung areas, besides a proposal for equal access to all mobile phone companies into residential areas.

After a meeting on Thursday telecom secretary Anshu Prakash told reporters DCC approved recommendations for the ministry of housing and urban affairs to issue guidelines for easy in-stallation of telecom networks in commercial and residential complexes to enable access of premises to all operators in a fair, transparent and non-discriminatransparent autor-user imma-tory manner. DCC is the highest decision-making body in the DoT. Prakash said no resident welfare association (RWA) or building owner should be allowed



to enter into exclusive agreements with any operator. Further, existing public sector enter prises should be prises should be procuraged to share optic fibre infrastructure at an "economic price" with carriers.

"4G connectivity has been approved for uncovered villages in North Earl Who I read the same in

North East. This includes 2,215 villages in Arunachal and 763 villages in two districts of Assam. This also includes highways Total cost estimate is ₹2,536 cro-re." Prakash said.

re," Prakasn said.

The inter-ministerial panel also gave its nod to a special scheme to cover close to 12,000 uncovered. villages in aspirational district. It has approved 1,917 mobile towers for 2,968 uncovered villages of Arunachal Pradesh and two districts of Assam

The proposal will need the Cabi The proposal will need the Cabi-net's nod. The telecom secretary estimates the project to be comp-leted in 18 months from the date it is awarded to operators. DCC also approved 1,593 mobile towers for 4G connectivity in 2,691

uncovered villages of Meghalaya at an outlay of ₹2,132 crore. Another proposal sanctioned

was an outlay of <2,065 crore for Bharat Net project in Telangana and <1,815 crore in Tamil Nadu.

Kolkata: The telecom regulator's ROIRTA: The telecom regulator's latest paper on deferring implementation of a zero-interconnect usage charges (IUC) regime has triggered a blame game among older operators Bhartt Airtel and Vadefine Idea and payeet ant Vodafone Idea, and newest ent-rant Reliance Jio Infocomm. They blame each other for voice traffic imbalance

People familiar with matter at reopie ramiliar with matter at Airtel and Vodafone Idea (VIL), who asked not to be named, bla-med the Mukesh Ambani-led tel-co for recently limiting the dura-tion of rings for calls being made from its network to be 190 geografie from its network to just 20 seconds or just 4-5 rings – which triggers – a call-back, aimed at ensuring a call terminates on Jio's network generating interconnect revenue for the telecom market leader

for the telecom market leader.
People familiar with the matter
at Jio, though, accused rivals of
keeping call rates exorbitant —
with an effective outgo of almost
72 per minute — for the lowest
class of 2G users, forcing them to give missed calls to a Jio user to elicit a return call, ensuring the call terminates on incumbents call terminates on incumbents' networks, generating IUC revenue for them. Interconnect charge (IUC) is paid by call-originating telco to destination operator. A Vodafone Idea spokesman countered, saying "we offer choice to customers via affordable products across 2G 3G and 4G tech.

ducts across 2G, 3G and 4G tech nologies, wherein users can opt for plans that best meet their ne eds for voice and data service At press time, Jio and Airtel did

# What's Going On?

Airtel, Vodafone Idea

have effective rate of ₹2/min for lowest

Most of this

segment gives

missed calls for Jio

users to call back

Jio has cut ring-time to 20 seconds, which triggers a call-back

These callbacks from other network users terminate on Jio network

Jio collects interconnect usage charges on such calls

ly to data calls and that the imba-

lance in voice traffic between operators still exists. Trai on

operators still exists. Tral on Wednesday said the traffic imbalance in terms of absolute minutes between an only 4G operator (read: Jio) and other operators is still 40 billion minutes per month at June end, though its lower than the peak of around 60 billion minutes amonth in December 2017.

nutes a month in December 2017.

The move to data calls, it had ear

lier said, would have reduced the

cost of generating a call, encoura

ging a sharp reduction in traffic

ferring ng zero IUC

Trai, which some two years ago senior industry executive said Trai, which some two years age had reduced IUC by 57% to 6 paiss a minute, and ordered the scrap ping it from January 2020, has called for a review, saying consumers are yet to migrate complete the state of the property of A senior industry executive said Jio's decision to cut maximum ring time for answering a call to just20 seconds instead of the 40-45 seconds industry practice has "virtually converted outgoing calls from Jio's network into mis-sed calls prompting many A trial

Such callbacks from Jio users terminate on Airtel, VIL networks

Airtel, VIL collect

interconnect usage charges on

sed calls, prompting many Airtel customers to call back Jio users, in turn, generating interconnect revenue for the new entrant." "Jio's action has resulted in losses of roughly 780 lakh per day with an additional 132 million vol-ce minutes of usage per day ter-minating on its network from Airtel's," said the person, added that IUC should be 14 paise a unit.

Jio's move, he said, was a clever ploy to rapidly "ring in symmetry in Jio's incoming and outgoing off-net traffic" to minimise IUC traffic going from one telco's net work to another's. At present. work to another's. At present, Jlo's incoming to-outbound off-net traffic ratio is at 36: 64, according to data from the telecom re-gulator, which is why it is still a net IUC payer and not an earner, despite being voice minutes mar-ket leader with a 36% share, abo. ket leader with a 36% share, ahe ad of Airtel (33.5%) and Voda Idea (30.7%). For Airtel, it's 54.7:45.3

(30.7%). For Airtel, 1t's 54.745.3 and for Voda Idea, 1t's 59.3:40.7. People close to Jio though dismissed the allegations, saying Jio's network, on the contrary, is "being bombarded with missed calls from a vast swathes of ordinary 2G users of Voda Idea and Airtel who can't afford the stiff yold the stiff on the minimum respectatiffs on the minimum respectations. voice tariffs on the minimum recharge plans. Jio circles reckon as much as 70% and 63% of Voda much as 70% and 63% of Voda Idea and Airtel customers are still on 20 networks. "Jlo continues to get missed calls from Voda Idea and Airtel 2G users due to the in-cumbents' skewed volee tariffs." On Thursday, Vodafone Idea and Airtel shares closed nearly 12% and 66% his closed nearly 12%

and 0.6% higher at ₹5.44 and ₹337.7 on BSE respectively. Shares of Re-liance Industries, Jio's parent, closed 2.24% lower at ₹1.178.70.

'Were the IUC cut to be deferred "were the 100 cut to be deterred, the biggest relief could be for Vo-da Idea which derived ~30% of its overall 1Q EBITDA from IUC. Bharti's gains would be more mu-ted, as IUC contributed as less than 10% of Ebitda," Citibank sa-td in a research note. "Ho would id in a research note. "Jio would be negatively impacted, with IUC being a net cost to the company (about 18% of Jio's 1Q EBITDA; Jio contributed around 22% of RIL's consolidated Ebitda)."

# **Look into** Vikram Loss Space agency's attempts to communicate with the lander has been futile till date

Isro Panel to

Bengaluru: Indian Space Research Organisation (Isro) failed to re-establish contact with Chandrayaan-2's Vikram lander during its in tended lifetime of one lunar day or 14 earth days that ended on Thursday The space agency has constitu-ted a national committee, com-

ted a national committee, com-prising of academicians and Isro experts to analyse the cause of communication loss with the mo-oncraft, Isro said in a statement. On July 22, India launched its second moon mission with an aim to land a lander and rover on the moon's surface. However, it lost contact with the lander lost contact with the lander (which contained the rover) on September 7 during its controlled descent 2.1 kms from the lunar surface. Isro chairman K Sivan has confirmed that the landing was not smooth or had "hard landing". The space agency's attempts to communicate with the lander, which has tumbled and is in a filled position.

bled and is in a thred position, has been fruitle till date.

The lander had a battery back which would have helped unfurithe solar panels to operate the spacecraft and help the rover roll with it had done as of landing on out if it had done a soft landing on the lunar surface. The lunar night has extremely cold temperature of as much as -140 degrees

bled and is in a tilted position,

The Chandrayaan-2 mission has a orbiter that is currently orbiting a orbiter that is currently orbiting around 100 kms over the moon. It has eight instruments that inclu-de a high resolution camera that can capture images as low as 0.3 metres on the moon's surface.

"All payloads of orbiter are powered, initial trials for orbiter pa-yloads are completed successfully,



### Chandrayaan-2's Vikram lander's intended lifetime of one lunar day, or 14 earth days, ended on Thursday

the performance of all orbiter pay loads is satisfactory and orbiter continues to perform scheduled

continues to perform scheduled science experiments to complete satisfaction," Isro said.

AS Kiran Kumar, former chairman of Isro said on Thursday the data collected from the Chandraya-an-2 orbiter would help reveal new scientific insights on the moon.

"Except for the final landing ac-

"Except for the final landing ac tivities, all other activities that were planned is successful. The orbiter is providing, excellent re sults in comparison with Chand

suits in comparison with chand-rayaan-1," Kumar said.

The orbiter will map the perma-nently shadowed regions of the mo-on or regions that have never seen sunlight on the earth's satellite, and is expected to outperform the re sults of the country's first moon probe that was sent a decade ago.

# RCom Resolution Professional Moves NCLT to Retain Licences, Spectrum

Telco is in process of selling its assets and would have none left if DoT cancels licence, airwaves

Devina.Sengupta@timesgroup.com

Mumbai: Deloitte, resolution numbal: Delotte, resolution professional (RP) for Reliance Communications (RCom), has moved bankruptcy court seeking a direction to the telecom department to not terminate the bankrupt teleo's licences or take back spectrum spectrum. The Anil Ambani-owned telco is

in the final leg of sale of its assets, the most crucial component of which is spectrum, under the ongoing insolvency process. But that process will come to nought if the Department of Telecom-munications (DoT) takes away the licences and spectrum. DoT's argues that licences should be cancelled, and spectrum—

that is a national resource - ne eds to be returned to the governeds to be returned to the govern-ment due to non-payment of dues. The RP, represented by senior advocate Ravi Kadam, told the bench that RCom had filed appli-cations to protect spectrum, the most valuable asset for an opera-tor. "If termination goes through there will be no assets left." "gdd there will be no assets left," said Kadam on Thursday.

The National Company Law Tribunal (NCLT) directed DoT to send its reply to the RP's applica-tions in the next seven days, while the RP handling RCom's affairs days of receiving the reply. The matter will be heard next on September 30. The tug-of-war over spectrum

en RCom and DoT has been going on for months now, and reached boiling point when the government sent a showcau

se notice in Fe bruary seeking clarification as to why airwaves should not be withdrawn when dues were not paid. RCom cited an earlier order by the Telecom Dis-putes Settlement and Appellate

will file a rejoinder within seven Tribunal (TDSAT), which had allowed the operator from payment till the insolvency process was over.

The matter went up to the appellate tribunal in March, which stayed the DoT's showcause notice. RCom holds the licences for 850 MHz 4G spectrum, which will ex-pire in July 2021 and is its most prized procession. It also has fibre and towers for sale, and any delays in sale will see its value of the assets drop further. Any order in favour of the DoT will hit the asset-sale process, and thus, len-ders—financial and operational—who have put in claims worth nearly \$90,000 crore.

# Fosun Invests ₹800Cr in Realty Venture with **Ahuja Constructions**

Deal is the first realty transaction in the country by a Chinese group

Kailash.Babar@timesgroup.com

Mumbai: In its first realty trans-action in India, Chinese invest-ment conglomerate Fosun Group has acquired majority stake in a property development plat-form it has formed with realty developer Ahuja Constructions for ₹800 crore with an option to further its investment going for-

rurtner its investment going for-ward, said persons familiar with the development.

This is not only Hong Kong Stock Exchange-listed Fosun's maiden real estate deal in India, but it also kicks off the Chinese developers' certifyth in the count developers' activity in the count ry's burgeoning property sector. The deal also assumes signifi

The deal also assumes signifi-cance since it is a pure equity transaction and the group plans to invest up to \$2,500 crore into this new entity over the next a years. Chinese property majors inclu-ding Wanda Group, Country Gar-den, Chine Forting, Land Daye. den, China Fortune Land Deve lopment Co (CFLD), and Fosun Group have been actively eyeing opportunities in India over the past couple of years. However, they have not been able make headway due to the inability to get access to their preferred large-size projects and other issues. "Out of a total #800 crore. Fosum

'Out of a total ₹800 crore, Fosun will invest ₹400 crore in the first tranche in this platform for ongoing operations and two new acqu-

Chembur locality," said one of the persons mentioned above. "The joint platform would raise finances through sales, and if necessary, debt."
With this alliance, Fosun and

Ahuja Constructions will work on an expanded business philo-sophy by creating new business sophy by creating new business verticals such as offices, retail, logistics apart from existing residential development. The new entity is also looking to take advantage of the ongoing sluggish business environment in the real exists section and has according the properties. estate sector and has aggressive plans to acquire projects in the next 8-12 months.

# **FOCUS ON INDIAN REALTY**

Fosun has been working on its plan to gain a toehold in India's real estate for some time now and has been looking for a partner with expertise in these areas

"Ahuja Constructions' experti se in slum rehabilitation and af fordable housing projects apart from society redevelopments and land acquisition has proved to be a solid appeal for Fosun to conclude this deal," said the se-

conclude this deal," said the se-cond person mentioned above.
Fosun has been working on its plan to gain a toehold in India's re-al estate for some time now and has been looking for a partner with expertise in these areas. The Shanghai-headquartered compa ny is making this investment thro

# Trai Seeks Feedback on Expediting M&As

On request of the telecom dept, regulator's consultation paper seeks inputs on reforms to reduce delays in mergers

In the Vodafone Idea

merger, TDSAT asked DoT to return bank

guarantee of ₹2,100 cr towards OTSC

Court asks why it should not submit bank guarante since it is a prerequisite in

dant", while some may have been

**Joining Hands** TDSAT ordered DoT to take merger of Tata Teleservices' consumer mobility business

with Bharti Airtel on record

New Delhi: The telecom regulator has floated a consultation paper, asking stakeholders to suggest wa asking stakeholders to suggest ways to simplify and speed up approvals for merger and acquisition proposals in the telecom sector that has already seen rapid consolidation amid brutal price competition over the last two years.

The paper, floated on Thursday, follows a request from the Department of Telecommunications. DoT, in June, said that in many merger proposals, entities have fi-

merger proposals, entities have fi merger proposals, entities nave in-led petitions before the Telecom Disputes Settlement Appellate Tribunal (TDSAT), seeking to qu-ash certain conditions imposed on them by DoT guidelines on M&As. This has resulted in uncalled for class in process being taken on delays in mergers being taken on record, as TDSAT has granted stay to operation of some conditions.

"In view of the above, this consul-

information and seeks inputs of stakeholders on reforms required in the existing guidelines on trans-fer/merger of licences to enable simplification and fast tracking of approvals," Trai said in the paper. The consultation paper further acknowledges that over time, some

Partially stayed

govt order to raise OTSC demand of ₹8,300 crore

isked Airtel to pay just ₹644 cr, after which merger

deemed complete

noticed to be "ambiguous and de mand clarity". Thus, what was re quired was simplification and fast tracking of approvals as proposed under the National Digital Com munication Policy.

Thus, the 18-page paper while po clauses may have become "redunthat there is a need to have a merger and acquisition policy framework which facilitates M&A activities and at the same time ensures effective competition in the sector. The paper though comes at a time

the telecom industry has already shrunk to three private sector pla snrunk to three private sector pla-yers – Bhartl Airtel, Vodafone Idea and Reliance Jio – from eight in la-te 2016, as competitive pressures forced some smaller operators to exit, and others to merge with each other. This leaves little scope for further fresh M&A in the sector, say sector experts say sector experts. Recent major M&As in India

Vodafone India-Idea Cellular, Air. Vodafone India-Idea Cellular, Art-tel-Telenor India and Alrtel-Tata Teleservices consumer mobility business — all took over a year to complete, and even now, have some related legal cases pending. Main bones of contention in the M&A rules of 2014 are paragraphs 3(1) and 3(m) that mandate the mer-

3(1) and 3(m) that mandate the mergedentity to pay to the government (OTSC) for transfer of airwaves which were acquired administra-tively and not through an auction. The clause 3(1) further said that in

case of judicial intervention on the issue of OTSC, the merged or the acquiring entity must give a bank guarantee of an amount equivalent to the demand raised by the

Ivalent to the demand raised by the DOT, till the case is resolved.

"While it's (Trai paper) a positive move on the part of the regulator, this alone will not help the telecom sector which is suffering from a consistent with the problem. The general terrotival problem. structural problem. The sector is struggling with debt, falling avera struggling with debt, falling average revenue per user and hyper-competition. We need a compre-hensive strategy to cure the sector from a very bad health, "said Hem-ant Joshi, technology, media and telecom leader at Deloitte India. The paper also asks whether mandatory access to MVNOs (Mo-bile Virual Network Operators)

bile Virtual Network Operators) should be provisioned in the DoT M&A guidelines to address the

# Air India Selloff Panel Fails to Reach a Decision at First Meet

Second meeting soon on almost 100% divestment in state-run airline

New Delhi: A committee led by home minister Amit Shah didn't reach a decision on divestment of Air India at its first meeting on Thursday and a second round of discussion will be held soon.

"It was a very productive mee-ting. Wearegoing to take all deci-sions that have to be taken in a defined period of time," aviation minister Hardeep Singh Puri told reporters after the meeting. "The process of divestment of 'The process of divestment of Air India is truly underway. Se-cond meeting of the group of ministers (is slated) soon.

Thursday's meeting, which was also attended by finance minister Nirmala Sitharaman and commerce and railway minister Plyush Goyal, discussed issues related to selling off almost ₹59,000-cr borrowing by 50%





100% stake in the national carriin the mational carri-er. Aviation secretary Pradeep Singh Kharola was also present in the meeting, which went on for about an hour. The Narendra Modi govern-ment's earlier attempt to liquida-

te 76% holding in Air India drew a

te 76% holding in Air India drew a blank primarily because the pro-bable buyers didn't want to have the government as an owner. The government is also looking to sell the airline by taking away all its working capital debt. It has already transferred 229,400 crore of debt, reducing the state-run Air India's 25,000,crore run Air India's ₹59.000-crore borrowing by 50% Of the ₹30,000 crore left in the

Or the ₹30,000 crore left in the books, the government is loo-king at an option to take another ₹15,000 crore of debtfrom the air-line, easing the load to ₹15,000 crore, which was taken to buy aircraft.

# GIP, Edelweiss Infra in Final Lap to Buy Engie's India Solar Portfolio India LLP. Vector Green currently

Reghu.Balakrishnan

Mumbai: Global Infrastructure Partners(GIP)and Edelweiss Infrast-ructure Yield Plus fund are competing to acquire the solar energy portfolio of French major Engie in India for around \$400 million, said two people aware of the development.

Both have submitted firm offers and a final decision is due in the next couple of weeks. Actis, another global investor in the race, had backed out recently.

Engie has a renewable energy capacity of 1.5 GW in India. It has an installed capacity of 810 MW in solar and a capacity of 280 MW in wind. Rothschild&coisrunninga

sale mandate for Engle. GIP India is believed to have submitted a proposal that includes cash along with stock in its own clean energy subsidiary Vector Green Energy.



Edelweiss infra is bidding through Sekura Energy Limited, the energy focused platform wholly owned by Edelweiss Infrastructu re Yield Plus

re Yield Pius. Vector Green Energy is the wholly owned subsidiary of India Infrastructure Fund II—a SEBI-registered Category-I Alternative Investment Fund managed by GIP

owns 346 MW of capacity across 11 projects and 5 states in India.

However, it is not clear if Engle will accept the offer as it is seeking a total exit from India, one of the sources mentioned above said.

GIP entered India last year by ac quiring the infrastructure asset management business from the multi-asset manager IDFC Alter natives Ltd. It consists of two natives Ltd. It consists of two funds the India Infrastructure Fund I and Fund II—that invested about \$1.4 billion across power, roads and renewable energy sectors. GIP, which has deployed all capital under previous IDFC funds in the large techniques.

India, plans to launch its new India focused fund by early next ve ar. GIP is also in the process of sig ar. GP Isaiso in the process of sig-ning an agreement with Rattanin-dia Power Ltd (formerly India Bulls Power) to buy the solar port-folio for an enterprise value of about \$300 million (2,000 crore), which ET had reported in April.

# Nirav Modi Remanded Until Oct 17

London: Fugitive diamond mer connection with the nearly \$2-billion PNB fraud and money laundering case, was on Thursday further remanded to judicial custody until Oc tober 17 by a UK court which said it was working towards his extradition trial hearing in May next year.

The 48-year-old appeared via video-link before Westminster Magistrates' Court in London from his prison for a routine "call-over" hearing. Judge David Robinson told Modi, who is fighting extradition to India,

that there was nothing "substantial" to deal with and that the court was working towards a five-day extradi tion trial hearing for May 11-15, 2020

A team of officials from the En A team of officials from the Enforcement Directorate (ED) and Central Bureau of Investigation (CBI) were present in court for the brief hearing, required under UK law every 28 days pending an extradition trial.—PTI

# Tougher to Get 800m Who **Are Not on UPI Platform**

the government and regulators have a responsibility towards ensuring that the internet is a safe place for users. Over-regulation could scuttle innovation, especially in India since it is at a very early stage in its digital journey, said Caesar Sengupta, vice-president, Next Billion Users and Payments, Google. In an interview with ET's Surabhi Agarwal and Pratik Bhakta, Sengupta said a proposed market share cap on UPI players may not be a good measure at this stage Google is also not worried about competition from WhatsApp Pay, he added. Excerpts:

### What is your view on the RBI looking to cap market share for UPI players?

We are so early in the game, Today, Google has 67 million users, UPI overall has around 100 million. We at least have 700-800 million (users) left and those will be tougher to get. Government has made digital payments a major priority. They are really trying to digitise India. I will be really surprised if the government or somebody else does somet hing like this because this is so early in the game. All of us should be focused around driving digital payments.

### What's your take on reports that suggest

slowing internet user growth in India? We are already the second largest internet market in the world, with 430 million users Now, it's going to be harder, but I would challenge people who say that the next segment of internet users does not matter. We have to focus on women; on rural and youth. Maybe I am overreacting to this whole "they don't matter" argument, but it's our mission to (get everyone onboard) because we feel everyone matters and that's why Google is building products for everyone. Growth will be slower, it will be more challenging, but that is why I am so excited with the way the government's leaning on Digital India and we are challenging ourselves to do more. (Lam) super excited that for Google Pay two-thirds of our usage is from tier two and three cities.

We are so early in this game (that) we are really not focused on the competition. We are focused hard on our users, on merchants, how they evolve, what kind of products we can build for them, what we can enable them to do. Today, Google Pay is accepted pretty much everywhere online; now think about offline You can use Google Pay for all the large retail players, but how do you enable all the smaller merchants, how can we create more value, can we give them insight on who is paying



Google India head after Raian Anandan's

I am sure we will find somebody great.

The government is probably looking at greater control over tech companies and

Idon't see this as control. I feel governments pay a very important role in society, of establishing the best guiderails, and we follow every policy and law of the land.

### The issue of data localisation is still out in the open. Can it derail growth?

Free flow of data between boundaries will help innovation, not just for larger companies but also for smaller companies and startups. But, we also need regulations. We are going to announce a pretty big programme with the government on digital payments security. Lots of people have never used digital payments before, so we have to be responsible. But broadly, we have to keep in mind that we are very early in the digital journey in India. That's our opinion, stay focused on users, on innovation. India needs a ton of innovation, for the next 10-15 years. And we at Google are fully committed to doing that.

> India is thinking of asking internet platforms to trace unlawful content. Will it

as a lucrative market? Idon't know about the specifics here, but in general we have to do certain things. You have to be on top of things like security, fraud-not just government but every company. We have to innovate if your system has fraud and things like that, but if there is more regula tory cost, that's always a challenge. It makes it harder to innovate

# **ET GRAPHICS**

# What Google is Bringing to India

Artificial Intelligence Research Lab in Bengaluru; headed by Manish Gupta, a SEM (Society for Experimental Me chanics) fellow

Tie up with state run BSNL for expanding WiFi hotspots in village Gujarat, Bihar and Maharashtra

An array of local Indian language additions across its products such as Search, Bolo, Discover and Google Assistant among others

Google is also bringing its existing technology of tokenisation to India which will enable payments available to debit and credit card holders through a system of 'tokenised' cards – to pay for things using a digital token on the phone rather than actual card number

It will be rolled out over the next few weeks for Visa Cards in partnerships with banks such as HDFC Bank, Axis Bank, SBI Cards etc. The feature will be rolled out with MasterCard and Rupay Cards in the coming months

MERCHANTS TO **SHOPFRONTS** WITHIN THE GOOGLE PAY APP USING SIMPLE JAVA SCRIPT WHICH WILL SAVE

THEM FROM **BUILDING EXPENSIVE** WEBSITES OR IS ALSO BEING



### Coke, Pepsi, Bisleri **Enter Plastic Waste Management Biz**

New Delhi: Under pressure from an upcoming likely ban on single use plastic, be-verage makers Coca-Cola India, PepsiCo and Bisleri Thursday announced the setting up of a packaging waste management entity aimed at what they said wo almed at what they said wo-uld create an efficient value chain for collection of plas-tic waste and optimise re-cycling processes. All three sell packaged water in PET bottles, which they say is al-most entirely recycled

most entirely recycled Sweeping curbs on single use plastic bottles could ha ve a far reaching impact on the way these firms sell wathe way these firms self water, and they are seeking clarity on whether the likely ban will have any impact on the polyethylene terephthalate (PET) bottles that they use.—Our Bureau

# EAST COAST RAILWAY

Tender Notice No. MSM-QUICK WATERING-2-19 NAME OF THE WORK : CAMTECH DESIGN HIGH PRESSURE COACH WATERING FACILITIES AT SAMBALPUR, TITLAGARH AND KANTABANJI STATION PLATFORMS.
Approx Cost of the Work (₹) :

4,93,65,121/-, EMD (₹): 3,96,800 Cost of Tender Document (₹)
11,800/-, Completion Period of th
work: 04 (Four) Months.

Tender Closing Date and Time : A 1100 Hrs. of 04.10.2019.

1100 Hrs. of 04.10.2019.

No manual offers sent by Post /
Courier/ Fax or in person shall be
accepted against such e-tenders
even if these are submitted on firm's
letter head and received in time. All
such manual offers shall be rejected
summarily without any consideration.
Complete information including
e-tender documents of the above
--Tender is available in website: https://www.ireps.gov.in

Tender Notice No: JMC/NIT-19/PFT/26Date:18.09.2019 -TENDER NOTIFICATION (E-Procurement System)

# Supply of Pulmonary Function Test

The Managing Director, Jharkhand Medical & Health Infrastructure Development & Procurement Corporation Ltd. (JMHIDPCL) hereby invites separate Technical and Commercial Bids (IMHIDPCL) hereby invites separate Technical and Commercial Bids (Two Cover System) through e-tender from Manufacturers/their Authorized Dealer for Supplyof Pulmonary Function Test.

The Blank tender documents with detailed conditions can be obtained through web site http://jharkhandtenders.gov.inand should be submitted through e-procurement system only.

1	Name of Work	Supply of Pulmonary Function Test and consumables	
2	Time of Completion	As specified.	
3	Date of Publication of Tenders on website	18.09.2019	
4	Pre-Bid Meeting Date and Time	25.09.2019 at 1 PM inOffice of JMHIDPCL, GVI Campus, Tata Road, Namkum, Ranchi-834010	
5	Date / time for receipt of bids	03.10.2019 to 10.10.2019 up to 3 P.M	
6	Date of Technical Bid opening	11.10.2019 at 3 P.M	
7	Tender fee (Non-refundable)& EMD	Rs 1000.00 (Rupees One thousand only) and R 50,000/- (Rupees fifty thousandonly) respective should be submitted in original before the open of the technical bid to the office of the tender inviting authority.	
8	Contact no. of procurement person	7004871564 , 9771500075	

Detailed tender document can be seen and applied through website http://jharkhandtenders.gov.inonly, hard copies of Technical bid & Price bid will not be entertained except Tender fee & EMD.

Sad/bid will not be entertained except Tender fee & EMD. Sd/-Managing Director, बुंद - बुंद बही बरतेंगे तो बुंद को तरसेंगे JMHDPCL, Govv. of Jharkhand Namkum, Ranchi

PR 217411 (Jharkhand Rural Health Mission Society) 19-20 (D

NIT No.2 /APADCL/2019-20

ids are invited on the e-procurement platform for the work "Construction of reenfield no frills Airport at Orvakal in Kurnool district (A.P.) (Package - I alance work from the Contractors / Contracting firms registered wit overnment of Andhra Pradesh. The details of Tender conditions and term can be downloaded from the electronic procurement platform of Sovernment of Andhra Pradesh i.e. www.eprocurement.gov.in from 20.9.2019 from 1500 hrs. Last Date of Receipt of Bids: 04.10.2019 upto 3:00 PM at 0/o the Managing Director, APADCL, Vijayawada.

For any clarifications please send email to edapadcl@gmail.com

menggapadcl@gmail.com or contact on Telephone 040-29700263 R.O.No:141PP/CL/ADVT/1/2019-20;Dt:19-09-2019 Managing Director & C.E.O

Government of Jharkhand Dr. Ram Dayal Munda Tribal

Welfare Research Institute, Schedule Tribe, Schedule Caste, Minorities and OBC Welfare Department, Ranchi-8

Ref no.1131 Ranchi, Dated 19.09.2019
CORRIGENDUM, Expression of Interest
PR No:-216870
Topic: "Study of Megalithic cultures in Jharkhand".
Ref:- Our Advertisement No. 1074 Dated 13.09.2019
With reference to the above.
In the Objective of Study under specific objective an additional objective may please be read as:To explore and present a comparative study of the Megalithic Culture of the Southern States and that of the Southern States Maharastra/ Vidarbha area, Karnataka, TamilNadu, Kerala, Andhra Pradesh and Telangana.

1. Remaining all other mentioned terms and conditions in EOI will remain unchanged for details can be obtained from the office of the TRI on any working day during office hour to meet concerned Nodai person and the same can also be downloaded from the website www.prdjharkhand.in or through E-mail tri.directorate@gmail.com by specifying the topic & details of Institution / Organization Interested.

Interested. | वृंद - वृंद नहीं बरतेंने तो वृंद को तरसेंने | S P.R.217360 Welfare(19-20)-D

# Retender for Architectural Consultancy for hotel project

Tenders are invited for providing architectural consultancy services for construc of building having hall facility and guest rooms for Hornbill Nest Resort in

The tender document alongwith terms & conditions can be downloaded from the website www.and.nic.in & https://eproc.andaman.gov n and the last date for sub mission of 15.10.2019

Managing Director, ANIIDCO aniidco@gmail.com

### **EAST COAST RAILWAY** 'E' PROCUREMENT SYSTEM

D1.16.09.2019

Tender No. 04195106: Brief
Description of Materials: 160 sq mm
Annealed copper stranded jupper
wire, Quantity: As per T.S., Closing
Time & Date: 10.10.2019, 1500 hrs.

Tender No. 04185141 : Brief Description of Materials : Jointless Grooved copper contact wire, Quantity : As per T.S., Closing Time & Date : 11.10.2019, 1500 hrs.

Tender No. 08195076A : Brief

Principal Chief Mat PR - 380/K/19-20

# AAI Opts Out of Race to Buy Bidvest, ACSA Shares in MIAL

### Arbitration panel gives time till Oct 30 to GVK to bring in investors

### Arijit Barman & Mihir Mishra

Mumbal | New Delhi: Airports Authority of India has decided not to exercise its right to buy shares from its partners Bi dvest and Airports Company South Africa (ACSA). The two South African companies have been trying to sell their combined shareholding in Mumbai International Airport Ltd (MIAL) and exit the 13-year old

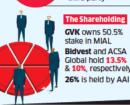
The arbitration court has also given GVK, which operates Mumbai airport, time till October 30 to deposit the purchase price of the shares (1,248 crore) in an interest bearing escrow account failing which Bidvest has the freedom to sell shares to any third party they wish to after se-curing necessary regulatory approvals. As per the original shareholder agree-

As per the original snarenoider agree-ment between MIAL's partners, AAI has right of first refusal over the Bidvest and ASCA stakes. "The matter was deliberated at the appropriate levels and finally AAI has decided not to purchase the sha-res which are subject matter of the pre-sent proceedings, pending before this sent proceedings, pending before this Arbitral Tribunal either from Bid Servies Division (Mauritius) or of M/S AC-SA Global Limited," said the interim order of the arbitration panel that ET has

# **Takeover Tussle**



Failure to deposit amount will allow Bidvest to sell shares to any



In April, GVK informed the stock exchanges that it had entered into a non-binding agreement with NIIF-ADIA for its air ports business at a valuation of around ports business at a valuation of around at 21,500 crore. A deal was to reduce debt of up to ₹5,750 crore. Canadian pension fund PSP Investments later joined the NIIF-ADIA consortium. The transaction to ringfence GVK's crown jewel is yet to be completed.

Sources said that the prospective inves-

Sources said that the prospective inves tors have been insisting on a co-control deal with GVK, irrespective of the economic interest, and the right to appoint MI-

hurdle for Adani Group that had made a play for India's second busiest airport since January pitting them directly against GVK, the incumbent operator. The Hyderabad based infrastructure compa ny needs to find a partner within the next one and a half months to stall the ongoing

one and a nair months to stail the ongoing takeover attempt.

It will be interesting to see what AC-SA's next step would be. Unlike Bidvest they are not party to the ongoing arbitration and had given time to GVK till. Sept 30 to buy them out through bilate

ral negotiations. An Adani group spokesperson declined to comment as the matter is subjudice. Ma ils sent to GVK. Bidvest, and ASCA to de termine their future course of action did

not generate a response till press time.

An AAI spokesperson said: "No comments since the matter is pending adjudication before the Learned Tribunal."

MIAL runs the Chhatrapati Shivaji Inter-national Airport in Mumbai. GVK owns a 50.5% stake in MIAL, while Bidvest and ACSA Global Ltd hold 13.5% and 10%, respectively. The remaining 26% is held by

spectively. The remaining 20% is field by state-run AAI.

The GVK-led consortium has operated Mumbal airport since 2006, investing over 121,000 crore to build a state of the art airport. It is currently building a new one in Navi Mumbal for about 116,000 crore. MI-ALOWES 24% of the planned Navi Mumbal. ALowns 74% of the planned Navi Mumbai International Airport Ltd., while the rest is held by local nodal body City and Industrial Development Corp. GVK derives 90% of group revenue from MIAL.

# Government of Jammu and Kashmir Directorate of Agriculture TalabTillo Jammu ABBREVIATED OF e-TENDER NOTICE

For and on behalf of Governor of Jammu and Kashmir, e-tenders are invited fron Registered Firms/ Labour Contractors for different Labour Operation outsourcing for Kharif 2019 and Rabi 2019-20 and Manpower for watch and ward and skilled operation outsourcing at Seed Multiplication Farm Chakrohi and finalizing the Rate Contract for the year 2019-20 as per specification laid down in the Tender form.

No	).		Money	document
1	different Labour Operation outsourcing for Kharif 2019 and Rabi 2019-20 and Manpower for watch and ward and skilled operation outsourcing at Seed Multiplication Farm Chakrohi		Rs. 20,000/-	Rs. 500/-
A	Date of Publishing of Tender Notice	18/09/2019 at 1:00 PM		
A	Period of downloading of documents	From 18/09/2019 to 28/09/2019 up to 12:30 PM		
A	Date of submission of online documents	From 19/09/20 12:30 PM.	19 to 30/09	9/2019 up to
-	Data of submission of Hand Const	E 40/00/20	104-20101	2/2040 4-

The tender documents along with Terms and Conditions of the NIT and releved documents can be downloaded from the State e-Procurement powww.jktenders.gov.in. The tender shall be uploaded in the electronic format on the Se-

No. Acctts/PS/NIT/2019-20/750-55 Dated: 17/09/2019.

Accounts Officer, Member Secretary, SLPC Directorate of Agriculture, Jan

03/10/2019 at 01.00 P.M or subs

# ELECTRIC VEHICLE CHARGING STATION INFRASTRUCTURE & TECHNOLOGY

# ELECTRIC VEHICLE (EV) CHARGING STATION INFRASTRUCTURE & TECHNOLOGY e Cadre, E-23, Block E, East of Kailash M

ie: 21" & 22" September, 2019 (2 Days) | Time: 10:00 es: 6,000/-+18% 651 (Induded Course Fors, Gort. Certificate, Soft Stud Mob. 9910948732, 9953920498



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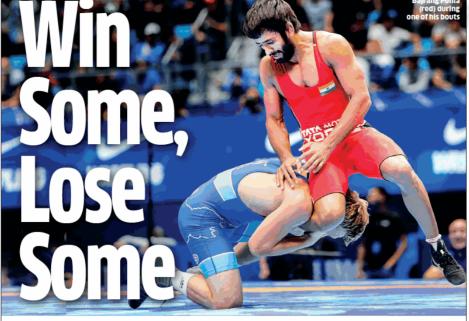
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The ICC banned Sri Lanka spinner Akila Dananjaya from bowling in international cricket for 12 months on Thursday because of an illegal bowling action The 25-year-old Dananjaya, who has four five-wicket hauls in his first six Test matches, twice failed an assessment on his bowling action inside the stipulated two-year period. Dananjaya was first suspended from bowling in November 2018, before he underwent remedial work and resumed bowling earlier this year. However, he was reported again after the first Test match against New Zealand at Galle last month. He underwent an independent assessment in Chennal, which revealed his bowling action was illegal. "Dananjaya will be entitled to approach the ICC for a reassessment of his bowling action after the expiry of this one-year period."

### CHINA OPEN BADMINTON Sindhu Out after

**Losing to Pornpawee** PV Sindhu made an early exit from the China Open after losing a three-game thriller against Thailand's Pornpawee Chochuwong in the women's singles pre-quarterfinals on Thursday. Sindhu squandered a first-game advantage to go down 12-21, 21-13, 21-19. Doubles specialist Satwiksairaj Rankireddy also had a dismal day as he suffered twin defeats, losing both the men's doubles and mixed doubles pre-quarterfinals. In men's doubles Satwik and Chirag Shetty, ranked 15th in the world, ran out of steam after a decent start against fourth-seeded Japanese pair of Takeshi Kamura and Keigo Sonoda and went down 19-21, 8-21 in the second-round Satwik then paired up with his mixed doubles partner Ashwini Ponanappa but the duo couldn't get past Yuki Kaneko and Misaki Matsutomo, losing

11-21, 21-16, 12-21.



### WORLD WRESTLING **CHAMPIONSHIPS**

Bajrang qualifies for Tokyo Olympics but loses semifinal bout in controversial manner

**Amanpreet Singh** 

ajrang Punia lost his semifinal bout against home wrestler bout against nome wrestler
Daulet Niyazbekov under controversial circumstances after
sealing his Tokyo Olympics
quota along with Ravi Dahiya,
who made his presence felt in a star-studded
field at the World Wrestling Championships
by Nin Silbert Konghetan on Thurder in Nur-Sultan, Kazakhstan on Thursday Bajrang's frustrated coach Shako Benitidis kicked the coach's block in anger after the 65kg bout ended 9-9 following six

nerve-racking minutes.
Since Niyazbekov was given a bigger throw of four points in the bout, he was declared the winner

clared the winner. In the flercely-fought bout, the referee gave ample time to tiring Niyazbekov to catch his breath and he was not given caution at least thrice.

Instead Niyazbekov was awarded four points when it was Bajrang who effected a throw at the edge of the circle.

"Tchallenged it and they should have given at least two points to Bajrang for that hold," said coach Benitidis.

Several times, Bajrang raised his hands in frustration but to no avail. The last edition silver medallist Indian

will now fight for the bronze on Friday.

Ravi, who felled a few stars on his way to the 57kg semifinals, lost 4-6 to reigning world champion Zaur Uguev of Russia and will also fight for the bronze Ravi also made it to the Tokyo Olympics in

the 57kg after stunning Arsen Harutunyan, the 61kg European champion from Armenia and 2017 world champion and world number three Yuki Takahashi of Japan.

Making good use of an easy 65kg draw, Bajrang steam-rolled one opponent after an other earlier in the day to reach the semifinals. Bajrang did not have to work much in going past Poland's Krzysztof Bienkowski

Ing past Poland's Krzysztof Blenkowski
in the opening round. He easily beat his
opponent 9-2.
Bajrang's next opponent was David Habat
who did not bother the Indian much though
the Slovenian twice had his right leg in his clutches. The first chance was in first peri od from ground position and then in the standing position after the break.

The Slovanian, surprisingly could not exploit the advantageous position. In the quarterfinals against Korea's Jong

### **BAJRANG'S FRUSTRATED** COACH, SHAKO BENITIDIS

KICKED THE COACH'S BLOCK IN ANGER AFTER THE 65KG **BOUT ENDED 9-9 FOLLOWING** SIX NERVE-RACKING MINUTES SINCE NIYAZBEKOV WAS GIVEN A BIGGER THROW OF FOUR POINTS IN THE BOUT, HE WAS **DECLARED THE WINNER** 

Choi Son, Bajrang lost a point for stepping out but won the bout comfortably 8-1 after that. In an incredible debut, Ravi Dahiya won the first two bouts by technical superiority in the 57kg.

In a remarkable turnaround he erased a six-point deficit to log 17 points in a row with his counter-attack to shock Arsen Harutunyan, the 61kg European champi

on from Armenia.

What was impressive about Ravi was that despite trailing 0-6, he kept his cool and tradity he had been despited trailing and tradity and the second and tradity and the second and tradity and the second and tradity and the second and tradity and the second and tradity and the second and t stayed in the bout and eventually found a way to tear apart the defence of the Armenian.

There was a bit of drama towards the end when Armenia challenged the bout-finishing point. After much delay and watching replays, Ravi was declared the winner.

replays, kavi was declared the winner.
Ravi's first victim was Korea's
Sunggwon Kim.
In the quarterfinals against Yuki
Takahashi, one of the toughest to beat in
57kg, Ravi showed tremendous composure
tookoon as futh eout a 6-1 win.

The Indian did not let the formidable Japanese play his game as he restricted his famous swift movement.

famous swift movement.
In the women's competition, there was no
end to the woes of Rio Olympic bronze medallist Sakshi Maik, who lost her opening
round 7-10 to Nigeria's Aminat Adeniyl.
Sakshi waited too long to attack while her
powerful opponent moved quickly.
Sakshi sout of the championship since the
Nigerian later lost her quarter final bout

Nigerian later lost her quarterfinal bout. In the 68kg, Divya Kakran could not do much against reigning Olympic champion Sara Dosho from Japan, losing the bout 0-2. Dosholater lost her quarterfinal bout, clos ing repechage doors on Divya

# Real <del>Madrid</del> Menace

Angel Di Maria produces a vintage performance with two goals as a depleted PSG thrash Los Blancos 3-0

CHAMPIONS

LEAGUE

**RESULTS** 

**Champions League** 

Daniel Podence (44'), Mathieu Valbuena (54'PEN)

Atletico Madrid 2 Stefan Savic (70') Héctor Herrera (90')

2

0

Olympiakos

Tottenham

Juventus

Belgrade

Angel Di María (14', 33') Thomas Meunier (90'+1')

**Real Madrid** 

Shakhtar

Juan Cuadrado (48 Blaise Matuidi (65') -ado (48')

Harry Kane (26' PEN), Lucas Moura (30')

### **Miguel Delaney**

As Neymar and Kylian Mbappe sat laughing in the stands, their Paris Saint-Germain teammates just walked through a greatly diminished Real Madrid, Zinedine Zidane's own players left pointing at each other in angst. This was a 3-0 at the Parc des Princes

algst. This was a 50 at the Patrictes Finites that often felt like a 5-0 or 6-0. It was that badfor their own new star, as a clear ly unfit Eden Hazard had to slink off before the endhavingdone nothing. This was the result of £300m worth of summer spending?

For PSG, however, this was the real result of all that Qatari oil money: the slickest of play. As ever when it comes to these kind of reckonings for Madrid, one of their discarded forme ings for Madrid, one of their discarded forms stars was of course central to it all, almost per-sonifying what has gone wrong by doing fur-ther damage. The effervescent Angel DI Mark scored the first two goals in brilliantly different fashion, but could've had even more, before Thomase Mark search the scoroling he letted of Thomas Menier gave the scoreline the kind of gap that properly reflected the game. PSG were

frequently toying with Madrid.

It was the kind of defeat that will only It was the Kind of defeat that Will only strengthen president Florentino Perez's resolve to sign their next big star in Neymar or — more likely, and much more coveted — Mbappe, but the fact they were both absent for this elimination will cause him to further death the direction of this en

doubt the direction of this entire project. And the future of his manager.

The most damning part for Real Madrid was not even that they were beaten so easily without Neymar or Mbappe on the pitch, who they so badly want to buy It was that PSG seemed to have so much more of a sense of them selves as a team. They had an idea. They had a playing identity

That lent itself to some lus ciously smooth passing moves, one of which just say moves, one of which just saw them weave their way to Di Maria's first goal. Against that, and such fluidity, Madrid were so staccato. It was often as if the front six didn't

seem to know what formation they were supposed to be play ing. There was no balance, and little cohesion. Through that little cohesion. Through that, they even more often looked like what PSG are so often criti-cised of being. A collection of individuals rather than a team. Hence we had their own major

signing of the summer, an unfit Hazard, only ever dabbing at the game from the fringes and apparently entirely disconnect ed from what the rest of his

The reality about this PSG is **Man City** that isn't going to be the case un-der a coach as obsessed with co-ordination as Thomas Tuchel,



even if that won't solve every single issue It isn't the group stages, after all, this club have had a particular issue with. Both of the asons since that seismic summer of 2017 have seen them claim big wins of 2017 have seen them claim big wins against the big clubs at this point of the com-petition, most notably against Bayern Munich and Liverpool.

They still need to just get past one of these clubs in a knock-out match. It is only then that

we can talk about a PSG really ready to win this competition.

The hope, however, is that wins like this will gradually mentally fortify them against the threat of another traumatically humilielimination

Madrid, meanwhile, can't even look to hope yet. They first have to look at themselves and figure out what they want to be as a team. This is precisely why it is commonly argued this will be the real test of Zidane as a coach, when we find JEFA

out how good he really he is, whether he has much of an idea that he wants to apply. There does remain the sense that, through those three Champions League victories, he merely found himself facilitating a fairly self-managing team. It was similarly a team in its prime,

and given proper focus by the ob and given proper focus by the ob-vious focal point of an all-time great in Cristiano Ronaldo. It was also a team that still struggled to win domestic titles, and largely surfed the peculiarities and nu-ances of knock-out football, where three good matches can suddenly be sufficient for a super-club to find themselves in a final. Madrid of course pemain a su-Madrid of course remain a su

per-club but one without all these advantages and qualities. They are instead a half-completed and half-hearted reboot, that now so clearly needs the signing of someone like Mbappe or Neymar if it is to work in this guise. They could still get around that, however, by coming up with a proper idea. PSG were in this same the vary proper of that per-clubbut one without all these game the very proof of that. They had neither of their stars but pretty much all of the play and never looked like losing

The Independent



EMIL: Espirit Toyota (Mathura Road), Ph: 101-46577777, 8999788513; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 8999788514; Galaxy Toyota (Shalimar Place), Ph: 011-46577777, 8999788514; Galaxy Toyota (Shalimar Place), Ph: 011-46577777, 8999788514; Galaxy Toyota (Shalimar Place), Ph: 011-46577777, 8999788514; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 8999788514; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 8999788514; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 8999788514; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 8999788514; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 8999788514; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 8999788514; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Phina Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Phina Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Molt Nagar), Ph: 011-46577777, 899978854; Galaxy Toyota (Phina Nagar), Ph: 011-46577777, 8999785854; Galaxy Toyota (Phina Nagar), Ph: 011-46577777, 8999785854; Galaxy Toyota (Phina Nagar), Ph: 011-46577777, 8999785854; Galaxy Toyota (Phina Nagar), Ph: 011-46577777, 8999785854; Galaxy Toyota (Phina Nagar), Ph: 011-46577777, 8999785854; Galaxy Toyota (Phina Nagar), Ph: 011-46577777, 8999785854; Galaxy Toyota (Phina Nagar), Ph: 011-46577777, 8999785854; Gal Dual Front SRS Airbags, ABS with EBD & Pretensioner Force Limiter [PTFL] standard across all Toyota cars



NEW DELHI / GURGAON FRIDAY 20 SEPTEMBER 2019

Now with The Economic Times, five days a week, Monday

# The wrong Team India must correct

Sourav Ganguly has come around to understanding Ravi Shastri's appointment as India coach. But like millions of fans, he wants the team to end its ICC drought

rohan.abraham@timesgroup.com

ouray Ganguly and Rayi seen ego to ego. The for mer Indian captain was part of the CAC (Cricket Advisory Committee) that picked Anil Kumble ahead of Shastri as coach in 2016. But recently in Mumbai, he conceded that Shastri was the right man to coach India. Shastri, the 57-year-old former

India allrounder, has been rewarded with a two-year contract

"Ravi is the right choice. They didn't have too many choices as not many had applied [for the coach's tobl." Ganguly said at a promo tional event organised by a fantasy gaming platform.

India haven't won an ICC trophy since the 2013 Champions Trophy. This needs to change, Ganguly said, echoing fan sentiment.

"The team has no dearth of talent," said Ganguly, the Cricket Association of Bengal (CAB) presi dent. "A team that has Virat Kohli, Rohit Sharma, Hardik Pandya, Kuldeep Yaday, Rishabh Pant and Shikhar Dhawan is not short on talent. But it's also true that we lost the semifinals in the 2015 World Cup, in the 2016 T20 World Cup and now in 2019 World Cup. They will have to find a way to win knockout games. That is the puzzle they need to solve. They need some luck, take some risks, and find a way."

The Kohli-Shastri combine has pieced together a potentially for-midable unit, with the historic Test series win in Australia being the standout achievement under



however, ended in dis appointment. Ganguly reckons that performing under

> The team was ca pable, and it still is, but you have to start winning big games," said Ganguly. He empha-sised that the selectors are faced with an abundance of riches, vis-à-vis tal-



nted youngsters, but the responsibility of converting natural ability into victories is held by the captain

The current, Kapil Dev-led CAC picked Shastri as the coach over an experienced field, comprising the likes of Tom Moody.

Lalchand Rajput, Mike Hesson and Robin Singh. It was later revealed that former New Zealand head coach Mike Hesson had a close run.

Ganguly said, Ravi has been "Ravi doing this for five years, and has now been given this responsibility for two more years. I don't think anyone else in history has got such a long time with the team. He is the right choice, but now he has to repay the faith placed in him. He has two T20 World Cups coming up [in 2020 and 2021], and in

# Climbing up the ladder of excellence

the world's top one-year international MBA programs

SP Jain Global's flagship Global MBA program climbed four places to be ranked number 12 in the world in Forbes's latest ranking of top one-year interna-tional MBA programs. It is now ahead of Hong Kong University, HEC Montreal, Erasmus (Rotterdam), Cass and Hult.

The biennial ranking of the world's best one-year and two-year international MBA programs is based on the return on investment achieved by business school graduates. The *Forbes* ranking compared the earnings of the Class of 2014 in their first five years post-MBA. It found that SP Jain's Class of 2014 reported a net gain of \$61,300, even higher than the twovear MBA programs of NYU. USC, Georgia Tech, UNSW Business School, Schulich School of Business, Penn State and other top interna-tional business schools.

'We are thrilled to have climbed in the Forbes MBA rankings this year, especially as these rankings are student-focused," said Nitish Jain, president of SP Jain Global, "Since 2011, our Global MBA has consistently featured in top MBA rank ings by the Financial Times. Forbes and The Economist. It is particularly thrilling to see that SP Jain Global is also now more highly ranked than much more established



one-year and two-year MBA

programs.
"We owe much of this suc cess to our unique tri-city model that has resulted in more emotionally intelligent and globally-minded graduates who have gone on to do very well in their careers, both in India and outside.

The 15-year-old school presently boasts of a 7,000+ alumni community that is spread across 30 countries, including Singapore Australia, China, Denmark, France, Georgia, Germany, Hong Kong, Malaysia, New

The recent ranking found that SP Jain's Class of 2014 reported a net gain of \$61,300, even higher than the twoyear MBA programs of top international business schools

Zealand, Spain, Switzerland UAE, the UK and the US.

Dr Balakrishna Grandhi, dean of the program, said "When it comes to global jobs, our graduates have the distinct advantage of having lived and studied in three of the world's top business cities. They have first-hand knowledge of how to operate in a global business environment. They undertake pro jects with top companies, in-teract with business leaders and thinkers, go on cultural tours and develop important global skills."

Shiyani Naik (Global MBA 2014), who is presently work-ing at Reliance Industries Limited, said, "The Global MBA has been a stepping stone to new careers, new prospects, greater responsibilities, leadership roles and so much more for many, like me, and this latest ranking is a testimony to that."•

# Searching for a Beatle in a famous garden

Beatles's fans are now able to experience Strawberry Fields Forever with a walk through the gardens that inspired the

John Lennon wrote the 1967 hit while reminiscing about playing in the grounds of Strawberry Field, a children's home close to where he grew up

in Liverpool, UK. The Salvation Army closed it in 2005 but its famous red gates swung open recently after its transformation into a tourist attraction and youth training centre

Lennon's sister, Julia Baird, 72, honorary president of the Strawberry Field project, said, "As children we all have some where that's a bit ours, a bit special. It seems from the song that this was John's special place."

Lennon was brought up close to the site by his aunt Mimi because his mother Julia could not afford to care for him, although she lived nearby and visited regularly.

Baird recalled how he would scramble over the wall of Strawberry Field to play in the woods and the gardens as a schoolboy. He also went to its annual garden party and enjoyed the Salv Army band.

She said, "The boys would play cricket on what we called the 'waste land' behind the home— and we all knew that when we heard the band strike up, John and his friends would come over to play with the children here. Strawberry Fields

Forever was released as a double A-side single with Penny Lane in 1967 and reached number 2.

Millions of fans have since flocked to the site in Woolton, Liverpool, to pay homage. Now they and a snack in a cafe at the newly-built building tion about Lennon's early life. The centre will also be a training facility for







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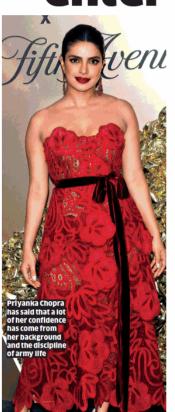




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# **ETPanache**variety

# **Control** Four traits you need to be an effective remote worker space / enter



lthough working remotely can sound like a dream come true, the truth is that not everyone is cut out for it. When you're several or even thousands of miles away, you need self-discipline to stay on track and meet

your deadlines.
"Remote work is increasingly popular and it's natural for commute-stressed professionals to think working from home is the end of all their troubles," Brie Reynolds, senior career specialist at Remote.co, says. "But to be successful working remotely, you have to be well suited to this way of working."

There are certain traits and skills es sential to remote work:

**Prioritise clear communication** "Good remote workers understand the importance of communicating





and cofounder of Remote Year. "It's much harder to swing by a coworker's desk to ask any questions they have about a re quest, so they make sure to include any relevant details and context along with any communications they send."

# Have a morning routine

Have a hiorning routine if you're struggling to get going in the mornings, it might help to create a routine, says Tamika Pumphrey, career and leadership coach with Ama

"A major benefit of working from home your full morning routine, including hair, makeup, and business casual attire," she says. "However, how we look can directly impact how we feel, and so without a routine of some sort, your mind can struggle to wake up and engage Have some kind of morning routine, like changing clothes, taking a shower, or go ing for a walk around the block."

She says doing so can be effective in helping you get into work mode quickly and increase your productivity throughout the day.

Use organisational and productivity tools.
"One of the most important qualities of a successful remote worker is organisation," says Pumphrey. "With the increased flexibility and decreased structure, it is incredibly important to stay organised." She said the best tool for cess as a remote employee is the use of

"Set small breaks throughout the day -five to 15 minutes — and a block of time at lunch — 30 minutes," says Pumphrey



While these breaks are specifically to move away from your screen, carve out one or more larger blocks of time —30 to 60 minutes — to ensure you can get work done versus getting sucked into back-to-

# Avoid overanalysing

Reynolds says that when working in a remote environment, there's little body language to read, and there are very few happenstance meetings where casual discussions can reinforce work

"Have a positive mindset and assume the best of people," she says. "We've used the phrase 'assume mistake over malice' to guide our reaction to less-than-ideal happenings on the team," says Reynolds. "We assume we're all doing our best and that mistakes happen.'

This way, instead of jumping to conclusions, she says, this helps to focus on fixing the mistake and learning from the experience as a team, rather than developing distrust or suspicion •

### :::::: conflict areas =

# **Fighting fit**

Happy couples often fix difficult issues with a solution-oriented approach



While all couples tend to fight on issues like children, money, and in-laws, researchers say that what distinguishes happy couples from others is their approach to conflict.

"Happy couples tend to take a solution-oriented approach to conflict and this is clear even in the topics that they lead author Amy Rauer, associate

Research found that couples ranked how to spend the University of Tennessee jealousy, religion and family as the the study, published in least serious issues the journal

Family Process, the research team observed two samples of heterosexual couples who described themselves as happily married. Fifty-seven of the couples

were in their mid- to late 30s and had been married for an average of nine years; 64 of the couples were in their early 70s and had been married for an average of 42 years. The couples were asked to rank their most and

Money, a problem area

household, health were the most serious for the older couples, couples in both religion and family as the least serious.

When researchers observed couples discussing marital problems, all couples focused solutions, like the distribution

of household leisure time rarely chose to argue about issues that are

more difficult to resolve, so this strategic decision may be one of the keys to their marital success.

### Long-time couples argued less

The study found that focusing first on more solvable problems may be an effective way to build up both partners' sense of security in the relationship. The researchers also found that couples who were married longer reported fewer serious issues and argued less overall.

# **Magic potion to fight** dementia

A daily cup of tea 'boosts neuron links in the brain' and curbs mental slowdown

A daily cup of tea really can perk us up as we age — by slow-ing mental decline and fending off dementia. Scans reveal older people who enjoy at least four brews a week have "better organised" brain structures.

ing Cambridge University researchers, believe tea prevents connections between neurons breaking down. And the benefits can be reaped in all varie-ties, from traditional English blends to exotics such as oolong

Lead author Professor Feng Lei said, "Our results offer the first evidence of positive contribution of tea to brain structure, a protective effect against age-related decline in brain organisation."

Brains have 86 billion nerve cells, or neurons, each linked to 200,000 others to manage think-ing, learning and memory. A study of 1,000 participants two



risk of developing dementia ove the next decade.

Now, MRI scans on 36 over-60s four times a week have more efficient connections between brain regions. The study took in health, lifestyle and psychological well-being. Tea-drinkers for 25 years or more had the best brains.

Experts believe antioxidants called flavonoids are the key ingredient.ProfLei,oftheNational University of Singapore, added, "Our study suggests tea is effective in preventing cognitive decline. Tea drinking might be a simple lifestyle choice to benefit brain health.".



the theatre, you need to make sure you aren't dressed too casually. While we don't mean you should bust out the tuxedo, your evening look should be

sophisticated That

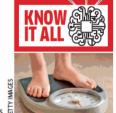
 Keep it smart in solids
 A pair of chinos scores over jeans for style and comfort – they offer more movement. Always layer up for the theatre as it can get cold You can wear a shirt

Keep the colours muted. But you can add a few pops of colour for fun, such as printed socks or a standout watch. However, avoid fussy accessories getting enjoyable evening out.

# O: Why do people gain weight as they get older?

Scientists have found why many
people struggle to keep their weight in check as they get older, even if they don't eat more or exercise less than before The study, published in the journal Nature Medicine, found that lipid turnover in the fat tissue – the rate at which lipid or fat in the fat cells is removed – decreases during ageing, making it easy to gain weight. The researchers at

Karolinska Institutet in Sweden studied the fat cells in 54 men and women over an average period of 13 years. All subjects showed decreases in lipid turnove in the fat tissue. Those who didn't compensate for that by eating fewer calories, gained weight by an average of 20 per cent, according to the study done in collaboration with researchers at Uppsala University in Sweden and University of Lyon in France.



examined lipid turnover in bariatric surgery, and how the lipid turnover rate affected their ability to keep up new ways to treat obesity," Arner said.

### the weight off four to seven years after surgery. . "The results indicate for the first time that processes in our fat tissue regulate changes in body weight during ageing in a way that is independent of other factors," said Peter Arner, a professor at the Karolinska Institutet. "This could open

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# ::::: trend spotting STIRRED BY HEALTH, MOCKTAILS SHAKE SPIRITS OFF THE MENU

chinos

### Alcohol-free bars serving elevated 'mocktails' are attracting more young people in the US than ever before

In the US. booze-free bars serving elevated "mocktails" are attracting more young people than ever before, especially women. The uptick comes as fewer people overall are drinking alcohol away from home and the (hash)MeToo movement has women seeking a more comfortable bar environment, said Amanda Topper associate director of food-service research for the global market research firm Mintel.

Mocktails aren't just proliferating at sober bars. Regular hars and restaurants are cluing into the idea that alcoholfree customers want more than a Shirley Temple or a splash of

Alcohol-free mixed drinks grew 35 per cent as a beverage type on the menus of bars and restaurants from 2016 to this year, according to Mintel Topper said 17 per cent of 1,288 people surveyed between the ages of 22 to 24 who drink away from home said they're interested in The interest she said is also

driven in part by the health and wellness movement, and the availability of higher quality ingredients as bartenders take mocktails more seriously.

"It really started a few years ago with the whole idea of dry January, when consumers cut out alcohol for that month " Topper said. "It's shifted to a



long-term movement and lifestyle choice.

"Everybody should be able to have a delicious drink at a bar," Fred Beebe, a bartender, said. "Hospitality is making sure everybody has a good time. Alcohol, for me, is not the most important part of a cocktail anymore. The cool

and mixtures and all that stuff makes a lot of the fun."

Mainstream suppliers are catching on. Beer companies are experimenting with UK's Seedlip brand bills itself as the world's first nonalcoholic spirits. It comes in



ingredients like hand-picked peas from founder Ben Branson's farm in the English countryside.

"Alcohol-free used to be very simplistic with, like, homemade lemonades and ginger ales. People are wanting more diverse

offerings," mixologist Jack McGarry said. "I'm intrigued at how it will all shake out I've seen lots of trends come and go. When people come in asking for non-alcoholic drinks that have been thought out.".

NEW DELHI / GURGAON, FRIDAY, 20 SEPTEMBER 2019 04

# ETPanachemelange

# Indian batsmen keep Archer keen and able

the things that keep drawing him are book sales how big a market India is for his books — and cricket. Archer, a cricket buff, loves the cricket played in India. "My favourite cricketers over the years have been Mansur Ali Khan Pataudi. Kapil Dev, VVS Laxman, Rahul Dravid, Sachin Tendulkar, and now Virat Kohli," he said recently. No points for guessing the common factor: All Indian

30 years ago, and spoke of how much the country has changed well. It began in Calcutta and ended in Bombay (as Kolkata and Mumbai were called back then). I learned how kind Indian people were and how awful the traffic was. The people remain kind, but traffic has gotten worse!"•
- IANS





**Grand Prix** and refined by KBR Inc, the circuit is one of the Marina Bay Street Circuit most physically demanding (drivers can lose up to 3 kilos during a race) with 23 corners, a bumpy street surface and a turn that passes underneath a grandstand. As if the track's unique features Circuit length: 5.063 km

weren't enough, the inaugural race had plenty of sparks to keep fans 17 saw Renault's Nelson Piquet Jr spin into the

Six points to expect from F1's only night race and one of the most physically demanding circuits on the calendar

3 Viewers could expect similar excitement this weekend or at least the appearance of the safety car. Singapore holds the unique record of having at least one safety car appearance in every race to date. There have been 18 safety car deployments in 11 races.

 While street circuits tend to be tight and twisty with short straights, the Marina Bay layout gives drivers the opportunity to

Going into this weekend, Mercedes

will aim to break Charles Leclerc's winning run. LeClerc, who claimed his first two podium finishes at Spa and Monza (giving Ferrari its first home finish in nine years), may struggle to maintain pace at this circuit. In the past the Italian outfit has struggled with lack of pace at circuits without long

Having won at similar low-speed, high-downforce circuits this season, Mercedes is expected to have a

> podium this weekend But Red the biggest threat to the Silver

 shannon.tellis @timesgroup.com

PICS: GETTY IMAGES



20 million The number leaked online in a major security breach in Ecuador this week. The data run by an Ecuadorian marketing and analytics firm. Ecuadorian authorities said the data was allegedly from a server based in the United States.

17 million

How can the number of people whose data was hacked be higher than the population? The Ecuadorian state attorney general's office said some of those impacted may have been deceased individuals. It's not clear yet as to how many of the 20 million



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