

# Business Standard

THE MARKETS ON TUESDAY		
		Chg#
Sensex	40,789.4 ▲	917.1
Nifty	11,979.7 ▲	271.8
Nifty futures*	11964.3 ▼	15.4
Dollar	₹71.3	₹71.4**
Euro	₹78.8	₹79.0**
Brent crude (\$/bbl)**	53.7**	53.2**
Gold (10 gm)***	₹40,443.0 ▼	₹211.0

\* (Feb) Premium on Nifty Spot; \*\* Previous close; # Over previous close; ## At 9 pm IST; ### Market rate exclusive of VAT; Source: IBIJA



**COMPANIES P5**  
**AIRASIA CHIEF STEPS ASIDE AMID BRIBERY PROBE**

**COMPANIES P2**  
**PUSHED BY DGCA, PRATT PLANS \$250-MN MRO UNIT IN INDIA**



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## AIRTEL POSTS LOSS OF ₹1,035 CR IN Q3

Bharti Airtel on Tuesday posted a net loss of ₹1,035 crore for the quarter ended December 31 (Q3), as it provisioned for the interest accrued on account of adjusted gross revenue payment. Analysts had pegged the loss figure at ₹640 crore. This is the company's third consecutive quarterly loss. The firm had recorded a profit of ₹86 crore in the year-ago quarter. It posted an improvement in average revenue per user from ₹128 to ₹135, sequentially.

**PNB NET LOSS AT ₹492 CR** P4

## RESULTS RECKONER

Quarter ended Dec 31, 2019; common sample of 667 companies (results available of 768)

SALES		
Dec 31, '18	<b>22.8%</b>	₹10.76 trillion
Dec 31, '19	<b>1.7%</b>	₹10.95 trillion

PROFIT BEFORE TAX		
Dec 31, '18	<b>-22.5%</b>	₹91,589 cr
Dec 31, '19	<b>64.0%</b>	₹1.50 trillion

NET PROFIT		
Dec 31, '18	<b>-35.3%</b>	₹56,414 cr
Dec 31, '19	<b>94.3%</b>	₹1.10 trillion

Companies with zero sales excluded; given the change in corporation tax rates, to give a fair comparison the profit before tax has been considered; compiled by BS Research Bureau Source: Capitaline

### TO OUR READERS

The eight-page pull-out on DEFEXPO, being carried as a separate section, is equivalent to a paid-for advertisement. No Business Standard journalist was involved in producing it. Readers are advised to treat it as an advertisement.

# Markets roar back after Budget shock

Oil fall, global rally help recoup Budget-day losses; indices jump most since Sept; rupee gains 13 paise against dollar

SUNDAR SETHURAMAN  
Mumbai, 4 February

A sharp drop in crude oil prices, coupled with a rally in global equities, propelled the domestic market on Tuesday, helping the benchmark indices close at levels seen before the Union Budget.

The Sensex soared 917 points, or 2.30 per cent, to end at 40,790, while the Nifty50 index rose 272 points, or 2.32 per cent, to close at 11,980. Both the indices logged their biggest single-day gains since September. The Sensex had ended at 39,735 on Saturday, following the worst sell-off in three years as investors dumped equities due to Budget disappointment.

The rupee moved up by 13 paise to close at 71.25 against the US dollar as forex market participants gauged improved sentiment in global markets amid efforts to contain deadly coronavirus.

Market players said investors resorted to buying on hopes that the fall in crude oil prices would provide macro stability. Also, investor appetite for risk assets showed an improvement after the sell-off

in the China market halted.

Foreign portfolio investors (FPIs) were net buyers to the tune of ₹366 crore, reversing some of the recent outflows. In the past one week, the domestic market has seen a sharp pullback from FPIs amid the coronavirus outbreak. Domestic institutional investors (DIIs) remained strong buyers for a second day in a row. On Tuesday, DIIs bought shares worth ₹600 crore, adding to their ₹1,300-crore buying tally a day earlier.

Besides improvement in the global situation, the slew of incentives announced in the Budget should help improve overseas investor sentiment, said experts.

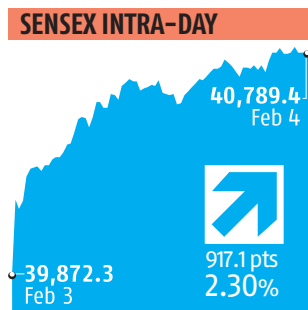
Following a sharp drop in the past few sessions, Brent crude was trading near the \$54 a barrel level.

Any fall in the price of crude oil, India's biggest import, is advantageous for India. Every \$10 rise in crude oil pushes the headline consumer price index inflation by 0.4 percentage points, say economists.

The latest fall in oil prices is due to worries about a slowdown in China, the world's largest importer of the commodity.

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## THE BULLS ARE BACK



TOP GAINERS			BSE price in ₹
	Feb 4	1-day chg (%)	
Titan	1,275.5	7.6	
ITC	215.7	3.9	
HDFC	2,345.7	3.8	
Bajaj Fin	4,518.1	3.6	
Tata Steel	452.1	3.6	

TOP SINGLE-DAY GAINS		
Since Jan 2019		
Date	Sensex	% chg
Sep 20, '19	38,015	5.3
May 20, '19	39,353	3.7
Sep 23, '19	39,090	2.8
Feb 4, '20	40,789	2.3
Aug 26, '19	37,494	2.2

Source: Exchange

# Ball in your court now to invest, FM tells India Inc

Says govt spending alone can't be enough

SUBHAYAN CHAKRABORTY  
New Delhi, 4 February

Finance Minister Nirmala Sitharaman on Tuesday exhorted India Inc to shed its hesitation and make investments to push up economic growth, saying the government had taken several pro-business measures such as reduction in corporation tax rates, removing minimum alternate tax in the new tax structure, and scrapping dividend distribution tax (DDT) levied on companies.

"We have done whatever little we can. We are ready to do more. But I want meaningful interventions from the government and not the ones which are irrelevant to the ground situation. Now, we expect you to be an equal engine to pull the economy forward," she said at a post-Budget interaction, organised by the Confederation of Indian Industry (CII).

Sitharaman said government spending alone could not pull the economy towards the growth rates that all wanted in today's conditions.

"Critics say the government has reduced corporation tax rates, but where are the investments? It is six months now," she said, apparently nudging the captains of industry to pump money into the economy.

She said some people had told her that maybe businesses were repaying their debts to banks by using tax savings. "I am quite happy with that too. At least banks are getting money. If you are giving dividends, it is equally good, as money is going back to shareholders," she said.

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**Finance Minister Nirmala Sitharaman arrives for the BJP Parliamentary Party meeting, on Tuesday**



PHOTO:PTI

## 10% TDS ONLY ON DIVIDEND PAYMENT BY MUTUAL FUNDS

Mutual fund (MF) players, who were expecting investor outflows over uncertainty on tax deducted at source (TDS) on capital gains, were relieved on Tuesday with the Central Board of Direct Taxes (CBDT) clarifying that the proposal would be limited to dividend payouts.

The proposed Section 194K of the Income-tax (I-T) Act stated: "Any person responsible for paying to a

resident any income in respect of units of a mutual fund ... shall at the time of credit of such income to account of payee ... deduct income tax at the rate of 10 per cent." According to sources, the MF industry had sought clarification from government officials on whether the proposal would apply to investor redemptions, as uncertainty could have led to investors exiting before April 1, 2020, when the proposal would come into effect. JASH KRIPLANI reports



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# Indian Hotels playing catch-up with Marriott

Tata-owned firm plans to open a hotel every month; this will add 2,500 rooms

PAVAN LALL  
Mumbai, 4 February

Tata-owned hotel chain Indian Hotels Company (IHCL) is on track to open at least one hotel a month that will add an inventory of about 2,500 rooms for the year ahead, pushing it into an unprecedented growth phase. Market leader, the Marriott International, has also charted its own aggressive plans for growth.

Last year, Marriott opened 13 hotels in India across multiple brands that include Marriott, Courtyard by Marriott, Fairfield by Marriott and the Ritz Carlton. They also include The Four Points, the Le Meridien and the Sheraton. This year, the multinational has another dozen openings planned and the room count of 25,000 rooms is expected to reach around 28,000 by 2020-end, said Marriott officials.

Puneet Chhatwal, managing director (MD) and chief executive officer (CEO) at IHCL, said, "We opened nine hotels in the last nine months of the financial year." The move is part of a strategic target to reach an inventory of 25,000 rooms by 2022, of which 7,000 are under development, he added. Currently, Taj has 18,500 rooms.

The new destinations that will be opened include the Taj Fateh Prakash Palace in Udaipur, the Devi Ratn in Jaipur and the Taj Convention Center Goa, in central Goa.

The opening in Goa will take IHCL's hotel count up to 11 in the resort city, making it one of the largest operators there. Other IHCL openings slotted for this year include Darjeeling, Shillong, Gangtok, Wayanad, Hariidwar, Navi Mumbai, Bharuch, Karad and Kalinganagar.

Notably, Ginger accounts for at least a fourth of the company's number of new hotels for the immediate future.

In the last two years, IHCL has signed on as many as 46 hotels across its four different brands that include Taj, Vivanta,



Taj Hotel & Convention Centre in Goa

Ginger, and SeleQtions. Those, as well as contracts signed earlier, are now opening. The expansion is about more than just new hotels in existing hotspots.

One analyst, who did not wish to be identified, said there are newer tourism hubs emerging that are getting the attention of larger operators. The key to future traction hinges on how fast "hospitality circles" are built around those spots. For example, IHCL is also looking at previously untapped markets in India. It has inked pacts for two hotels in Gangtok, Sikkim, and one in Tawang, Arunachal Pradesh.

Marriott has also been opening in strategic pockets that include locations such as Siliguri, Surat and Kolkata with future plans for Thiruvananthapuram, Navi Mumbai, and Mahabaleshwar.

Beyond just size and volume, analysts said the key to the tourism industry for any player is staying profitable. On that metric for now, IHCL is on track. "While there is a slowdown, we have looked at various ways of reengineering, restructuring and reimagining our businesses and brands. This is to unlock potential, optimise market share, rationalise costs

and monetise non-core assets to ensure we deliver seven consecutive quarters of margin expansion," Chhatwal said.

IHCL's profit after tax (PAT) in the third quarter of FY19 was ₹203 crore, up 26 per year-on-year. Earnings before interest, taxes, depreciation and amortisation (EBIT-DA) margin was at 32.7 per cent, the highest in a decade. Even so, the hotel chain does have around ₹1,800 crore debt on its books and will have to resolve the matter of the Taj Lands End-Sea Rock Hotel.

This was a property that was acquired over a decade ago and is yet to break ground because of permissions that have been long pending. On that score, while Marriott's overall profitability isn't available because they operate through a franchise of licensed management contracts, their debt is also restricted to individual properties.

It's something that IHCL is well aware of. "Our management contract base has moved from 32 per cent to 42 per cent in the last two years. Barring The Connaught and Taj Fateh Prakash Palace, all other signings are without any investment, thus not having any impact on the balance sheet," said Chhatwal.

## 'Paytm is clearly ahead of Google Pay and PhonePe'

Infosys co-founder and Aadhaar architect Nandan Nilekani says Paytm founder and Chief Executive VIJAY SHEKHAR SHARMA is "democratising digital payments in the country and nobody has done a better job than him." Nilekani also threw a challenge to Sharma to build Aadhaar-enabled payments system and allow Paytm to work on feature phones. In an interview with Peerzada Abar & Yuvraj Malik, Sharma says when it comes to paying merchants, Paytm clearly dominates the market share. Edited excerpts:

**At what stage has India leapfrogged in the fintech sector and have we gone beyond the WhatsApp moment in the financial sector?**

I think it is ubiquitous and everybody understands what it can do. People have their concerns if they are not on board yet as digital payment consumers or merchants. As far as the large cities are concerned, the penetration is incredibly big. I understand that people don't use it too often every day, but that will happen once the penetration of merchants becomes even deeper. So, right now, with 10-15 million merchants, at Paytm, we still believe that we could have done another 15 million.

There are people like street hawkers and auto-rickshaw drivers who are not even accounted for as small and medium enterprises.

**Talking about the banking industry, start-ups in the fintech space, including players such as Paytm, are disrupting the financial services and banking industry. Are banks right to be afraid of the fintech boom in the country?**

I always believe that we don't need to disrupt the financial services or banking industry, we need to add to their capabilities. What SBI, HDFC or ICICI have



done is phenomenal. What Paytm or Paytm Bank has to do is to serve another set of users. And, that is exactly where we will focus on. In other words, we believe that it is not so that somebody else needs to be disrupted.

**How do you view competition from players such as Google Pay, PhonePe and Amazon Pay? How do you see Paytm differentiating itself when compared to them in the next few years?**

I think when it comes to paying a merchant, Paytm clearly, as the data shows, dominates the market share. Paytm is bigger than everybody else combined in the market. When it comes to person-to-person money transfer, it is not economic transactional value.

More on business-standard.com



## Titan pays ₹25 crore to ex-MD as special retirement benefit

Jewellery-to-watch maker Titan has paid ₹25 crore to its former managing director (MD) Bhaskar Bhat as special retirement benefit, said the company in a BSE filing on Tuesday.

"During the quarter ended December 2019, the board of directors approved the special retirement benefits payable to the managing director who retired in September 2019, according to the company policy," said the Bengaluru-headquartered firm. Bhat continues to serve as a non-executive non-independent director on the company board.

"This is a distinctive recognition for the kind of fast-paced growth that he created for Titan," said brand consultant Harish Bijoor. Bhat was associated with Titan for nearly 36 years, and was with the company even before the brand



Bhaskar Bhat

existed. The Tata Group JV saw an increase of almost ₹77 crore in the employee benefits expenses for the quarter. It posted a pre-tax profit of ₹648 crore, a rise of 8 per cent as compared to the corresponding quarter of the previous financial year. Net consolidated profit for the same period registered as rise of 15 per cent YoY.

SAMREEN AHMAD

## Paytm unveils all-in-one PoS device

PEERZADA ABRAR  
Bengaluru, 4 February

Paytm on Tuesday announced the launch of its All-in-One Android POS (point of sale) device for merchant partners. The company said the device helps merchants accept payments on Paytm wallet, all UPI (unified payments interface) apps, debit and credit cards, as well as cash.

Besides accepting payments, merchants will also be able to generate goods and services tax (GST)-compliant bills, and manage all transactions and settlements through their 'Paytm for Business' app in one go.

The android-based device comes with a full-size display and is pre-bundled with Cloud-based software for billing, payments, and customer management.

It can also be used to accept payments, print bills, and scan items for faster checkout. The device works on Wi-Fi and comes with a pre-installed SIM card, ensuring round-the-clock

connectivity with all of Paytm's bouquet of services.

"Over the past 18 months, we have invested a lot of time in understanding the needs of small businesses around digital payments.

This device offers a comprehensive business tool right on the desk of millions of small businesses," said Vijay Shekhar Sharma, founder and chief executive of Paytm.

Infosys co-founder Nandan Nilekani, who spearheaded the massive unique identification project 'Aadhaar', was also present at the launch and said Paytm was democratising payments in the country.

"The All-in-One Android POS is a very important device. There are choices that people have; they can use these cards, UPI and wallets. You are saying I will give you one device and any payment can be made. I think that really eliminates this 'A vs B' kind of argument (as everything is in one device)," said Nilekani.

Paytm is eyeing the digital payments space in India, which

is expected to rise fivefold to \$1 trillion by 2023, and this will be led by the growth in mobile payments, according to a report by Credit Suisse.

Paytm has done a series of successful pilots for the new device in different spaces, including bus ticketing service, logistics, and home delivery.

IRCTC, one of Paytm's partners, is using the All-in-One Android POS machines to bill food items sold inside trains. It helps in keeping track of sales and has proved to be a strong tool for inventory management.

The company also announced the launch of two innovative business solutions for small and medium enterprises (SMEs) that will help them streamline and digitise their business processes.

The firm has introduced 'All-in-One PG' and 'Paytm Business Solutions' that increase the overall efficiency of both accepting payments and making payments. Together, these two solutions complement the newly launched all-in-one PoS device, said the company.



# Tony steps aside as AirAsia boss

Chairman Kamarudin Meranun, too, relinquishes post temporarily over links to bribery scandal

CHARLOTTE RYAN, YANTOUI TRA NGUI & ASANTHA SIRIMANNE  
London, 4 February

Airbus SE and AirAsia, the discount airline built by Tony Fernandes, were inseparable for years, with the boisterous aviation executive gorging on ever-larger aircraft orders to become the manufacturer's biggest customer for single-aisle jets.

That happy marriage ended in acrimony last week after Airbus admitted to illegally trying to sway plane sales and agreed to a record \$4 billion bribery settlement. By Monday, Fernandes stepped away from the Malaysian airline he bought in 2001 and turned into one of the best-known brands in Asian aviation.

Fernandes was one of Airbus's most loyal customers, a fixture at air shows where he'd make a splash with huge deals while bucking the stodgy formalities of traditional business. Among his most memorable moments was the signing of the European company's biggest order at the 2014 Farnborough expo, where he exchanged man-hugs with legendary, since departed sales chief, John Leahy.

Now a corruption probe that has ricocheted through Airbus for almost four years, claiming the scalps of many senior staff, is coming for its airline counterparts. Fernandes will leave his role as chief executive officer of AirAsia for two months while the government examines corruption claims, according to a statement Monday. Chairman Kamarudin Meranun also stepped down, in a sign of further repercussions from the bribery case.

Fernandes, 55, who is already facing corruption charges in India, and Meranun on Monday denied allegations of wrongdoing, saying they stood down to ensure a full and independent investigation. They added in a newspaper op-ed Tuesday that a Formula 1 sponsorship deal which was the subject of the Airbus accusations was "a branding exercise" and not a venture to make money. Malaysia's anti-graft agency said Saturday that it was looking into corruption at AirAsia. Airbus, which admitted to the SFO's allega-



**"Caterham F1, the company alleged to have been sponsored improperly by Airbus, was at the relevant time a Formula 1 racing team that had gone round the globe promoting amongst others AirAsia, AirAsia X, GE and Airbus... Throughout the period we were shareholders in Caterham, the company made no profit and was eventually disposed of for 1 pound sterling in 2014. From start to finish, this was a branding exercise and not a venture to make profit"**

**Tony Fernandes (right) and Kamarudin Meranun**  
After stepping aside as CEO and chairman of AirAsia, respectively

tions as part of its settlement, declined to comment.

Shares of AirAsia tumbled as much as 12 per cent Tuesday, after losing 10% of their value on Monday. Fernandes and Meranun are still the company's biggest investors through Tune Group.

"AirAsia is clearly a major Airbus customer," said Sash Tusa, an aerospace and defense analyst at Agency Partners in London. "At times they have given the impression of ordering aircraft at an exceptional rate."

After starting his career in Richard Branson's Virgin Group in the UK, Fernandes returned home to Malaysia and teamed up with Meranun to buy an ailing and indebted AirAsia for 1 ringgit.

Affable and almost always casually dressed, Fernandes was rarely seen without a grin and a red baseball cap bearing the AirAsia logo. Like Branson before him, he was never shy of the limelight. AirAsia would become

Malaysia's first low-cost carrier and its explosive growth across the continent coincided with unprecedented demand for air travel in developing nations.

Fernandes then ventured into other businesses including hotels, insurance, telecommunications and motor racing. In 2011, he took control of the Queens Park Rangers soccer club in the UK. Two years later, he hosted an Asian version of The Apprentice reality show.

Prosecutors at the UK's Serious Fraud Office said Airbus paid \$50 million in sponsorship to a sports team jointly owned by two AirAsia executives as a reward for an order of 180 aircraft, later amended to 135.

The executives and the sports team weren't named in the case, but AirAsia over the weekend called the sponsorship "a well-known and widely publicized matter bringing branding and other benefits to Airbus." Fernandes and Meranun in their op-ed article

identified it as the Caterham Formula 1 team, founded in 2009 with Nasarudin Nasimuddin, chairman of car assembler Naza Group. They said the team made no profit and "was eventually disposed for £1".

The July 2014 Farnborough deal that produced such fraternal bonhomie — for 50 A330 wide-bodies — was supposed to trigger an additional \$55 million payment, though it was never received, according to the prosecutors.

Four days after the order announcement, an AirAsia executive emailed a senior Airbus employee saying that "instead of sponsorship we want to put it as a grant." The A330 purchase was finalized in December, but by then the strategy and marketing department at the center of the Airbus corruption was no longer in a position to fulfill its commitments. "We have kept our side of the deal," the AirAsia executive emailed. "Pls don't let us down".

In all, corruption dating back 13 years boosted profit at Airbus by more than \$1 billion, prosecutors said in court documents.

Fallout from the scandal has already rippled across the globe. Colombia's Avianca Holdings SA said Monday it had retained a law firm to conduct an independent internal investigation into the carrier's relationship with Airbus, and whether it was the victim of wrongdoing. Taiwan's chief prosecutor started investigations of former executives in charge at now-defunct TransAsia Airways, which was also named in the documents, a prosecutor said by phone Tuesday.

In Sri Lanka, prosecutors are seeking the arrest of the state-owned airline's former top boss and his spouse. The attorney general's office said Kapila Chandrasena, the ex-CEO of SriLankan Airlines Ltd., and his wife, Priyanka Niyomali Wijenayaka, were suspects in a money-laundering case linked to aircraft sales at Airbus.

Sri Lankan police were ordered to obtain an arrest warrant, according to a statement Monday. Chandrasena didn't respond to multiple calls seeking comment.

BLOOMBERG

# Henkel steps up investment in adhesives

VIVEAT SUSAN PINTO  
Mumbai, 4 February

After exiting fast-moving consumer goods (FMCG) segment in India a few years ago, German major Henkel has been quietly ramping up its presence in adhesives, a business that gives it nearly ₹2,500 crore in revenue. While rival Pidilite is best known for its consumer-centric brands such as Fevikwik and Fevicol, Henkel is strong in the industrial adhesives segment, providing solutions to sectors such as automotive, metals, packaging and aerospace.

On Tuesday, the company launched its eighth plant in India, which is its first multi-technology unit, at an invest-

ment of ₹400 crore. The plant, also Henkel's largest adhesive manufacturing unit in the country, is located near Pune in Maharashtra.

Besides its manufacturing facilities, Henkel also has an innovation and product development centre and a flexible packaging academy in the country for its adhesives business.

Jan-Dirk Auris, member of the management board at Henkel AG, said the plan was to push India up the pecking order of markets in terms of top line from its current 10th position, using acquisitions, joint ventures and alliances as way forward. The com-

sumer adhesive space, in particular, he said, was an area that Henkel was eyeing closely for future growth.

"India is an important emerging market, with tremendous growth opportunity for our adhesives business. I will not exclude moving into consumer adhesives in the future, given that we would like to see India get into the top five markets for Henkel globally in the next few years," he said.

The statement acquires significance since Pidilite has been strengthening its presence in industrial adhesives, tying up with German player Jowat recently. Jowat is counted among Henkel's com-

petitors globally and the collaboration with Pidilite will see its portfolio available in India, Sri Lanka, Bangladesh and Nepal, experts tracking the market said.

Pidilite has also stepped into areas such as floor coatings, wood finishes and specialised water proofing in recent years using acquisitions and JVs as an entry point.

Auris said the India business of Henkel had been growing at a clip of 10-11 per cent annually, which it is expected to maintain in the future. The eighth unit would not only cater to the domestic market, he said, but would also take care of needs in West Asia, Africa and South Asia.

**Invests ₹400 crore in eighth plant in India launched on Tuesday**











# Brands track the men on the FM trail

The growing band of male radio listeners is drawing in auto, insurance brands; changing the nature of the medium and traditional advertising patterns

VANITA KOHLI-KHANDEKAR  
New Delhi, 4 February

What does the fact that more men are listening to radio mean? Or that more people are listening to it in the car? It means a drop in FMCG (fast moving consumer goods) advertising and a rise in advertising by brands that target male consumers, such as cars, banking and financial services. "The audience is becoming more male and 35 plus years. Women have given way to men, that is a big change in the last 5-7 years," says Prashant Panday, managing director and CEO of the ₹635 crore Entertainment Network India. It operates Radio Mirchi the largest operator in the ₹3,100 crore Indian radio industry.

According to the Indian Readership Survey or IRS data for the third quarter of 2019, radio listenership grew, somewhat slowly to 105 million, from 104 million in 2017. The largest chunk of listenership comes from mobile phones, followed by people listening at home on a music system or transistor. But it is the third, car listenership, which has grown from about 22 million in 2017 to 34 million in the last study that is causing the shift, say radio operators.

It has meant "No big FMCG brand is on radio. The biggest (by advertising volumes) is DP Group (Baba Elaichi), Shuddh Plus, Pan Parag and others. Now look at the big daddies on TV. There is Ghadi detergent, HUL etc. Radio has been reduced from 700,000-800,000 lakh seconds (advertising from FMCGs) to nothing.

Because advertisers are seeing it more as a male product," says Panday. On the other hand all the big auto firms from Hyundai, Maruti, Honda, Tata, M&M, Hero Motorcycles are on radio. So are LIC and Karur Vysya Bank among others.

In FY2019 male-oriented advertising categories accounted for 54 per cent of ad volumes across radio stations against 47.6 per cent in

FY2014. In the same period female-oriented categories fell to 30.6 per cent from 34.6 per cent according to AirCheck, a radio spot monitoring agency. "The composition of advertisers has changed because now they are looking at radio for interaction. The usage is more tactical than brand building," thinks Nisha Narayanan, COO and director, Red FM and Magic FM. Rahul

Gautam, vice president marketing, Ford India disagrees. "We are active on radio. It works as a good surround medium for a 'buy me now' kind of message. It gives our channel partners confidence that marketing is behind us and supplements print and TV. But we don't take radio just as a tactical medium," he says. For example, in 2019, Ford launched the 'Discover the more in you' campaign with Radio Mirchi. It was a call for people to look within and take actions that helped them be more compassionate, calm and responsible. It was a mix of radio, on ground and videos with RJ Naved dressing up as a traffic cop and censoring people for honking. During Diwali Ford ran another campaign, on Big FM and Radio City, which included getting their RJs to Ford offices and at its dealers.

"Today we are not radio stations but content creators. Radio combines live, local interaction and on the ground," says Narayanan. It is perhaps this use of radio that has helped the medium battle its big challenges, of relevance and the lack of measurement.

One reason listenership is slowing is not because people don't want radio, but because many firms don't offer an FM tuner with a smartphone. "Women would consume it largely on older phones. Now almost half the newer phones come without FM so where would they consume it? Also ten years back afternoon programming wasn't there on television," says Panday. He reckons that the whole Jio phenomenon could give a new lease of life to radio, because it hopes to sell 500 million of their ₹1,500 phones, all of them FM enabled.

Even if listenership were to rise "Measurement is a challenge. Spending on radio is more of a judgement call and is based on campaign to campaign," says Gautam. But unlike in TV, there doesn't seem to be any effort to get a robust metric in place. It is perhaps the first thing the industry needs to fix if it wants FMCGs and other advertisers to come back.



**"Radio has been reduced from 700,000-800,000 seconds (advertising from FMCGs) to nothing. Because advertisers are seeing it more as a male product"**

PRASHANT PANDAY  
MD & CEO, Entertainment Network India (Radio Mirchi)

► FROM PAGE 1

## Markets roar back after Budget shock

The nation accounts for 14 per cent of global crude demand. Economists are forecasting a sharp deceleration in Chinese economy over the next few quarters due to the virus outbreak.

China's central bank is making efforts to calm investor concerns after a record \$700 billion wipeout in market capitalisation on Monday.

According to reports, the People's Bank of China (PBOC) injected 1.2 trillion yuan (\$173.81 billion) into money markets through reverse bond repurchase agreements. It also unexpectedly cut the interest rate on those short-term funding facilities by 10 basis points.

"Indian markets are very correlated to global markets, and today's rally was a reaction to China's efforts to pump liquidity into the system. Going forward, the pace of economic recovery in India and how strong it will be an important determinant of the market," said Jyotivardhan Jaipuria, founder, Valentis Advisors.

Positive manufacturing sector data also helped investor sentiment. The manufacturing Purchasing Managers' Index (PMI) for India shot up to an eight-year high at 55.3 in January from 52.7 in December, the data released on Monday showed.

Some experts said the latest rebound in the market could be on account of short-covering and investors needed to be cautious.



"It will be a highly polarized market; the Indian economy is now skewed in favour of companies which have high cash flows. The banking and NBFC system no longer in a position to finance the growth of our companies which have strong cash positions will be able to take advantage to grow further and faster. And the bulk of the stock market flows being attracted by these large companies," Saurabh Mulkerjea, founder, Marcellus Investment Managers.

Consumer durables and metal stocks rose the most, with their sectoral indices gaining 3.5 per cent and 3.3 per cent, respectively. Among the Sensex components, Titan gained the most at 7.5 per cent, on account of the strong recovery for a jewellery business in the third quarter and strong outlook for the quarter ended March. ITC and HDFC were the best-performing Sensex stocks, gaining 3.9 per cent and 3.8 per cent, respectively.

### BS SUDOKU

# 2965

	7							3
5					1			
		6						2
6					3			
	4	9	6					
8		1			4			6
		2			7			8
7				4				
			3		5			9 1

SOLUTION TO #2964

5	9	7	1	8	3	2	4	6
6	2	1	4	9	7	8	5	3
3	8	4	5	2	6	9	7	1
4	5	2	6	7	9	3	1	8
8	3	9	2	1	5	4	6	7
1	7	6	3	4	8	5	2	9
9	4	8	7	6	2	1	3	5
7	1	3	8	5	4	6	9	2
2	6	5	9	3	1	7	8	4

Very Hard: ★★★★★

Solution tomorrow

#### HOW TO PLAY

Fill in the grid so that every row, every column and every 3x3 box contains the digits 1 to 9

## Ball in your court now...



FM Nirmala Sitharaman flanked by CII President Vikram Kirloskar (right) and CII President-Designate Uday Kotak, in New Delhi

PHOTO: DALIP KUMAR

"If you are saving dollars, I am quite okay with that, because beyond a point, that savings has to find a productive use," she added.

The FM said it was the choice of the corporate where to use the money which it got after the government's decisions. "Each one of us has to become engine of growth. Enterprise spirit is yours, we are facilitators," she added.

She added the intention of her proposal to give options of lower tax rates without exemptions to personal income taxpayers was to eventually have low tax rates with a simple regime. "This would be reflected

in other taxes as well, including DDT," she said in response to a question. Sitharaman, along with all the secretaries of her ministry, will be travelling to Mumbai, Chennai, and Kolkata, beginning Friday, to discuss the Budget decisions. Interactions with industry and trade bodies, economists, and farmers groups are scheduled, the finance minister said.

The special window for stressed housing projects has begun as a lot of funds of the construction sector are stuck. As many as 13 projects have been sanctioned so far, Economic Affairs Secretary Atanu Chakraborty said.

