MONDAY, 27 JANUARY 2020 14 pages in 1 section **NEW DELHI (CITY)** ₹9.00 VOLUME XXVI NUMBER 202

How markets performed last week

	Index on Jan 24, '20	*One- week	% chg over Dec 31, '19	
			Local currency	in US \$
Sensex	41,613	-0.8	0.9	0.9
Nifty	12,248	-0.8	0.7	0.7
Dow Jones	28,990	-1.2	1.6	1.6
Nasdaq	9,315	-0.8	3.8	3.8
Hang Seng	27,950	-3.8	-0.9	-0.6
Nikkei	23,827	-0.9	0.7	0.1
FTSE	7,586	-1.2	0.6	-0.8
DAX	13,577	0.4	2.5	0.8
*Change (%) over previous week			Source: Bloomberg	

CORONAVIRUS DEATH TOLL REACHES 56; 2K **CASES CONFIRMED**



being critical, Chinese health authorities said. The new type of pneumonia, officially being described as 2019-nCoV, has resulted in 56 deaths. A total of 2,684 suspected cases have also been reported so far. 13

ECONOMY & PUBLIC AFFAIRS P4

Success fee gains currency with RPs, raises concerns Success fee is becoming an increasingly

popular way of payment model among corporate insolvency resolution professionals (RPs) for carrying out the transaction. No official data is available on the charges, but Insolvency and Bankruptcy Code experts say fee is being paid in more than half of the overall cases going for resolution. RUCHIKA CHITRAVANSHI writes



ISSUES AND INSIGHTS: 6> The next big development challenge

The latest economic forecasts from the IMF and the World Bank are sobering, pointing to protracted slowdowns across the board. **ARVIND SUBRAMANIAN** & JOSH FELMAN write

BANKER'S TRUST:

Is it time to revisit the **Budget 2000 promise?** Since Yashwant Sinha emphasised on reducing the government's stake in public sector banks, things have only worsened. TAMAL BANDYOPADHYAY writes

BUSINESS LAW:

Regulating AI: Why one size won't fit all 12 Sectoral approach to AI rules allows greater flexibility to regulators, say experts. KUMAR ABISHEK writes

POLITICS & PUBLIC AFFAIRS: Opportunity



Bhatia to back Gangwal on exit norm relaxation

Thaw likely in IndiGo feud after EGM on January 29

ARINDAM MAJUMDER New Delhi, 26 January

Bhatia-owned ahul InterGlobe Enterprises (IGE) is likely to vote in favour of the resolutions proposed by co-promoter Rakesh Gangwal, at the extraordinary general meeting (EGM) on IndiGo on January 29. Support from Bhatia, who owns around 38 per cent in the company, is crucial for the resolutions to pass because they require 75 per cent of shareholder support.

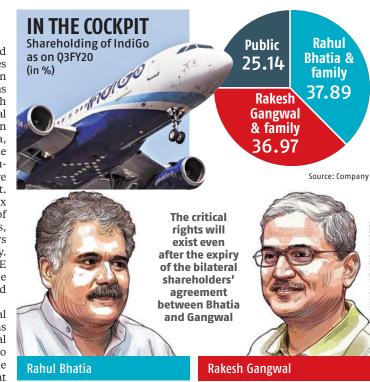
The resolutions seek to relax rules on the sale and purchase of shares by its main shareholders, making it easier for the promoters to raise or cut stake in the company. The Bhatia family and IGE

together own 37.89 per cent, while Gangwal, his wife, and a trust hold 36.97 per cent.

Among the 16 clauses Gangwal intends to remove are restrictions that confer the right of first refusal on the partner that is prepared to stay on in the event of a stake sale by the other partner; a clause that prevents either of the co-founders from buying publicly listed shares of the company, potentially triggering an open offer for the rest of the shares; and one that prevents staggered sale by a partner.

A person aware of the matter said the IGE group had deliberations with lawyers on the proposed resolutions and felt that despite relaxing the rules on selling or acquiring shares, Bhatia would have controlling powers in the company and that would prevent any hostile takeover attempt.

Among the critical rights that IGE enjoys are the ones to appoint managing director, chief executive officer, and president of the company, and induct five of the 10 directors to the company's board. Any new shareholder will play second



after the expiry of the bilateral shareholders' agreement between Bhatia and Gangwal because these are embedded in the Articles of Association of the company.

The Gangwal family had pointed out in its notice that the EGM was necessary to remove the restrictive clauses of share transfer.

"Even in the event of Gangwal trying to increase or decrease his shareholding, there is little change to the control of the company, which will stay with Bhatia. No new shareholder will come in without Bhatia's approval because he enjoys critical powers in the management of the company.

The rights will exist even fiddle to him," the person mentioned above said. Experts tracking the company said the IGE group willing to support the resolutions was a positive sign because it signalled there it was a sign of a solution to the promoter feud, which has

dragged down the company's stock. "It is a good sign for investors. The resolution having the IGE group's support means that the promoters have mutually discussed the issue and Bhatia is willing to give an opportunity to Gangwal for cashing out. Considering that there is little chance of a hostile takeover, it is a positive move," said Sriram Subramaniam, head of InGovern, a shareholder advisory firm. Turn to Page 5

PM ROADSHOW AFTER THE PARADE



Prime Minister Narendra Modi again broke the general security protocol as he walked around greeting the crowd gathered to witness the celebrations of India's 71st Republic Day at Rajpath on Sunday. From a contingent of women bikers of CRPF performing daredevil stunts to the PM paying homage to the fallen soldiers at National War Memorial, the day witnessed many firsts PHOTO: DALIP KUMAR PAGE 14 R-DAY PARADE UNDERLINES SHIFT FROM RUSSIAN TO AMERICAN WEAPONRY

5,000 firms under I-T lens for income mismatch

SHRIMI CHOUDHARY New Delhi, 26 January

About 5,000 mid- and smallsized companies have come under the gaze of tax authorities for alleged income discrepancies and mismatches between their goods and services tax (GST) returns and income-tax (I-T) declarations for 2018-19.

The Central Board of Direct Taxes (CBDT) has directed its tax sleuths to intensify enforcement action and launch search-and-survey operations against these firms, including owners of business houses, for supposedly overstating GST claims and understating

3)

CRACKING THE WHIP

- Survey and search Income-tax wing scrutinises list of firms operations on flagged by GST Network tax offenders
- Mumbai-based firms highest on list, followed by Delhi, Kolkata, Hyderabad, and Bengaluru
- Data shared with 18 regions/states to intensify action
- In some cases, scrutiny | Offenders adopt notices served,
- methods to abuse seeking explanation tax system, say officials

income in tax filings. This list has been prepared after scrutinising broad data mining by the GST Network (GSTN), which had detected

discrepancies in summary sales returns after they did not match the final returns or system-generated purchase returns. Turn to Page 5

SLOWDOWN CATCHES UP WITH PVT BANKS; **STREET WORRIED ABOUT ASSET QUALITY**

The heat of weak The heat of weak consumer demand and a

FORMER MYNTRA BOSS BETS ON TECH, PRIVATE LABEL TO SCORE IN HEALTH CARE

Ananth Narayanan, who spearheaded the Myntra

Saraswat, Cosmos to seek universal banking licences HAMSINI KARTHIK & RAGHU MOHAN

on a platter, but...

UP's main Opposition parties SP, BSP are unable to take advantage of CAA turmoil. RADHIKA RAMASESHAN writes

STRATEGY:

SOHINI DAS

Mumbai, 26 January

The next wave of growth for

picks up, boosted by more

particularly true of the

and III cities is coming from the

advertising-video-on-demand

(AVoD) versions and not from

the subscription-video-on-

demand (SVoD) versions.

AVoD is the free-for-

consumer platform, where

revenue for the OTT comes

the subscription-driven

platform. Most network-

from advertising and SVoD is

backed OTTs follow a free-and-

For example, Zee5 said that

views contribution from Tier II

increased from 44 per cent to

premium mix model, where

some content is restricted

in the last month alone, the

and III cities for AVoD had

for subscribers.

IT firms' product play 9 TCS, Infosys, and HCL Technologies lead the race with huge investments to fuel next phase of growth. **DEBASIS MOHAPATRA** writes

STATSGURU: Challenges before FM: Boosting growth, reining in fiscal deficit 4 slowing economy, which has engulfed sectors like consumer goods, automobile, and real estate, has cast its shadow on private banks, too. In terms of deceleration in loan growth, as well as asset

quality, the impact of the slowdown is clearly visible in the December 2019 quarter results of private banks, making investors cautious. In the last one month, the Nifty Private Bank index has shed 4 per cent, even as Nifty50 remained flat. Loan growth for most private lenders grew at a slower pace. The periodic data from the Reserve Bank of India also highlights how the slowdown is hurting the banking sector. SHREEPAD S AUTE writes

Network-backed OTTs see fast growth alongside an increase in demand for regional content

Smaller towns drive OTT viewership growth

Jabong venture, is building another billion-dollar business, this time in e-health care, away from the glamour of fashion e-commerce. As CEO of Bengaluru-based Medlife, Narayanan believes technology is the core of a scalable business. But technology is not the only link between the business he's



23 per cent of the platform's

'Regional' denotes the

More than 60 per cent

This trend is obviously

shaping the way the OTTs plan

their content strategy. Voot, for

example, launched Voot Telugu

of Voot's audience comes

from Tier II and III cities.

non-Hindi-speaking markets.

monetisation is coming

from regional.

heading now and the one he led till recently. Private label is there as well. Medlife, a health start-up, is scaling up its private label, a

term that regularly comes up in any consumer-facing or fashion business, to improve margins. SAMREEN AHMAD writes

Mumbai/New Delhi, 26 January

Saraswat Co-operative Bank and Cosmos Co-operative Bank are set to seek the Reserve Bank of India's (RBI's) approval to convert into full-fledged commercial banks.

The two leading urban cooperative banks (UCBs) - with over 100 years of history each will be the first to seek the central bank's nod after the revisit of regulations pertaining to the sector.

Saraswat Bank is expected to put forward its application to the central bank by the second half of 2020-21, while Cosmos Bank is currently in the process of tightening its information technology systems, particularly on the payments and remittances front. Both banks declined comment

on their universal banking ambitions. While Saraswat Bank and Cosmos Bank had approached the central bank with universal banking plans a few years ago, the trigger for them to look anew at the same are the huge changes on the regulatory side.

The RBI has said that UCBs with deposits of ₹100 crore are to set up a board for management with the board of directors carrying out due diligence for their appointment. These internal structures will add another layer of bureaucracy, even as it slows down decision-making.

The small finance bank route is also not an option, given the inherent curbs placed on this model — it would perforce mean they will have to wind down business on both the asset and liabilities side. Given this, it makes sense to directly apply for a universal banking licence.

The business size of Saraswat while that of Cosmos Bank Bank in 2018-19 stood at ₹61,811 was ₹26,952 crore (advances of crore (advances of ₹25,797 crore ₹11,599 crore and deposits of and deposits of ₹36,014 crore), ₹15,353 crore).



RINGING IN

HISTORY: Saraswat Bank was set up in 1918; Cosmos Bank in 1905

BUSINESS SIZE: In 2018-19, Saraswat Bank had total business of ₹61,811 crore, while Cosmos Bank's was ₹26,952 crore

WHY BECOME UNIVERSAL

BANKS NOW: Reserve Bank regulations for bigger UCBs almost on a par with regular banks. Conversion into small finance banks not an option, as they will have to wind down businesses

THRESHOLD BUSINESS SIZE:

R Gandhi Committee was of the view that a threshold business size of ₹20,000 crore can be considered for voluntary conversion of multi-state urban co-operative banks into commercial banks

Turn to Page 5

over-the-top (OTT) platforms in India is coming from smaller towns and cities as adoption people watching videos online. The demographic shift is network-backed OTT platforms which show network content. However, this growth in Tier II

49 per cent. For SVoD, this has

A Zee5 spokesperson explained that AVoD grew in Tier II and III towns and that its growth was primarily on the back of Zee5 being present across the Reliance Jio feature phones that run on the KaiOS, while SVoD continued to

grow in Tier I towns. For Hotstar, non-metros roughly accounted for 63 per cent of its online entertainment consumption in 2019, compared to 54 per cent the

THE BIG PICTURE

Platforms like Zee5 Non-metros are witnessing account for nearly growth in view 63% of Hotstar's contribution from entertainment Tier II and III cities consumption online

40% of all video consumption of Hotstar comes from regional languages

60% of More consumption Viacom18's Voot audiences come from non-metros

previous year. According to the India Watch Report 2019 released by Hotstar, cities like

Lucknow, Pune, and Patna surpassed Hyderabad, Bengaluru, and Kolkata in video consumption. Per capita data consumption in West Bengal and Bihar is higher than that of Maharashtra and Karnataka.

The share of regional content has predictably grown: 40 per cent of Hotstar's overall video content consumption comes from regional languages. Tamil, Telugu, and Bengali are

the top regional languages. from outside the state.

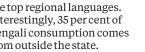
OTT, Voot (from the Viacom18 stable), said that regional content was driving close to quadruple growth in contribution to views.

head, Voot AVoD, recently told Business Standard that regional content was contributing close to 25 per cent of Voot's total consumption and that around

Interestingly, 35 per cent of Bengali consumption comes

Another network-backed

Akash Banerji, business



from smaller towns ahead of Viacom18 launching is influencing content Colors Telugu. strategy of OTTs Zee5, too, comes out with at least one original web series on average in five different

languages every month: Marathi, Bengali, Telugu, Tamil, besides Hindi. Demographically, India has thrown up some interesting

trends. For example, 36 per cent of the views for Zee5 from

Karnataka are from non-Kannada language users and 43 per cent of the views from West Bengal are for Hindi.

With an average monthly per capita consumption of 9.8 gigabyte per month, online video consumption is now a mass phenomenon

Turn to Page 5



increased from 55 per cent to 61 per cent in Tier I cities.