### **2** COMPANIES





### **REALTY FIRMS MAY RAISE \$25 BN IN 3 YEARS VIA REITS: ANAROCK**

Real estate developers could raise around \$25 billion over the next three years by listing their rent-yielding commercial properties through the Real Estate Investment Trusts (REITs) route, according to realty consultant Anarock.

- About 150 mn sq ft rentyielding office properties could get listed in the top 7 cities in 3 yrs; this is 25-30% of the total Grade A office space
- Top 7 cities have close to 550 mn sq ft Grade A office supply; of this 310-320 mn sq ft is **REITable currently** Prestige, RMZ, K Raheja
- Corp, Godrej Properties & Panchshil Realty gearing up for REITs Global heavyweight
- investors eyeing India's revving REIT machine

Source: PTI, Anarock

### **Thomas Cook rival** Hays Travel buys all its UK shops

British travel agent Hays Travel on Wednesday said it had agreed to buy all 555 UK stores from Thomas Cook after the holiday company's collapse. Hays has already recruited 421 former Thomas Cook staff. The firm said it could potentially save up to 2,500 jobs – and would seek to reopen some shops as soon as Thursday. It also expects to create another 100 jobs at its headquarters in the city of Sunderland, northeastern England, as a result of the AFP/PTI transaction

### New ThyssenKrupp **CEO prepares ground** for major job cuts

New Thyssen Krupp chief executive Martina Merz on Wednesday paved the way for deeper job cuts, telling employees in an internal memo such a step was necessary for a turnaround. The firm is planning to list or sell its elevator division and is willing to sell majority stakes in its struggling car parts and plant engineering divisions, which Merz said are facing significant changes. **REUTERS** 

### Residential REITs still a distant reality; low rental yield major roadblock

According to Shobhit Agarwal, MD & CEO -Anarock Capital, REITs in residential segment would take time. The draft Model Tenancy Act, 2019, will make rental housing a more attractive investment Global investment firm Blackstone and realty firm Embassy group launched India's first REIT to raise ₹4,750 cr

### Infosys inks deal with **Eishtec; to absorb** 1,400 employees

IT services major Infosys on Wednesday said it has entered into a strategic partnership with Eishtec, under which 1,400 employees of the Irish firm will be transferred to Infosys BPM. "This partnership does not entail the purchase of any equity," Infosys said in a regulatory filing. Infosys BPM CEO Anantha Radhakrishnan said this transfer further demonstrates the company's strategic commitment to growth in Europe, which accounts for almost a quarter PTI of global revenues.

### Melorra raises \$12-mn series C from Lightbox, others

ment: "its wholly-owned subsidiary Network i2i Limited, Online jewellery store Melorra had priced ... an offering of \$750 million 5.65 per cent subon Wednesday said it had raised series C funding of ordinated perpetual securi-\$12 million from venture ties." A perpetual bond is a fixed income security with no capital firm Lightbox, Mumbai-based BlackSoil maturity date that yields a Capital, and some family steady flow of interest pay-

# **Xander-backed firm buys** Raymond land for ₹700 cr

Indiabulls Ventures

99.90<sup>9</sup>

104

Oct Oct 97

-111.40-----

<u>118</u> To consider share

on October 11

₹109.10 CLOSE

▲ 9.21% UP\*

109.107111 buyback proposal

### Singapore-based mall developer to invest ₹1,700 crore on land parcel Sid Yog, founder and chairman,

Mumbai, 9 October

**JBM Auto** 

175.15

187.55

235 Receives orders for

210

supply of 300 buses

₹224.55 CLOSE

▲ 19.73% UP\*

aymond on Wednesday R aymond on weatherstar, said it had sold a 20-acre holding in Thane, on the outskirts of Mumbai, to Virtuous Retail South Asia (VRSA) for ₹700 crore. The Singapore-based company confirmed the deal and said it would invest another ₹1,700 crore to develop a shopping mall on the land parcel.

This is one of the largest deals this year in the Mumbai Metropolitan Region (MMR). VRSA **TOP DEALS IN MMR** is a joint venture of global private equity fund Xander and Dutch pension fund APG.

JK Investo Trade, an associate company of the textile major, executed the deal for the land parcel in Thane (West), which is adjacent to Raymond's other realty projects. Enthused by the news of the deal the company's stock went up over 10 per cent to close the day at ₹601.85 per share.

and managing director of Raymond Group, said the move would benefit shareholders and reflects continued foreign direct investment (FDI) interest in Mumbai realty. "You can always turn around and say you could have gotten higher, and then you could have also gotten much lower, but the reality is that at the end of the day, you get what the

**Bharti Airtel** 

raises \$750 mn

from overseas

Bharti Airtel on Wednesday

said it had raised \$750 million

(about ₹5,330 crore) from

investors based in Asia, Europe

and the US, through a hybrid

The firm said in a state-

financial instrument.

investors

market supports" he said. retail and office inventory in Thane "The objective has been to and adjoining areas, and the market

Area

60 890

(₹ cr

15 850

20 700

2.2 200

(In acres)

Cable Corporation 8 550

was still maturing. Recently, Mumbai-based Oberoi Realty bought 60 acres in a nearby location for ₹890 crore or ₹14.8 crore per acre. Raymond's land parcel was at a much better location, Zia said. VRSA said it would build a 3.7 mil-Gulam Zia, executive director lion square foot mixed-use project. anchored by a 2.4 million sqft Virtuous Retail project.

**RAYMOND SHARE** 

601.85

Oct 7 2019 Oct 9

\_620

580

\_540

\_500

RISES 10% (₹)

- 547.1

Goyal summons Amazon, Flipkart on CAIT's plaint

#### KARAN CHOUDHURY Bengaluru, 9 October

The leadership of e-commerce giants Flipkart and Amazon India has been called by Commerce and Industry Minister Piyush Goyal for a meeting on Thursday to discuss charges against them by the Confederation of All India Traders (CAIT).

Buve

Oberoi

VRSA

Kanakiya

Runwal

deleverage the balance sheet and

reduce debt, which is around ₹2,500

crore at the group level," said

Raymond Chief Financial Officer

Sanjay Bahl. Realty sector experts

said the rate of ₹35 crore per acre

with property manager Knight

Frank India, said there was huge

Godrej

Thane West

**Thane West** 

Powai

Borivali

Chembur

was a good one.

Seller

Skyline

Raymond

**RK Studios** 

GSK Pharma

The trader body met him on Wednesday with what it said was evidence of 'deep discounting and predatory pricing' by both the entities at their recent festive season sale. According to sources, the minister had earlier planned to mee



CAIT says it has given various items of evidence on predatory pricing, deep discounting, exclusivity and promoting of preferred sellers on the platforms of various e-commerce companies

### MUMBAI | THURSDAY, 10 OCTOBER 2019 Business Standard

Indiamart Intermesh

2,261.55

1,920.55

1,787.10

2,300 Top gainer in the

0ct 0ct 7 9 ₹2,261.55 cLose

2,100 S&P BSE IPO index

VRSA, said, "Prime land parcels of

this size are seldom traded, espe-

cially in major metropolitan mar-

kets such as Mumbai. We have been

waiting patiently for the ideal

opportunity to expand our award-

winning portfolio into the Mumbai

region, and are delighted to finally

embark on the development of a

announced it would venture into

the realty industry to monetise its

land bank, which lies in a separate

plot near Pokhran Road.

Raymond Realty, is set to build

3,000 two-bedroom housing units

on 14 acres in the first phase of the

project. This will take five years to

sold 650 apartments priced

between ₹1.25 crore and ₹1.5 crore, of

the total of 990 units in three towers

that have been launched. Raymond

community-oriented retail and

lifestyle centres across India and

has, over the past 12 years, delivered

centres that integrate shopping,

dining, hospitality, leisure, and

entertainment, including current

flagships — VR Chennai, VR

Bengaluru, VR Punjab, and VR

Surat. VRSA has a portfolio of 11 mil-

VRSA develops and manages

still has 120 acres in Thane.

Executives said it had already

new

venture.

Raymond's

be completed.

lion sq ft.

Earlier this year, Raymond

VR flagship centre in the city."

#### J Kumar Infraprojects



### Nordisk, Sanofi log double-digit revenue growth in insulin pens

### **TOP PLAYERS**

	MAT VALUE		MAT UNITS	
Company	Aug 19 (₹ cr)	Growth Aug '19 (%)	Aug '19 (000's)	Growth Aug '19 (%)
Novo Nordisk India	268.4	7.3	5,270.2	-1.6
Sanofi India	120.2	15.5	1,538.4	8.4
Wockhardt	1.7	-35.2	69.7	-39.3
Biocon	0.2	-16.6	4.0	-18.0
Total market	396.4	9.6	6,982.3	0.2
Source: AIOCD AWACS				

### SOHINI DAS

Mumbai, 9 Octobei

Novo Nordisk and Sanofi, leaders in India's insulin pens market, have seen double-digit revenue growth in this segment over a year, helped by price increases. This happened despite volume growth having slowed. Data from market research entity AIOCD AWACS showed this growth in the segment (moving annual turnover or MAT unit sales growth in August) was only 0.2 per cent. Around 6.98 million insulin pens were sold; it was 6.97 million in the year-before period (when volumes grew 4.8 per cent annually).

But while volume growth was flat, value growth was 9.6 per cent for the segment. And, Sanofi had value growth of 15.5 per cent in a year (MAT August 2019 over 2018), while its volumes grew 8.4 per cent. Novo Nordisk saw its volumes slip by 1.6 per cent but value growth was 7.3 per cent.

Analyst Ranjit Kapadia says for imported insulin products, the price is determined after adding a prescribed profit margin to the cost of production (which is based on landed price). Sanofi imports its insulin, while Novo Nordisk imports insulin crystals to India and then manufactures the finished product at the Torrent Pharma facility in Gujarat," he added. He said introduction of new-generation insulin products also helped the multinationals (MNCs) in value growth. "Sanofi launched its long-acting insulin product, Toujeo, in India last year. It already had a mature product, Lantus, in the market."

An e-mail to Sanofi did not elicit a response The insulin pen market (roughly ₹400 crore a year) has seen a 15.5 per cent compound annual growth rate (CAGR) in terms of value over five years. In contrast, unit sales growth CAGR is 8.6 per cent. The insulin injectables market (₹2,863 crore) has seen a lower rate of growth, of 11.6 per cent CAGR, while oral antidiabetic medicines (₹10,200 crore) did reasonably well among the overall diabetes segment, with a 16 per cent CAGR.

Another analyst said: "The insulin pen market is typically not very price-sensitive. Once a patient is on a device, he or she usually does not change the brand easily, and as this is a prescription market, doctors decide which brand to put one on to."

The MNCs have been marketing their insulin brands for decades and have entrenched brands here. "They not only have a vast network of doctors that helps them to target a patient who starts insulin injectables but have also built pop ular brands here," he explained. With the value growth in this market, Novo Nordisk (a Danish major) expanded a partnership facility with Torrent Pharmaceuticals in Gujarat last year. The 26 million vials a year Indrad facility, opened in 2009, has been expanded by 30-35 per cent. The partnership goes back 25 years, to the launch of 40 IU vial insulin in 1992. Novo Nordisk has 65 per cent of the insulin pen market. Local players offer insulin at a 25-30 per cent lesser price. Major ones Wockhardt and Biocon have both seen a decline in volumes in the past year, selling 69,700 and 4,000 insulin pens, respectively, in the 12 months up to August. AIOCD says Wockhardt saw a decline in value of 35 per cent; Biocon of 16 per cent. Both the companies also have a negative value CAGR for a five-year period, of 17 per cent with Wockhardt and 37.5 per cent for Biocon.



owned funds.Ravi Sheth of Great Eastern Shipping Company, Dabur's promoter family, Rainmaker Ventures and Jeejeebhoy family office participated. BS REPORTER

### Anil Ambani's sons join **Reliance Infra board**



**Reliance Group Chairman Anil** Ambani's sons - Anmol (left) and Anshul – have been inducted as board directors for Reliance Infrastructure, the group said on Wednesday. The firm also said it had appointed Lt. Gen. Syed Ata Hasnain (Retd.) an independent director

on the board. Anmol, 27, holds an executive director's position at Reliance Capital, "Anmol has been overseeing the financial services businesses since he joined its board in August 2016. He has contributed to the culture of the organisation, driving agility, innovation and digitisation," the firm said. Anshul, 24, joined the Reliance Group in January 2019. **BS REPORTER** 

ments.

The company said it would

use the proceeds for refinancing, investments in subsidiaries and general corporate purpose.

As on June, Bharti Airtel's total debt stood at a staggering ₹1.16 trillion. The mega fundraiser comes just months after Airtel raised ₹25.000 crore through a rights issue.

The firm's treasury head, Ashish Sardana, said in the backdrop of the current global economic environment, the strong response to Airtel's inaugural hybrid securities offering underlines the future growth potential of its business.

Barclays Bank, BNP Paribas, Citigroup Global Markets, HSBC, JP Morgan Securities, Merrill Lynch (Singapore), and Standard Chartered Bank acted as joint bookrunners for the offering **BS REPORTER** 

Amazon India and Flipkart a few Dhairyasheel Patil, president, All investigation," said Khandelwal. weeks later. However, after a CAIT delegation met Goyal with 'proof', the minister called the meeting on Thursday.

A Delhi-based body, CAIT describes itself as a premier representative of small and medium-size traders. It has been a strong advocate for this traditional (brick and mortar) segment and critical of the online one.

Sources in both companies said who was to be in the delegation to meet the minister was still being decided. "Senior leadership, public policy team members and seller ecosystem managers would all be part of the meeting. But, if the top bosses for both Amazon India and Flipkart will be there is still being decided," said a source in the know. The CAIT delegation was led by

its secretary-general, Praveen Khandelwal. There was also Arvinder Khurana, president, All India Mobile Retailers Association, and

India Consumer Products Distributors Federation. Guruprasad Mohapatra, secretary of the department for promotion of industry and inter-

nal trade and other officers attended. "The minister firmly said the government was committed to implement the FDI (foreign direct investment) policy in its letter and spirit. No predatory pricing or deep discounting will be allowed under any circumstances. Any re-routing of business in e-commerce will not be allowed. E-commerce companies will have to work only as a marketplace, as spelt out in FDI policy," Khandelwal said.

CAIT said Goyal directed the Mohapatra to call both the firms to clarify on the points raised. A joint meeting with CAIT might also happen later.

The minister assured the delegation that if need arises and unethical business practices are proven, the government might order an

CAIT says it has given various items of evidence on predatory pricing, deep discounting, exclusivity and promoting of preferred sellers on the platforms of various e-commerce companies. And, that much against the intention of FDI policy, these companies are greatly influencing prices and creating an uneven playing field, prohibited under the policy.

CAIT says there must be a government audit of how e-commerce portals function, including the business done by sellers and their authenticity. And, as an interim easure, a ban on the portals.

"The system of cash on delivery should be stopped and all payments by consumers should be made digitally. An e-commerce ombudsman should be constituted to look into

the grievances of the consumers. The condition of data localisation should be made mandatory for such e-commerce companies," said Khandelwal.

Insulin is subject to price control and for local players, says Kapadia, it is determined in line with the wholesale price index.

Shrikant Akolkar, analyst with Ashika Institutional Research, says Biocon is focused more on biosimilars and the developed markets. "Its business in India is quite small," he said.

## 9 Indian firms to gain from \$550-bn China exports shift: Report

#### PUNEET WADHWA

New Delhi, 9 October

Larsen & Toubro, Siemens, Whirlpool and Havells India are among the nine Indian companies that are likely to benefit from an escalation in trade tensions between the US and China, as companies look to shift manufacturing out of the latter country, says a recent report by Credit Suisse.

The report estimates \$350-550 billion worth of exports will move out of China, with the major impact likely to be felt now, and could be even higher if the other countries improve absorption capacity.

"In the near term, tariffs would only raise prices in the US and shift exports from China to other countries (possibly at lower prices). But, over the next five years, we estimate that as the Chinese manufacturing workforce, already down 20 million since 2015, shrinks a further



intensive sectors: apparel and textiles, electronics assembly, footwear, toys and furniture," the report says To understand and estimate the

IMPORT SUBSTITUTION AUTOMATION FOR CHINA PRODUCTS ABB & Siemens Whirlpool Source: Credit Suisse report demographics) and sectoral drivers. Findings suggest most firms 13 countries (2019 sales of \$1 trillion), surveyed would prefer to shift manufacturing out of China, even if the US reverses the tariffs. High cost and low

availability of labour, manufacturers said, were the two key reasons to shift, besides incentives offered by other countries such as tax holidays.

"Nearly two-thirds of the firms surveyed have already started to diversify production away from China, or are planning to. Ninety one per cent of these companies said they would do so even if the US were to reverse the tariffs, confirming the hypothesis that there is astructural shift away from

manufacturing in China," the report said

Geographically, most firms plan to move production to Vietnam and India, followed by Taiwan, Mexico, the European Union, Thailand and Indonesia. "Among the countries, Vietnam should gain the most; Bangladesh a pureplay on apparel, and India has seen good import substitution in electronics but is struggling to grow apparel exports," Credit Suisse's findings suggest.

#### **Brace for impact**

That said, Credit Suisse expects the real impact of trade war to be felt now. The first three lists (of tariffs) mainly consisted of intermediate goods sold to corporate firms and around 80 per cent of the finished goods sold to consumers come under tariffs only now, Credit Suisse believes.

Policy uncertainty aside, one reason production has not yet shifted out of China, Credit Suisse believes, is that capacity there is also for the growing domestic demand and other non-tariff-affected export markets.

The few such goods in earlier lists saw prices rise post the duties, with lower demand, and shifts in production. The pressure to shift manufacturing away from China is likely to rise now," the report suggests.

- - -

surveyed 100 global firms from

and dived deep into trade data,

macro-economic trends (including

É

