

**LPG, DRUGS, RLY FREIGHT**  
included in expanded exemption category

**CENTRE, STATES SCRAMBLE**  
to come to the rescue of poor, daily wagers

**NPR, CENSUS PHASE-I**  
processes postponed in view of outbreak

# Day 1: Cracking the supply chain

## Govt steps in after retailers and e-com players stopped



Minister Javadekar briefs on the Cabinet meeting. Anil Sharma

**PRANAV MUKUL, PRABHA RAGHAVAN, SANDEEP SINGH, DEEPTIMAN TIWARY, AVISHEK G DASTIDAR**  
NEW DELHI, MARCH 25

including Delhi Police, Gurugram Police, Noida Police and Ahmedabad Municipal Corporation instituted mechanisms for allowing home deliveries, including issuing curfew passes to the staff of Amazon, Flipkart, BigBasket, Grofers, Swiggy, Zomato, etc, many raised concerns over non-adherence of Union Ministry of Home Affairs (MHA) orders in different states. Offline retailers such as Future Retail, which operates the Big Bazaar chain, also complained that police confiscated bikes and keys of its staff and even beat them up on their way to stores.

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## Teething problems, we are streamlining free passage of essentials: Police chief

**DEEPTIMAN TIWARY**  
NEW DELHI, MARCH 25



**Delhi Police Commissioner SN Shrivastava**  
Express, Shrivastava said: "This lockdown is unprecedented. Never in the past has it happened that the entire country is locked down. Because it has happened so suddenly, it is taking some time for things to settle down. As of now, the primary concern is that people, barring those not engaged in essential services, stay at home."

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Supply trucks stuck in Ghaziabad, near UP's border with Delhi, Wednesday. Prem Nath Pandey REPORTS, PAGE 4-7, 12, 13

## On table: Cash transfers for unorganised workers, 7 kg subsidised grain per person

**ENSE ECONOMIC BUREAU**  
NEW DELHI, MARCH 25

THE GOVERNMENT is finalising an economic package, the broad contours of which are likely to include targeted monetary transfers to unorganised sector workers, especially daily wage workers, sops for small and medium enterprises and relaxations in banking sector prudential norms to help companies tide over the countrywide lockdown that is causing significant disruption across the economy.

While the government may use money available with certain labour welfare funds, a limited fiscal space would be its biggest constraint. The Centre may borrow more to fund the relief package, which is expected to be announced later this week, said senior officials.

"Measures for MSMEs, cash transfers for daily wage workers

**BUSINESS AS USUAL**  
By UNNNY



and liquidity infusion are the key focus areas for the planned economic package," a Finance Ministry official said.

According to sources, the plan, being finalised in consultation with the Reserve Bank of India, also involves relaxing the non-performing asset classification

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## Money transfer, food aid: States announce schemes for daily wagers, vendors

**EXPRESS NEWS SERVICE**  
NEW DELHI, MARCH 25

FROM FREE ration to cash in bank accounts, UP, Andhra Pradesh and Gujarat are among a number of states that have stepped up to help the unorganised labour sector – construction workers to street vendors – get through weeks without work under the coronavirus lockdown.

In most of these states, the workers will get Rs 1,000-1,500 as one-time relief through direct cash transfers, apart from ration assistance.

India's unorganised workers  
CONTINUED ON PAGE 2

**E** Reducing economic disruption

These targeted measures for the poor and daily wage workers, along with a series of other steps for companies and the banking sector, are being finalised to ease the extraordinary disruption in economy, which is forcing the Centre to let fiscal deficit expand and borrow more.

## No transport and no money, migrants take long road home



With public transport stopped, migrants start walking home from Ahmedabad Wednesday. Reuters

**ANANYA TIWARI, VAIBHAV JHA, AISHWARYA MOHANTY & DEEP MUKHERJEE**  
NEW DELHI, AHMEDABAD, VADDARA, JAIPUR, MARCH 25

**CORONA COUNT**  
606 CASES  
10 DEATHS  
43 RECOVERED  
22,928 samples from 22,038 individuals tested

ANTRESH KUMAR, 21, started walking at 3 am on Wednesday from Dharampuri in Najafgarh, South West Delhi. Facing the prospect of no work due to the 21-day lockdown, the daily wage decided that heading home to Moradabad in Uttar Pradesh was his best option. Even if it meant walking most of the 175 km, spending two days on the road, and risking police wrath.

Antresh isn't the only one. Left stranded by a nationwide lockdown, which has halted all public transport, hundreds of labourers devoid of work have started leaving big cities on foot.

In Ahmedabad, a majority of the estimated 2,000-plus migrant labourers left Tuesday evening, around the time Prime Minister Narendra Modi began his speech announcing the lockdown. Headed for villages in Rajasthan, they had reached Bichhiwara tehsil, 125 km away from Ahmedabad, by Wednesday afternoon, walking and hitch-hiking.

"Scores of people can be seen

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## Foreign missions start flying out stranded citizens on special flights

**SHUBHAJIT ROY**  
NEW DELHI, MARCH 25

WITH INDIA on a 21-day lockdown, foreign embassies are chalking out plans to evacuate their stranded citizens, mostly tourists. While some have already begun evacuation, others are working on it.

Sources told *The Indian Express* that 10-12 countries, including Germany, France, US, UK, Canada, Israel, Russia and Afghanistan, have sought permission to evacuate their citizens. About 6,000-10,000 for-

**INSIDE**



**MAHABHARAT WAS WON IN 18 DAYS, WE NEED TO WIN THIS WAR IN 21, SAYS PM**  
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eign nationals are expected to be evacuated on special flights, as all international flights have been cancelled.

About 1,000 Germans are being evacuated Wednesday and Thursday; Russia sent back about 400 of its nationals Wednesday.

The French Embassy is planning to evacuate about 2,000 tourists in the next few days. The US and UK are also working on similar plans for their nationals.

The Israeli Embassy helped some of its citizens leave from Goa and Mumbai recently. It is

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## Floyd Cardoz, man who 'helped make Indian food cool', dies of virus in NY

**POOJA PILLAI**  
NEW DELHI, MARCH 25

**RESTAURATEUR AND Indian-origin chef Floyd Cardoz, the man who introduced the world to Indian food beyond curry and chicken tikka, passed away in New York on Wednesday after testing positive for coronavirus a week ago.**

In a statement issued late on Wednesday, a spokesperson for Hunger Inc. Hospitality, the company Cardoz founded in Mumbai in 2015 and which runs the popular The Bombay Canteen (TBC)



Tested positive on March 18, 10 days after he left India

and O Pedro restaurants, said, "Floyd tested positive for COVID-19, in USA, on March 18 and was being treated for the same at Mountainside Medical Center, New Jersey, USA." He was 59.

Earlier this month, Cardoz was in Mumbai to celebrate the fifth anniversary of his TBC and to launch The Bombay Sweet Shop, a modern take on Indian mithai, before leaving for New York on March 8. On March 17, Cardoz posted on Instagram that he had checked himself into the Mountainside Medical Center after testing positive for COVID-19.

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## At least 25 killed in IS attack on Kabul gurdwara, India calls it diabolical, cowardly



A wounded Afghan Sikh woman in a Kabul hospital. AP

**SHUBHAJIT ROY**  
NEW DELHI, MARCH 25

AT LEAST 25 people were killed and more than eight others were wounded during an attack Wednesday on a gurdwara in the Afghan capital Kabul. The Islamic State has claimed responsibility for the attack. A spokesperson for the Taliban denied any involvement.

Prime Minister Narendra Modi condemned the attack, and New Delhi said "such cowardly attacks" at the time of the COVID-19 pandemic is reflective

of the "diabolical mindset" of the perpetrators and their backers. Afghanistans Interior Ministry said security forces rescued at least 80 people, including women and children, who were inside the gurdwara complex.

Tariq Arian, a spokesperson for the Ministry of Interior, was quoted by Khama news agency as saying a group of suicide bombers entered the gurdwara in Shor Bazar area of Kabul around 7:45 am local time.

Arian said security forces rescued the majority of people who were trapped inside. The attack  
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## Recovered, Mumbai, Pune cases return home to cheers by neighbours

**ANURADHA MASCARENHAS, TABASSUM BARNAGARWALA & LAXMAN SINGH**  
PUNE, MUMBAI, MARCH 25

AMIDST REPORTS of coronavirus suspects facing harassment in several parts of the country, neighbours in Pune and Mumbai joined hands to welcome home Maharashtra's first COVID-19 patients.

Jivandhar, 51, and Prashanti Awati, 44, spent a sleepless night Tuesday at Pune's Naidu

Hospital waiting for an all-clear. The state's first positive cases, they finally got the second result confirming their negative and ending their 14-day isolation, at 5:30 am Wednesday. They had tested positive on March 10. On Wednesday evening, their daughter Ankita too was discharged.

Delighted to be back home on the day of Gudi Padwa, an emotional Prashanti, 44, said, "Can you imagine the sense of relief? Since Tuesday evening, our bags were packed."

As the couple stepped out, people from chawls around

Naidu Hospital lined up along the road to wave at the ambulance that took them home, escorted by a police van. "It was heartwarming," said Jivandhar, a senior manager with a Pune firm.

When they reached their society on Sinhgad Road, another surprise awaited them. Said Jivandhar, "The society has 350 flats across seven buildings. Several came to their balconies, clapping and cheering." Added Prashanti, "Some brought groceries, others offered to get food packets."

In Mumbai, a similar reception awaited the city's first two



The Awatis were discharged on Wednesday; daughter expected back home soon

cases, a 70-year-old and his 69-year-old wife, who tested positive on March 11 and were discharged from Kasturba Hospital on Tuesday. The couple had travelled along with the Awatis to Dubai last month.

When the two reached their building in Andheri, four neighbours carried the 69-year-old in a plastic chair into the lift, and later to her second-floor apartment. Said the husband, "She was not able to walk, she has a stomach infection." Society members also had dinner ready for the two.

A domestic help who had

tested positive for coronavirus was among those cleared Tuesday night in Mumbai. The 68-year-old, whose family staying in a slum had faced much harassment following the case, said, "I hope people will now realise that this disease can be cured."

She said one of her employers, who tested positive after returning from the US on March 17 and who is believed to have infected her, came to visit her in hospital. "He said he was sorry. But I told him he did not do it deliberately." The 68-year-old said the hospital took good care, and answered all her doubts. "From

day one that I was admitted, there was not much change in my health," she said.

The Pune family and Mumbai couple were part of a group of 40 people who went to Dubai last month, of whom 15 tested positive. The Awatis had gone to mark their 25th anniversary.

The group returned on March 1, and the Awatis got themselves tested at the municipal corporation-run Naidu Hospital after Jivandhar developed symptoms. Apart from the family, a fellow passenger from Yavatmal and a driver of a taxi hired by them tested positive on

March 10. Now all are negative and have been discharged.

Once news came of the Pune family being positive, the aged Mumbai couple, who had no symptoms, decided to get themselves admitted in Kasturba Hospital's isolation ward along with four others from their tour group.

Incidentally, the Andheri couple's two children are also under home quarantine – son in Singapore and daughter in the US, where they stay. A medical officer in Andheri West, Dr Gulnar Khan, said her staff visited  
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## After complaints, police say will make e-retailers' life easier

**MAHENDER SINGH MANRAL & SURBHI GUPTA**  
NEW DELHI, MARCH 25

A DAY after several e-commerce companies alleged they faced harassment by police personnel and their delivery executives were stopped while at work, the Delhi Police Wednesday held a meeting with representatives of several such companies and assured them that their delivery staff would be allowed to travel without hassles within the capital, and would be issued curfew passes to cross state borders.

The move comes a day after major confusion was seen on the

streets, with online retailers such as Grofers, FreshToHome and 1mg telling *The Indian Express* that their staff were harassed and their warehouses sealed.

In Gurgaon, Commissioner of Police Mohammad Akil issued orders to senior officers to ensure 12 "online delivery services" are "allowed to operate" during the lockdown.

"Zomato, Flipkart, Amazon, Bluedart, Wow Express, Swiggy, Grofers, BigBasket, MilkBasket, Dunzo, Big Bazaar, IFFCO Tokio Good shall be allowed to operate," states the order.

In the meeting with senior Delhi Police personnel, the companies flagged several problems.

Among those in the meeting were representatives of Grofers, BigBasket, Snapdeal, Flipkart and Zomato.

Afterwards, Delhi Police spokesperson Mandeep Singh Randhawa said: "As we all know, section 144 has been imposed in Delhi. The Delhi Police has been and will continue to ensure that movement of essential supplies is not hindered. E-commerce portals play a huge role; we held a meeting with them to discuss problems they are facing. We are issuing curfew passes and have assured them that police personnel will cooperate with their delivery partners."

"We have created a platform,

a WhatsApp group, where they can share with us the difficulties and we can address their issues on an urgent basis," he said. "We also assured them that police personnel will help reopen their warehouses."

One of the problems flagged by the companies was delivery executives being stopped by security guards at several societies and gated colonies.

The meeting lasted an hour, and the firms also told police how high standards of hygiene were being maintained for all employees and delivery executives. Delhi Police asked them to ensure their employees carry ID cards and curfew passes.

A DCP-rank officer said, "We have sensitised police personnel about letting delivery staff go about their work. The logic was explained — if they won't let them work, more people will get out of their homes to buy stuff. We distributed some pamphlets regarding this too. We also got in touch with several resident welfare associations, asking them to allow delivery persons to drop essential items at their colonies."

A day after online grocer BigBasket suspended operations, cancelled deliveries and stopped taking new orders, the company's spokesperson told *The Indian Express* that they faced "an unprecedented increase in de-

mand, which was well beyond what they had planned for". "What we are trying to do is to only accept as many orders as we are able to service..." they said.

While early Wednesday, e-commerce company Flipkart announced in a blog post that it has suspended operations, Group CEO Kalyan Krishnamurthy later in the evening said they will resume grocery and essentials service. "We have been assured of the safe and smooth passage of our supply chain and delivery executives by local law enforcement authorities and are resuming our grocery and essentials services later today."

Customers who were able to

make orders on Grofers until Tuesday found the website and mobile app down Wednesday. But, after a brief halt, the company announced in the evening that they have resumed their operations and are taking orders in Delhi and Gurugram.

In the midst of some online delivery services suspending operations, supermarket chain Big Bazaar launched a doorstep delivery service in various cities. Soon after, the company issued a statement Wednesday: "In light of the recent announcement, we are receiving an unprecedented number of requests for doorstep delivery. There could be delay due to the restrictions on movements".



### Police chief orders home isolation for cops

New Delhi: Delhi Police Commissioner S N Shrivastava has stated in a letter that personnel should remain in isolation for a period of 10 days in rotation, in view of the lockdown. All police stations, DCPs and ACPs have been advised to allow 25-33% of their staff to stay at home for 10 days. For isolation, preference should be given to policemen over 50 years of age and those with medical problems, the letter said.

### Man arrested for spitting on woman

New Delhi: A 40-year-old man in Northwest Delhi was arrested Wednesday for allegedly misbehaving with a Manipuri woman, spitting on her face and calling her 'coronavirus'. Police said the woman was returning from a grocery store when the man approached her and allegedly passed lewd comments. Police said he had fled in his two-wheeler after the incident. An FIR has been registered under IPC section 509 (word, gesture or act intended to insult the modesty of a woman). **ENS**



### TOGETHER IN ISOLATION

Outside a high-rise in Ghaziabad on Day 1 of the country-wide lockdown on Wednesday. Praveen Khanna

## Should have 2-3 hospitals just for virus patients, says doctor heading CM panel

**ASTHA SAXENA**  
NEW DELHI, MARCH 25

FIVE PEOPLE tested positive for COVID-19 in Delhi Wednesday, taking the total number of confirmed cases in the capital to 35. The new cases include a person with a history of foreign travel and four local transmissions. So far, one person has died of the disease, while five have been discharged following treatment.

Gearing up for phase 3 of the outbreak, which could see community transmission, Chief Minister Arvind Kejriwal had Tuesday formed a five-member committee to oversee the crisis. Dr SK Sarin, head of the Institute of Liver and Biliary Sciences (ILBS), leads the panel, which will file its initial report in a few days.

Speaking to *The Indian Express*, Dr Sarin said: "If you have centralised admission rather than

multiple hospitals, whether it is public or private, I think you can have a more focussed approach. Centralised means you can have two-three big hospitals rather than multiple hospitals so that infectivity is contained, and whichever hospital has patients admitted, that hospital will have to be virtually closed. We will assess and give suggestions to the CM; the final call has to be taken by the government."

In Delhi, six hospitals have been designated to collect samples for coronavirus testing — Rajiv Gandhi Super Specialty Hospital, Lok Nayak Hospital, Deendayal Upadhyay Hospital, Babasaheb Ambedkar Hospital, Guru Teg Bahadur Hospital and Janakpuri SuperSpecialty Hospital.

Samples are sent to AIIMS, NCDC, RML, ILBS and LHMC for testing. Over the last two days, ICMR has increased testing centres by roping in private labs

across the country. Highlighting the need for more testing, he said the number of testing centres has to be increased during phase 3. "At present, ILBS is among the few labs offering testing facilities... But, if numbers increase, it will be difficult. Now the government of India has allowed private labs, but our aim should be to have more testing facilities. More kits are being approved by ICMR and FDA. If kits are available, one can have quick results. Testing should become readily available," he said.

"We should look at the possible ways by which healthcare workers can be protected, like prophylactic drugs such as hydroxychloroquine... Doctors and nurses working in hospitals at present are under huge stress. We need to see that healthcare workers are not stressed and not hyper and worried," said Dr Sarin.



Ministry of Health & Family Welfare  
Government of India

Help us to help you

## NOVEL CORONAVIRUS (COVID-19)

**What do I do if I came in close contact with someone who is a confirmed case of COVID-19?**

**Monitor self for 28 days starting from the day you came in contact with the infected person**

### Watch out for...

Cough



Fever



Difficulty in breathing



### Have symptoms? Immediately...

Visit the nearest health facility



Seek advice/treatment



Furnish details of people you've been in close contact with



**For further information:**  
Call the State helpline numbers or Ministry of Health and Family Welfare, Government of India's 24x7 helpline numbers

**1075 (Toll Free) | 011-23978046**  
Email to: [ncov2019@gov.in](mailto:ncov2019@gov.in) , [ncov2019@gmail.com](mailto:ncov2019@gmail.com)



# 5 THE OUTBREAK THE CITY



**HC extends interim orders till May 15**

**New Delhi:** In view of the coronavirus outbreak, the Delhi High Court Wednesday said all interim orders passed by it or the lower courts on bails, paroles and stays, which are expiring or will expire soon, will be extended till May 15. A bench of Chief Justice D N Patel, Justice Siddharth Mridul and Justice Talwant Singh issued the direction in all matters pending before the High Court and all district courts of the capital. "Advocates and litigants have not been in a position to appear in matters, including those where stay/bails/paroles have been granted by this court or the courts subordinate to this court, on or before March 16, 2020. As a result, interim orders operating in favour of parties have expired or will expire on or after March 16, 2020," the bench observed. The Delhi High Court also suspended its functioning till April 15.

**Residents avoid card machines**

**New Delhi:** Afraid of contracting coronavirus, several people refrained from touching card machines at stores and pharmacies across the capital. While some customers carried exact change, others whispered their card PIN to shopkeepers after giving them their cards. Ishvinder Singh, owner of Preet Medicos & General Store in Khan Market said, "Very few people are dealing in cash. In fact, even when they give us their card, they do not want to touch the machine. So a number of them tell us their credit card PINs while making their payment and we type it in for them." **ENS**



## STANDALONE

Customers queue up in designated circles outside a shop in CR Park, Wednesday. Tashi Tobgyal

## COVID-19 CASES IN DELHI TOUCH 35

# One woman back from Saudi Arabia, eight contacts positive, over 1,000 being traced

**ASTHA SAXENA**  
NEW DELHI, MARCH 25

ON MARCH 10, a 38-year-old woman returned to the national capital from Saudi Arabia. A resident of East Delhi's Dilshad Garden, she developed fever soon after, followed by a cough and breathlessness. This prompted her to head to a private clinic in Seemapuri, where she was examined by a 49-year-old doctor, who also sits at a mohalla clinic in nearby Maujpur. On March 18, the woman

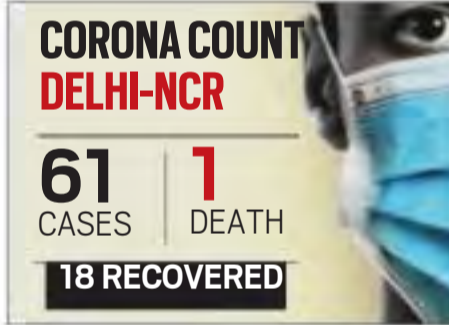
tested positive for coronavirus — case number 10 in Delhi's records.

She was admitted to Safdarjung Hospital for further treatment, and health officials in the city began tracing her contacts. By March 19, roughly 100 contacts had been traced, and a surveillance programme started in her residential colony. Calls were made, personal visits planned and officials began to ask people about the symptoms. Spreading awareness about cough etiquette and hand hygiene was part of the process.

Samples of her family members were collected and sent for testing as well.

On March 20, two of her contacts — her 35-year-old brother and 65-year-old mother — tested positive for COVID-19. Both live in Northeast Delhi's Jahangirpuri. The team then began contact tracing for both. By this date, Delhi had 20 confirmed cases of the virus.

The next day, the woman's two daughters both residents of Dilshad Garden, tested positive. Her 19-year-old son's test results are awaited.



And on Sunday, the health department received more alarming news: the doctor who had examined her initially had tested positive for the disease. By this time, the number of cases in Delhi had reached 30. The doctor was case number 28.

"After the woman tested positive on March 18, the doctor went into self-isolation. But he soon started to develop symptoms. He was admitted to GTB Hospital, but on Monday, he was shifted to Safdarjung Hospital after he complained of breathlessness," said a senior official from the department of health.

Each mohalla clinic on an average witnesses 160-200 patients per day. The health centre has a doctor and three other multi-task workers.

On Wednesday, the doctor's 48-year-old wife and his 17-

year-old daughter were among five people who tested positive in Delhi, taking the total number of cases to 35.

A 35-year-old man from Jahangirpuri who tested positive on Wednesday has also been traced back to the woman, officials said.

"Between March 12 and 18, the doctor saw around 1,000 patients in that particular mohalla clinic. We are tracing each and every person who has visited it in that period. At the woman's colony, around 470 houses have been put under

surveillance and around 1,200 people have been contacted by the department. We are checking with people about the symptoms. The team will also monitor people in Jahangirpuri since one more case, who was in contact with the confirmed case, has tested positive," said the official.

The two others who tested positive on Wednesday are a 41-year old man with a travel history to Brazil and a 24-year-old woman with a travel history to London. Both are residents of Sainik Farms.

## 'Elderly should avoid visiting hospitals for routine follow-ups'

**ASTHA SAXENA**  
NEW DELHI, MARCH 25

DR PRASUN Chatterjee, associate professor at the Department of Geriatric Medicine in AIIMS, on precautions the elderly need to take during the COVID-19 outbreak.

### Among the elderly, what are the red flags to look out for?

Elderly people, especially those who are 80-plus and not vaccinated against flu or pneumonia, and those residing in old-age homes or long-term care facilities, are at high risk of developing severe disease due to COVID-19. Symptoms are fever, cough (dry and persistent) and shortness of breath, which are not due to a known chronic disease like COPD, bronchial asthma or heart disease. Other atypical symptoms could be headache, sore throat, nausea, diarrhoea, myalgia or arthralgia, nausea or vomiting, nasal congestion, and haemoptysis. However, the most important consideration is contact history with someone who has travelled to countries where COVID-19 has already become a pandemic.

### What makes the elderly more susceptible?

Possible explanations for the observed higher morbidity and mortality rates among older patients are due to multiple factors like low physiological reserves due to the biologic changes that accompany ageing, frequent

presence of multi-morbidity (more than 2 chronic diseases), and a fading immune system. When there is a challenge by the virus, the response by an older person's immune system faces a higher chance of an overreaction known as cytokine storm, on top of chronic low-grade inflammation due to multi-morbidity and ageing itself. Cytokines are proteins that serve as signals to the body to mount its infection-fighting machinery. The cause of death of this virus is respiratory failure and septicemia due to the cytokine storm.

**This is also flu season. What should one do if she has fever, cold and cough? Should the person go for testing? And if she can't get freely tested, what's the option?**

Initially, if an elderly person is suffering from symptoms like fever, dry cough, throat congestion without any contact history, they should take rest, stay at home, maintain cough etiquette (coughing and sneezing in tissue), sanitise their hands frequently. They can call the helpline provided by the central or state government; no need to panic. However, if they show any alarming signs related to organ failure like shortness of breath, decreased urine, chest discomfort, diarrhoea with fever, they should immediately visit the hospital. The elderly should not visit a hospital for routine follow-up of chronic non-communicable diseases.

## Capital's meat shops bear the brunt: 'We're essential, police don't listen'

**SOMYA LAKHANI**  
NEW DELHI, MARCH 25

EVEN THOUGH meat shops can remain open during the 21-day lockdown, several meat-sellers alleged that Delhi Police forced them to pull the shutters down.

In South Delhi's CR Park, which has a thriving meat and chicken market, the owner of East Bengal Halal Mutton and Chicken Shop, Mohd. Faizan said, "On Sunday, the whole market was closed due to 'janata curfew'. When we opened on Monday, the local police officer said we have to shut it. We told him the Delhi government has exempted us from the lockdown but he didn't listen."

Faizan said he showed newspaper clippings to police Wednesday morning but was not allowed to keep the shop open. "I have around 70 kg chicken and mutton in deep freeze," he said. In Saket and Malviya Nagar too, at least two meat sellers alleged that police threatened them to shut shop. "We know we are allowed and that police are wrong but they threatened to hit us, so we are just sitting at home now," said a meat seller in Saket. DCP (South) Atul Kumar Thakur, however, claimed that no personnel in his district had asked anyone to shut their meat shop, and that maybe shopkeepers did it on their own "because they don't have supplies".

At 11.30 am Wednesday, a mutton shop owner in Southeast Delhi's Zakir Nagar was allegedly "forced to shut shop after a police-



The fish market in CR Park which was ordered shut, Wednesday. Tashi Tobgyal

man hit the counter with lathi". A video of the incident too did the rounds. The owner told *The Indian Express*, "The policeman said we should shut shop because the disease (coronavirus) is spreading because of it... If they have a problem, they should at least behave in a civilised manner."

DCP (Southeast) R P Meena said the shop was shut down as "there were too many people inside, but personnel have been briefed not to misbehave with public. We will inquire into this". In East Delhi, the famous Ghazipur *murga* and *bakra* mandis, the main suppliers of chicken and mutton in Delhi, are shut. Akram Karim, who runs a shop there, said, "We have been shut since the 'janata curfew'. We get our stock from UP, Rajasthan,

Punjab and supply it to hotels, restaurants in Delhi. The borders are sealed so we have nothing to sell, and restaurants — our major clients — are shut."

In Central Delhi's Meena Bazar, Suiwala and Matia Mahal too, most shops were shut — with many attributing it to police high-handedness, while others cited zero stock. Mohd. Aslam, who runs Aslam Chicken in Meena Bazar, said, "We sell mostly to residents and have some stock, but police are not letting us operate. I have 15 employees and am suffering losses of Rs 15,000-20,000 a day." DCP (Central) Sanjay Bhatia said, "Police have not told anyone to shut shops, they have done it on their own because restaurants, their main clients, are shut."

In Southwest Delhi's Vasant Kunj, Gulzar Ahmed, who runs Gulzar Chicken in Block D4, shared a similar issue: "I only have 4-5 kg stock in deep freeze but haven't been able to sell it... A local police personnel gave us an hour on Tuesday to shut shop." In the posh Meher Chand Market, however, MI meat suppliers were open, and the owner said that "this may not last long as supplies are almost over and Ghazipur *mandi* is shut". While some Green Chick Shop outlets were closed in the capital, one in South Delhi's Kailash Colony was open. The manager said, "Police on Tuesday told us we should not allow anyone inside, and should hand over packets at the gate. We are doing that."

## CM launches helpline to ensure there's no harassment by cops

**EXPRESS NEWS SERVICE**  
NEW DELHI, MARCH 25

CHIEF MINISTER Arvind Kejriwal Wednesday announced the launch of two helplines — one for people attached with essential services to get e-passes, and the other for the general public to lodge complaints related to police harassment during the lockdown. He also said the government would ensure that during the lockdown, essential products such as milk, groceries and vegetables are easily available.

He made the announcement during a joint press briefing with L-G Anil Bajjal, after a review meeting on administrative preparedness in ensuring maintenance of essential supplies in the city over the next three weeks. The helpline for e-passes is 1031, while that to file a complaint against police harassment is 011-23469536. Several people, especially those delivering food or groceries, said they were harassed by police even though they are essential service providers. Bajjal said some amount of inconvenience was "bound to happen" but the administration is trying to sort out the issues. Announcing that the helpline number for e-passes was operational, Kejriwal in the evening requested people not to use the number as a general helpline. "Anyone attached with essential services such as running grocery or vegetable shops, chemist stores and others can make one

call and get the passes issued. This is not a general helpline, it is only meant to give out essential service passes..." said Kejriwal.

The helpline to report police harassment will be monitored by the Delhi Police chief, he added. The e-passes will help those engaged in running essential services but not having IDs, he said. E-passes will be colour-coded based on the nature of essential services — blue for industry and manufacturers (related to essential services); orange for delivery; green for groceries and wholesalers; yellow for retailers; pink for medical staff; red for chemists/pharmacies; mauve for other miscellaneous heads. It will be sent via WhatsApp or email.

"The Centre, Delhi government, police are working unitedly. There's no need to panic. We saw queues outside shops after the PM's address last night. Such gatherings will defeat the lockdown's purpose," said Kejriwal.

The number of cases in Delhi went up by five to touch 35 on Wednesday. Urging people to stay indoors, Kejriwal said the government will take the responsibility to make essential items available: "With folded hands, I request you to follow the lockdown. Go out only to get vegetables, milk or necessary groceries." He also asked people to take responsibility of taking care of the poor in each area. The L-G also appointed 17 nodal officers, including one each for e-commerce services and police-related issues.





















# THE CORONAVIRUS

## Test acts

Developing and deploying tests for SARS-CoV-2 is crucial

"WE HAVE a simple message to all countries." So said Tedros Adhanom Ghebreyesus, the head of the World Health Organisation (WHO) at a news conference held in Geneva on March 16th. "Test, test, test. All countries should be able to test all suspected cases, they cannot fight this pandemic blindfolded." Without adequate testing for sars-cov-2, the novel coronavirus that is now sweeping rapidly around the world, he said, there can be no isolation of cases and the chain of infection will not be broken. As if to prove the point, a vigorous policy of testing seems to have slowed the virus's spread in South Korea quite dramatically. And in Vo, a town in Italy, thorough and repeated testing of all 3,300 inhabitants has stopped new infections entirely.

Two main types of test are used to identify viral infections: genetic and serological. The first genetic test for sars-cov-2 was created just a few days after the virus's genomic sequence was published, on January 12th, by a group of Chinese researchers. Others, developed subsequently by public health bodies around the world (and also a few companies) have their own tweaks, but their broad principle is the same.

### Amplification is his only employ

Each starts with a swab taken from the back of the nose or the throat of an individual suspected of being infected, in a search for rna—for sars-cov-2 stores its genes as rna, rather than the similar molecule, dna, which animals such as human beings employ for the purpose. Because of this quirk, the first step of genetic testing is to copy any rna collected into DNA, using an enzyme called reverse transcriptase. That done, the dna is then amplified in quantity by a process called the polymerase chain reaction (PCR). The now-amplified dna is sequenced and matched (or not) against the sequence that would be expected if the starting point was rna from the virus.

Executed properly, genetic tests of this sort are extremely accurate. But they have limitations. One is that if the virus is present only at low levels—at the start or end of an infection, for example—their sensitivity drops. Also, taking a throat swab is neither simple nor foolproof. If the sampling probe goes insufficiently deeply into the orifice concerned, or fails to gather enough cells, the test might not work. Virologists say that the best sort of throat swabbing almost inevitably makes a patient gag or cough. This means that whoever is doing the swabbing needs to be protected from infection.

All this assumes that the tests themselves are designed properly. The who published protocols for a sars-cov-2 test in January, and most places which have created their own tests have based them on these instructions. In America, however, the Centres for Disease Control and Prevention (CDC) designed its own protocols. Tests created using these American cdc protocols, which were distrib-



Medical staff in protective gear work at a drive-thru testing centre for COVID-19 in Yeungnam University Medical Center in Daegu, South Korea, March 3. Reuters

uted across the country to state-level public-health laboratories, turned out to be flawed. This no doubt contributed to America's slower response to the unfolding crisis.

The actual apparatus used to carry out per tests of this sort—regardless of the exact bug being tested for—is commonplace in hospitals in rich countries, for it is used routinely to identify viruses from influenza to hepatitis to hiv. But the process is thereby centralised, and can be slow. It may take as long as 48 hours after a sample is collected for the result to be returned to a patient. What is needed is a test which can be conducted immediately after sampling, a process known as "near-patient testing". This involves packing everything required for a test—both the instruments and the chemicals—into a reasonably portable machine, designed specifically to look for sars-cov-2, that can be deployed

away from a big hospital laboratory.

Several firms are working on such things. BioMérieux, a French biotechnology company, says it will have a test on offer by the end of March, and that it has an emergency-use authorisation for it from the Food and Drug Administration, which approves such devices for America. Cepheid, a Californian firm, will try to use a similar approval process to get its own coronavirus-specific test to market. This is a box, the size of a small laser printer, that ingests a sample, carries out an analysis and returns a result within a couple of hours.

### Think global. Act local

Machines like these could be particularly valuable in places where public-health laboratories are few and far between. John Nkengasong, head of Africa cdc (an arm of the African Union unrelated to the American or-

ganisation of the same name), wrote in the Lancet in February of his concern about the spread of coronavirus across his continent, given the strong links between many African countries and China, the place where the pandemic began. One of his worries was the continent's lack of testing capacity. At the start of 2020, only the Pasteur Institute in Senegal and the National Institute for Communicable Diseases in South Africa were able to carry out full-scale genetic detection of sars-cov-2.

Subsequent training, led by the who, has now enabled scientists in around 40 African countries to diagnose infection with the virus—but this can still be done only in each country's central public-health laboratory. Near-patient testing would help a lot. And many health-care workers in Africa are already familiar with similar self-contained diagnostic machines, because they have been

used extensively to track the efficacy of anti-retroviral therapy for HIV.

Genetic tests identify active infections. But to understand properly how sars-cov-2 is spreading through a population it is also important to know who has been infected in the past and recovered. That is where serological tests come in. They look not for rna in swab samples, but for antibodies in blood samples. Antibodies usually hang around in a person's bloodstream well after an infection has cleared. They thus form a historical record of the pathogens people have been exposed to over the course of their lives.

Each antibody is tailored to latch onto a specific protein on the surface of a pathogen, thus disabling it. A serological test for sars-cov-2 therefore works by using such a protein—referred to as an antigen—to capture antibodies from a blood sample. Most tests

**Executed properly, genetic tests of this sort are extremely accurate. But they have limitations. One is that if the virus is present only at low levels—at the start or end of an infection, for example—their sensitivity drops. Also, taking a throat swab is neither simple nor foolproof.**

under development focus on spike, a protein which protrudes prominently, and in many places, from the surface of the otherwise-spherical sars-cov-2 virus particle. In a typical test, a blood sample would be placed into a test tube coated inside with the antigen. If relevant antibodies are present, they will stick to the antigen. Depending on the design of the test, a positive result could produce a colour change or emit light to indicate success. The whole thing is reasonably cheap and could give results in minutes.

BioMedomics, a firm in North Carolina, for example, has designed a serological test for sars-cov-2 that needs only a few drops of blood from a finger prick, and which gives results in 15 minutes. It includes a hand-held plastic stick which looks similar to that from a pregnancy-testing kit. And, similarly to those tests, it uses coloured lines to indicate the presence of particular antibodies. The company says the test has already been widely used by China's public-health authorities, but has not yet been reviewed for use by America's fda.

Designing a serological test, then, is straightforward. Checking that it gives accurate results takes time, though. A common problem with such tests is that antibodies may cross-react, meaning that a test for sars-cov-2 might also show a positive result when it comes across a different coronavirus—the original sars, perhaps, or one of the coronaviruses that cause colds. Testing the accuracy of these tests requires trials involving hundreds of people who are known to have had sars-cov-2 infections, and hundreds of others who are known not to have been infected.

Once validated, serological tests are fast and cheap to run at scale. They have already been deployed in China, Singapore and South Korea. Data on their efficacy, however, have not yet been publicly released or independently verified. America's cdc is evaluating two serological tests and Public Health England, the relevant government body in that country, is also working on a test. Chris Whitty, England's chief medical officer, said that the introduction of such a test would be a "game changer" in the quest to track and control the spread of sars-cov-2 across the population. It cannot come fast enough.

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## CORPORATE HR CHIEFS IN THE SPOTLIGHT

# The importance of people people

In a pandemic, a chief people officer can make or break a company

WHEN THE financial crisis rocked the business world in 2007-09, boardrooms turned to corporate finance chiefs. A good CFO could save a company; a bad one might bury it. The covid-19 pandemic presents a different challenge—and highlights the role of another corporate function, often unfairly dismissed as soft. Never before have more firms needed a hard-headed HR boss.

The duties of chief people officers, as human-resources heads are sometimes called, look critical right now. They must keep employees healthy; maintain their morale; oversee a vast remote-working experiment; and, as firms renege, consider whether, when and how to lay workers off. Their in-trays are bulging.

Once derided as "pay and parties" managers, by the early 1990s HR chiefs turned to compliance, keeping firms out of the courts (and papers). A subsequent string of corporate imbroglios elevated their status, notes Patrick Wright of the University of South Carolina. In the wake of executive-pay scandals at companies such as WorldCom and Tyco in the 2000s they became more involved in remuneration. A decade later bungled successions, for example at HP, a printer-maker which sacked two bosses in as many years, left them with a bigger say in filling top jobs. In the past few years they have dealt with companies'

often very public "me too" troubles.

As recruiting and retaining skilled workers became chief executives' big preoccupation—four-fifths now worry about skill shortages, up from half in 2012—HR heads' desks moved ever closer to the corner office. Today many reside right next to the boss. Shareholders are inviting more outside HR chiefs to boards. In America their salaries remain lower than CFOs' but have risen 20% faster since 2010 (see chart).

A higher profile entails new expectations. HR was once the domain of history gradu-

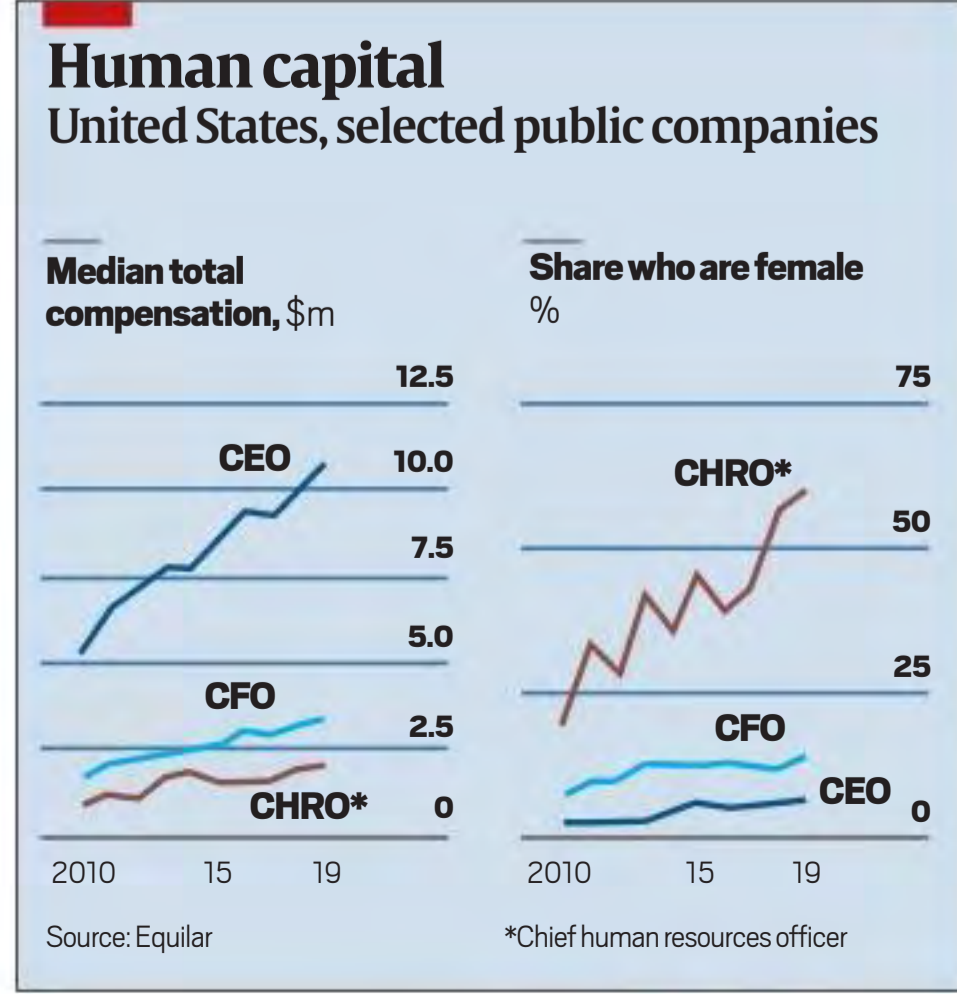
ates and masters in labour relations; nowadays plenty hold business degrees. Although most firms recruit them from HR jobs, more are choosing outsiders or unconventional candidates. According to Russell Reynolds Associates, an executive-search firm, HR heads appointed to Fortune 100 companies between 2016 and 2019 were around 50% likelier than earlier hires to have worked abroad, in general management or in finance.

Before covid-19, tight labour markets and empowered employees pressed employers to understand how to get the most out of their staff, says Dane Holmes, a former head of human-capital management at Goldman Sachs, an investment bank, who now runs an HR-analytics firm. Diane Gherson, who runs HR at IBM, overhauled the computing giant's performance management using big data. Algorithms now challenge IBM managers' instincts on pay and promotion, and alert Ms Gherson's team when staff are at risk of fleeing (often before they realise it themselves).

The pandemic makes such "people analytics" more relevant. Beth Galetti, Ms Gherson's opposite number at Amazon, an engineer with no HR experience before joining the e-commerce titan, oversees 1,000 developers working exclusively on HR software. Amazon's pre-outbreak investment in digital induction for fresh hires is paying off. "We on-boarded 1,700 new corporate employees on



People walk out of an Amazon Go store in Seattle. Amazon, Facebook, Google and Microsoft all advised Seattle employees to work at home after workers at Facebook and Amazon were diagnosed with the virus. AP



[March 16th] alone," Ms Galetti reports.

Covid-19 may lead more HR chiefs to adopt such systems. In the short run many have more pressing problems. Mala Singh, chief people officer at EA, a maker of video games, represents the c-suite on the team tasked with pandemic response. This now occupies 60-70% of her (long) day. Her team has been getting staff desks, computers, even noise-cancelling headphones. A bigger concern was balancing work with child care. Ms Singh told the caregivers on EA staff to take as much time as they need to adapt without using up paid leave. She is digitally monitoring employee sentiment, particularly anxiety. In a creative business like EA's, "having

someone stressed about their family situation does not enable productive work", she explains.

Many companies, especially outside the knowledge economy, face tougher choices. HR leaders must strike a balance between a firm's professed purpose, which these days often involves treating staff decently, and the bottom line, observes Dan Kaplan of Korn Ferry, a consultancy. The instinct is to cut costs through mass redundancies, as some hotel chains, airlines and others have begun doing. Rather than slash payrolls indiscriminately, says Bill Schaninger of McKinsey, another consultancy, good HR heads can use the crisis to reconfigure company workflow:

what needs to be done by whom, what can be automated and what requires people to share the same space. Some workers who at first appear redundant may be redeployed or reskilled.

The most far-sighted HR-ers at the most resilient companies are already starting to look beyond the flattened curve. Although not quite recruiting—times are too uncertain—Ms Gherson has begun to court talent at rival firms. Now that everyone is working from home, she says, no one is listening in on their calls. For a savvy HR chief, "it's the perfect opportunity."

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I just think the Premier League should be void. I know there's going to be a lot of Liverpool fans going: 'oh, Rio, just because you used to play for Man United.' I just don't see a way that can be done where health isn't compromised."

RIO FERDINAND

## Pulling the plug: The WHO and why behind the Games rescheduling

From insisting the Games will go on to setting a four-week deadline to decide fate before eventually delaying, the IOC has rapidly changed its stance on Tokyo 2020 following the outbreak of the pandemic. Here are the reasons that led to the postponement. MIHIR VASAVDA explains.

### WHO's 'alarming information'

IOC president Thomas Bach said government guidelines, imposing restrictions on daily life till April, and even USA president Donald Trump's target of lifting restrictions by 'middle of April' was among the reasons he waited to postpone the Tokyo Games. Amid mounting pressure, he then called an emergency meeting of the IOC executive board on Sunday, which agreed to open discussions with Japan over postponement and scheduled a call for Tuesday. In the hours after the IOC meeting, further "alarming information" emerged about the rapid global spread of the virus. This development, combined with Monday's WHO warning that the spread was "accelerating," meant the IOC opted to push for consensus to postpone the Games. The WHO's advice, Bach said, 'was a crucial moment' in their decision making.

### Empty seats

The possibility of holding the Olympics behind closed doors was never seriously considered but there was an underlying concern of the stadiums not being filled to capacity during the Games. "Hide the empty seats" is a popular dictate in the TV sports industry, something executives remind producers and directors about all the time. It's based on the idea that if only so many fans turned up in the stands, why would a viewer bother to watch?" the Associated Press noted. The IOC, many believe, would have found it difficult to allay the safety concerns and there was a risk that several athletes, officials, spectators and even sponsors would have stayed away from the Olympics if it would have gone ahead as scheduled. A poorly attended event would have reflected badly on the hosts as well.



Playing in an empty stadium was one of the reasons behind the postponement.

### Qualification quagmire

With nearly every sport suspending play in the wake of the pandemic, more than

two-thirds of the 11,000 potential Olympians from 200 countries had not yet qualified. With a majority of athletes unable

to train, and given that there is still no clarity as to when the situation will get normal for play to resume, there were suggestions that quotas would be distributed according to the latest world rankings or, in some cases, based on performances in the previous Olympics. That would have made the entire process arbitrary and created further complications. Many even argued that it would dilute the playing field. Postponing the Games by a year gives the respective sports federations enough time to work out strategies to finish their qualification process. More light on this is expected to be shed on Thursday, when the IOC holds a conference call with international federations.

### Abe's crowning glory

The Games, many commentators say, were expected to be the 'crowning glory' of

Shinzo Abe's nine-year period as Japan's Prime Minister. He is Japan's longest-serving Prime Minister in history and has actively promoted the Tokyo Olympics, even dressing up as Super Mario in the closing ceremony of the Rio Games. Like they used the 1964 Games to rightful place on the international stage following the ignominy of Second World War, Abe—according to The Times—'had been banking on Tokyo 2020 to mark a similar moment of recovery from the tsunami and nuclear disaster in 2011'. Abe was faced with the choice of delaying the Games or cancelling, which would have caused a massive economic impact.

As per the rules of his political party, Abe is due to retire in September 2021. "Is this why he and Mr Bach agreed that the postponed Games will be held no later than the 'summer' of next year?" The Times wondered.

## Calendar congestion: The logistical nightmare that could be 2021



Lionel Messi will end up playing the COPA and WC qualifiers in 2021.

WITH THE sporting calendar for the 2020 season being disrupted by the outbreak of the coronavirus pandemic, several major events of this year have been shifted to the following season. Only, the 2021 calendar is already packed with major sporting events, some of which will have to be moved to make way for the postponed 2020 tournaments. SHAHID JUDGE looks into the window of June to August, where a majority of these events are set to take place.

### THE ADDITIONS

Three major events from the 2020 year have been postponed to the following year. The Copa America, South America's continental football championship, which was to be hosted in Argentina and Colombia this time, will take place from June 11 to July 11. On the same dates, what was to be the Euro 2020, or the European Championships, will take place in 12 different countries across Europe.

Meanwhile, the biggest spectacle of 2020, the Olympic Games in Tokyo, has also been shifted to the summer of 2021. Though the new dates for the Games have not yet been confirmed, it is assumed that it may take place in the same window that was prepared for it in 2020—July 24 to August 9.

### COLLATERAL DAMAGE

Now that the Olympics will take place in 2021 (assuming between July 24—August 9), four major events will be forced to reschedule. The World Aquatics Championships were originally scheduled for July 16 to August 1 in Fukuoka, Japan, and the World Athletics Championships were to be held in the United States from August 6 to August

15. Both these events, however, will have to be moved as all the big names in the two disciplines will be competing at the Olympics in Tokyo at the same time. Similarly, the Euro Hockey Nations, which was to take place in The Netherlands in August, will have to change its dates since the major hockey nations will be competing in Tokyo at the time.

From July 7 to August 1, England was to host the Women's 2021 European Championships, but now that the men's edition from 2020 will be held at the same time, and since women's senior teams will be competing at the Olympics, the women's Euros will have to be rescheduled.

### THE UNAFFECTED

Tennis Grand Slams French Open (May 23 to June 6), Wimbledon (June 28 to July 11) and the US Open (August 30 to September 12) will take place in the June to August window, without any hindrance from the shifted 2020 events. The United States will also host the 2021 CONCACAF Gold Cup (continental championships) from July 2 to July 25. In September, the European Basketball Championships, or EuroBasket, will take place from September 2 to 19 in Germany, Italy, Georgia and Czech Republic.

The latter nation, however, may opt out of hosting the event as the country is contemplating shutting its borders for two years as a precaution against the coronavirus. Meanwhile, no dates have been fixed yet for the men's boxing World Championship, which is to be held in New Delhi, but the event in the past has been held in the past between August and November.

### AGENCE FRANCE PRESSE TOKYO, MARCH 25

Japan set about the unprecedented task of reorganising the Tokyo 2020 Olympics Wednesday after making the tough decision to postpone the Games by a year as the coronavirus pandemic locks down one third of the planet. The dramatic step to shift the Olympics, never before seen in peacetime, upends every aspect of the organisation including venues, security, ticketing and accommodation.

It is not even clear exactly when the rescheduled Games will take place. International Olympic Committee president Thomas Bach on Wednesday left the door open for them to be staged in the spring instead of the normal summer slot. "This is not restricted just to the summer months," Bach said in a conference call.

"All the options are on the table, before and including the summer of 2021." In a move symbolic of the difficulties, Olympic countdown clocks in Tokyo switched from displaying the number of days to go to simply show today's date and the time.

"It's like taking seven years to build the world's biggest jigsaw puzzle and, with just one piece to go, having to start again but now with less time to finish," tweeted Craig Spence, spokesman for the International Paralympic Committee.

Japan has framed Tokyo 2020 as the "Recovery Games"—a chance to show the world it has bounced back from the "triple disaster" in 2011 when a massive earthquake sparked a tsunami and the Fukushima nuclear meltdown. The delayed event—still to be called Tokyo 2020—will now be a "testament to mankind's defeat of the new virus", said Prime Minister Shinzo Abe. He repeated that message in a call with US President Donald Trump, in which the leaders agreed the Games would be "proof that humans have beaten the new coronavirus", a Japanese government spokesman said. The Olympic flame "could become the light at the end of the tunnel in which the world finds itself at present", Japan and the IOC said in a joint statement.

### Way bigger than me: Bach

The quadrennial Olympics, which has weathered boycotts, terrorist attacks and protests, is the highest-profile event affected by the virus that has killed thousands and postponed or cancelled sports competitions worldwide. The IOC had come under fire for appearing out of touch by sticking to its schedule, but it eventually bowed to the in-



IOC chief Thomas Bach said that a task-force, named 'Here We Go', has been created to examine the scheduling woes. File

evitable, citing the need to protect the health of athletes. Bach said the postponement was "about protecting human life", with more than 11,000 athletes expected along with 90,000 volunteers, and hundreds of thousands of officials and spectators from all over the world.

He said that the postponed Tokyo Games would require "sacrifices and compromises" from all sides to make them work. "These postponed Olympic Games will need sacrifices, will need compromises by all of the stakeholders," Bach told reporters in a conference call the day after the IOC decided to delay the 2020 Games because of the coronavirus pandemic. The IOC's role, Bach said, was "to make the Olympic dreams of athletes come true".

### Spring of hope

The Olympic torch relay, due to begin from Fukushima Thursday, has also been postponed but the flame will stay in the area until it is safe to begin. Organisers have to wrestle with a host of unanswered questions: are the venues still available? What

to do with ticket-holders and volunteers? How to fit the Games into a crowded 2021 sporting schedule? The athlete's village was due to be renovated into more than 4,000 luxury apartments, hundreds of which have already been snapped up. Tens of thousands of hotel rooms will need to be cancelled and rebooked. "I cannot tell you what the situation is," Bach said when asked about how the postponement might affect the village.

"It's one of the many thousand of questions the taskforce has to address." Japan and the organising committee were spending \$12.6 billion on the Games and experts say they may need to spend around half that again to rearrange the event—before hopefully recouping the losses when the Olympics are held.

Bach, who was part of West Germany's gold medal-winning foil fencing team at the 1976 Olympics, added: "Of course, I'd be very, very delighted if we could have the Olympic Village in the traditional form. Everybody who has once lived in an Olympic Village knows that this is the real Olympic experience, that

this is a once-in-a-lifetime experience. Living under one roof with the whole world, sharing your meals together, celebrating together, discussing together, and forming this unique Olympic unity." Bach concluded by saying: "We are at an unprecedented situation and have an unprecedented challenge. "We have to find the best possible situation under the circumstances that we are living in."

Tokyo 2020 president Yoshiro Mori, an 82-year former prime minister and cancer survivor, pointed to his own health battles as inspiration for the difficult times ahead. "We have no choice but to have hope. I myself suffered cancer... But I was saved by a new drug. I am here, allowed to live. "Let us hope for these things."

A taskforce, named 'Here We Go', had been created to examine the issue, Bach added, saying the first part of call would be with the 33 international federations, likely starting with a conference call on Thursday. "The first step, we have to see with them, to see what the options are. We also have to take into account the sports calendar around the Olympic Games," Bach said.

## Pandit bids bye to Vidarbha, next stop MP

### DEVENDRA PANDEY MUMBAI, MARCH 25

CHANDRAKANT PANDIT, one of the most successful coaches in domestic cricket, will now coach Madhya Pradesh in the coming season after three years with Vidarbha. Under Pandit's tenure, Vidarbha won Ranji Trophy twice and also triumphed in the Irani Trophy. He has played for Madhya Pradesh as professional player in the 90s.

The former India wicketkeeper batsman Pandit had earlier coached Mumbai and Kerala. Pandit confirmed the news and talked about how the former India wicketkeeper Kiran More helped him in moving to the new role with MP. "I have decided to move on. I don't want to be in a place more than three years. My friend Kiran More knew that I won't be continuing for Vidarbha from this season onwards. He told MP about it and they offered a coach job which I accepted for two years," Pandit told The Indian Express.

Pandit known for his old-school-taskmaster coaching style has made it clear to MP that he will lead a restructuring of their team and the association has given him the free hand to execute his plans. "I have told them my expectations and how I want to go about it. MP is



Chandrakant Pandit was the pivotal force behind Vidarbha's Ranji double. File

similar to Vidarbha. When I took job of Vidarbha they too were trying to make a mark in domestic cricket. Twice we won Ranji Trophy though this season things didn't go as we expected, MP has a young team and it will be great motivation to work forward," Pandit added, who currently is in lockdown in his village in Ratnagiri due to the novel coronavirus. "The boys are good and it's just following

right process. I like to coach young motivated boys, give them the goals and direct them how to achieve those goals. When I took on Vidarbha nobody expected that we will win Ranji Trophy and that too twice back-to-back years. Credit should also go to cricket association in Vidarbha and to former player Prashant Vaidya, who is in the association, for showing trust in me."

Pandit has built a reputation for being a coach who is a taskmaster and ticks all the right boxes: strategy, discipline, old-school work ethic, unorthodox methods to get the best out of players. Those in the domestic circuit know that only potential downside of Pandit is that some players might not like his hard style initially and it might lead to a few disagreements. As long as the association and players are ready for such an approach, he usually leads them to success. Some of Pandit's methods are the same irrespective of the teams. Like he did with Mumbai, he also formed various player-led committees for Vidarbha to take care of entertainment, food, fitness, travel—players were deputed to take ownership and it helped in the bonding process.

### More coaches seek switch

More state associations will be searching for new coaches. Vidarbha for starters has to find a replacement for Pandit. MCA will also be looking to move on from Vinayak Samant and hunt for a new coach. Sanath Kumar, a very successful domestic coach with good track record across teams, has informed the Baroda Cricket Association (BCA) last season that he won't be continuing due to health issues. Last season during Ranji Trophy game, Sanath had suffered a heart attack and rushed to hospital.

## Asian Games medal winning footballer Latif passes away at 73

### PRESS TRUST OF INDIA KOLKATA, MARCH 25

FORMER INDIA midfielder Abdul Latif, who was also a key member of bronze medal winning team at the 1970 Bangkok Asian Games died in Guwahati on Monday. He is survived by a son and two daughters. He was 73.

"He was suffering from old age related problems and he breathed his last on Monday evening. His last rites were performed on Tuesday," a relative confirmed.

Latif was born in Mysore, Karnataka before making Guwahati his home. He was also represented India in Asia Cup Qualifier in 1968 in Myanmar and Merdeka Cup in 1969 in Kuala Lumpur. But his biggest glory was being part of the last national football team that had a podium finish at the continental games. Latif could play on both wings as well as central midfield as he represented Mohammedan Sporting from 1963-1967 and later took over as coach.

After retirement, Latif settled in Guwahati and began his career as a coach, under his tutelage Assam won the junior



Latif was a versatile midfielder and could play on the flanks as well.

and sub-junior national championships. He also coached Mohammedan Sporting Club from 1978 to 1980.

Earlier, he played for State Bank of Hyderabad in the A-Division Rahim League here. Later, he moved to Bengaluru where he played for HAL before settling down in Guwahati. "It is sad to hear that Abdul Latif is no more. His contribution to Indian Football will never be forgotten. I share the grief," said All India Football Federation (AIFF) president Praful Patel.

# 'Mental health is so important right now...'

Phelps says some athletes 'may have trouble' coping with an unprecedented one-year postponement of the Tokyo Olympic Games

ASSOCIATED PRESS  
NEW YORK, MARCH 25

MICHAEL PHELPS has been open about his mental health struggles, even as he became the most decorated athlete in Olympic history. Now, with the Tokyo Games on hold because of the coronavirus, the retired swimming great worries that some athletes may have trouble coping with this unprecedented postponement.

"It's a total bamboozle," Phelps told *The Associated Press* on Tuesday.

"There's such a wave of emotions. I can't imagine what these athletes are going through right now."

In an telephone interview from his Arizona home, where he is largely hunkered down like so many others around the globe, Phelps gave reluctant praise to the International Olympic Committee for putting off the games until 2021 while the world deals with the pandemic.

"Honestly, my first thought was I was relieved," he said. "Now, there's more of a chance that we can beat this thing and do what we need to do to save as many lives as possible. I was happy to see them logically making a smart decision. It's just frustrating it took this long."

With the anticipated Olympic postponement now official, Phelps turned his attention to the world-class athletes who must deal with another jarring change to their preparations, even as they were still processing the cutbacks in training and lack of human contact stemming from worldwide efforts to curtail the virus.

Since his retirement in 2016, following an unprecedented Olympic career that produced 23 golds and 28 medals overall, Phelps has talked of suffering from depression and anxiety. He even had thoughts of suicide at his lowest points. He knows this is a challenging time for those who had their sights on the Olympics, which were scheduled to open on July 24 but now have been delayed by up to a year.

"As athletes, we're so regimented," Phelps said. "At this point, all the work is done. We're just fine-tuning the small things to get to this point. Now it's like, 'Oh... we're not competing.' All these emotions start flaring up. I really think mental health is so important right now."

Phelps said the key to coping is keeping things as simple as possible. "Just control what you can control," he said.

"We're in such uncharted waters. We're getting all these big questions thrown at us: What if? What if? What if? It's so hard to understand. We're having a hard time just wrapping our head around it."

Thinking back to his own career, Phelps said he probably could have coped with a postponement just fine during the prime of his career because he had such steely focus on his goals.

But he probably would have struggled with a delay leading up to the 2012 London Games, when his motivation was lagging and he wasn't even sure he wanted to compete. "I was barely holding it together by the seams," Phelps recalled. "I don't know if I could've made it another year."

He retired after London, only to return to the pool less than two years later with a new-found passion that carried him to five more golds and a silver in Rio.

Phelps said he will gladly offer counseling and a shoulder to lean on to any athlete who is struggling over these next weeks and months.

"Some guys have already reached out, asking questions about what they can do," he said. "Anything I can do to support my



Michael Phelps gave reluctant praise to the International Olympic Committee for putting off the Games until 2021 while the world deals with the pandemic. AP

**'At this point, all the work is done. We're just fine-tuning the small things to get to this point. Now it's like, 'Oh... we're not competing.' All these emotions start flaring up. I really think mental health is so important right now.'**

MICHAEL PHELPS,  
OLYMPIC WINNER

friends and others who want to try to accomplish their goals and dreams, I'll do it. This is such a big time for mental health. It's more important now than it ever was before. I hope everybody is taking care of themselves mentally and physically at this time. I'm always available and open at any hour to anybody who needs help."

Now 34, Phelps is happily married with three young sons. Though he has no plans for another comeback, he is still involved in the sport through a swimwear company and other business ventures.

He was looking forward to attending the Olympics as a spectator for the first time. He hasn't been to Japan since his breakthrough performance at the 2001 world championships.

"I'm somebody who truly loves and enjoys watching the sport at the highest level," Phelps said. "I obviously know what it takes to get there. I was truly looking forward to seeing how everybody was doing." He still plans to be at the Olympics. But, like everyone else, his plans are hold.

## Federer steps in, donates \$1m to vulnerable Swiss



**'NOBODY SHOULD BE LEFT BEHIND'**  
Tennis great Roger Federer donated more than a million dollars to help support his "most vulnerable" Swiss compatriots through the coronavirus crisis. The 20-time Grand Slam champion and his wife donated one million Swiss francs (\$1.02 million), saying nobody should be left behind as Switzerland battles against the global pandemic. According to official figures reported to the WHO, Switzerland has the ninth-highest number of infections in the world, with more than 8,800 positive cases and 86 deaths as of Monday. "These are challenging times for everyone and nobody should be left behind. Mirka and I have personally decided to donate one million Swiss francs for the most vulnerable

families in Switzerland," world number four Federer, 38, said on Instagram. "Our contribution is just a start. We hope that others might join in supporting more families in need. Together we can overcome this crisis! Stay healthy!"

**FREE TICKETS FOR MEDICAL WORKERS**  
Premier League teams Brighton and Bournemouth have become the first clubs to sign up to a campaign to make 100,000 free tickets available to medical workers on the front line during the coronavirus outbreak. The initiative was conceived by executives at Brighton, which has committed to giving National Health Service workers 1,000 tickets for matches and has invited other clubs from the Premier League, English Football League, Scotland and Northern Ireland to join in. Bournemouth immediately followed suit, offering "a minimum of" 1,000 tickets.

**FIFA MONITORING THREAT IN INDIA**  
FIFA said it is monitoring the developments arising out of the COVID-19 pandemic in India, which is scheduled to host the Women's U-17 World Cup in November. FIFA said it is also exploring "alternative

## SPANISH FEDERATION OFFERS LOANS FOR SMALLER CLUBS

The Spanish football federation has announced measures to help smaller clubs financially. The measures include a loan of \$4.3 million to help pay the salaries of players and coaches. The loan will be available to clubs from the third and fourth divisions, and futsal clubs. It can be paid back without interest over two seasons. The federation also says it will negotiate a credit line for teams in the first and second division. Federation president Luis Rubiales says the federation's doctors will be made available to help fight the coronavirus pandemic, and the national team's hotel can be used as a hospital if necessary.

solutions". "FIFA is currently monitoring developments regarding the coronavirus outbreak in India to decide the future of the U-17 Women's World Cup which is slated to be held in the country in November," the apex body said. "With public health and safety in mind, FIFA is also working with the Local Organising Committee to identify potential impact on preparations for the FIFA U-17 Women's World Cup India 2020, and finding alternative solutions to upcoming events that were planned in the lead up to the tournament," it added.

## ...but British stars relieved: 'What is another year?'

AGENCE FRANCE PRESSE  
LONDON, MARCH 25

BRITISH OLYMPIC gold medal hopefuls Katerina Johnson-Thompson, Adam Peaty and Dina Asher-Smith expressed their relief after Tokyo 2020 was delayed until next year on Tuesday due to the COVID-19 pandemic. All three world champions had expressed their frustration at the delay of a decision on the Games, while countries across the globe imposed stringent restrictions on movement and travel to control the spread of the virus.

"A lot of athletes can breathe," Olympic 100m breast stroke champion Peaty told *BBC Sport*. "We felt under pressure to train and compete. The decision from the IOC (International Olympic Committee) lifts that pressure that we don't have to be in shape over summer and we don't have to put unnecessary risk on others."

Johnson-Thompson is hoping to add to her world championship gold in the heptathlon last year with Olympic gold after missing out on the podium at Rio 2016. "Waited 8 years for this, what's another 1 in the grand scheme of things?" Johnson-Thompson posted on Twitter. "As an athlete, it's heartbreaking news about the olympics being postponed until 2021, but it's for all the right reasons and the safety of everyone! Hope everyone keeps safe."

Asher-Smith, Britain's world 200m champion, posted on Instagram: "#Tokyo2021, Same fire, new dates. Stay at home and stay safe everyone." Double Olympic triathlon champion Alistair Brownlee also welcomed the certainty of knowing the outcome after the IOC said as recently as Sunday a decision could take up to four weeks. "Evidently a very tough decision for the IOC and other stakeholders to make but in my opinion the right one," said Brownlee.

"Both, for the message it sends to people around the world battling with the virus and to give clarity to athletes attempting to prepare." Retired British track cyclist Callum Skinner, who fronts competitor-led movement Global Athlete, said the right decision had been made. "Tokyo 2021 presents an amazing opportunity to host a full Games celebrating the world (hopefully) entering the "post-pandemic" phase," he tweeted. Skinner, who won gold and silver medals at the 2016 Olympics and is a member of the British Olympic Association's (BOA) athletes' commission questioned the IOC's approach.

"Questions have to be asked of Thomas Bach's 'full steam ahead' policy. This saga has endangered athletes, public health and damaged the Olympic movement. What's more he wanted this limbo to continue for 4 weeks."

British Rowing welcomed the "certainty" over the Games. "We are now able to start planning how we best support our athletes, coaches and all our programme, both within British Rowing and as a wider group of Olympic and Paralympic sports in the UK," the organisation tweeted. British Paralympic discus thrower Dan Greaves tweeted: "Absolutely the right decision to postpone both the Olympics & @Paralympics by a year. Health comes first & with that, athletes can now take care of there's to make sure they are able to make the hard work count!!"

## COVID-19 FALLOUT

# Amidst shutdown, Belarus footballers play on: 'Why not?' ask authorities

RORY SMITH  
MARCH 25

THERE WERE a handful of thermal-imaging cameras outside Dynamo Brest's stadium on Friday, intended to pluck out and turn away anyone showing signs of fever. Both Brest and its opponent, Smolevichi, had been given hygiene advice: wash your hands with soap, avoid hugging. The Ministry of Health had decreed that the stadium must be disinfected twice a day.

Other than that, though, the opening game of the Belarusian Premier League season would go ahead as planned. It would be followed by a full slate of games on Saturday and Sunday. There would be no restrictions on fans coming to watch. Unlike everyone else, almost everywhere else, Belarus had decided just to play on.

As far as the country's football authorities were concerned, there was no reason not to play. The ABFF — the governing body of the sport in Belarus — had seen the measures taken by other European leagues in light of the mounting coronavirus pandemic: first playing games behind closed doors, and then cancelling or postponing leagues and competitions entirely.

It had concluded the decisions had little or no effect on preventing fans from gather-

ing or the virus from spreading, and that the situation in Belarus did not warrant the cancellation of the new season.

"Is there a state of emergency declared in our country?" Vladimir Bazanov, the head of the ABFF, said in an interview with the sports website Tribuna. "There is no critical condition, so they decided that we are starting the championship in a timely manner."

That call has left Belarus as an outlier in European football. Every other league on the continent, and nearly all others around the world, have been placed on indefinite hiatus. As the scale and severity of the coronavirus pandemic has become clear, in fact, most sports in most countries across the world have done the same, shuttering their doors until it is safe — for players and for fans — to reconvene.

The response in Belarus, on the other hand, has been skeptical. While much of Europe remains in lockdown — entire cities deserted, whole populations instructed to stay at home, often under threat of arrest — Belarus has yet to implement any severe measures. Officially, it has recorded 81 coronavirus cases, though the government has claimed 22 of those have recovered.

Though the country's president, Aleksandr Lukashenko — widely regarded as the last dictator in Europe — has advised citizens to observe social distancing protocols and not to visit anywhere that might be crowded, he has



In Belarus, where the country's president has called the coronavirus a "psychosis," some fans took more precautions than others. Reuters

also suggested the virus is a "psychosis." "It is yet another psychosis, which will benefit some people and harm others," he said last week. "I am absolutely convinced that panic can hurt us more than the virus itself. That's what concerns me the most." Lukashenko later suggested that coronavirus was "part of

a plan to turn everything upside down," and has variously named vodka, saunas and working on a farm as potential cures for it.

As he explained why Belarus chose to press ahead with its football season, Bazanov's rhetoric echoed his president's. "What is growing right now is some strange stuffing

that affects people psychologically," he said. "It is a bloated psychological situation."

In public, the league's players have acquiesced to the decision. Sergey Kislyak, a midfielder for Brest, said that "everything is quiet" among his teammates. "My mother works at a school; classes continue, as before," he said. "Everything is fine."

His teammate, Artem Milevsky, admitted to Arena Radio that though it is "strange" to be the only league playing in Europe, and though he is trying to have "less contact" with other people, it was ultimately not a decision for the players to make.

"We are paid to play," he said. "The authorities are in control. Everything is open, everything works, you can eat everywhere."

In private, though, things may be different. A poll released by Tribuna, the sports website, found that the majority of athletes were in favor of shutting down the league. The commentator Konstantin Genich described the idea of playing on as "desperate."

Aleksandr Hleb, once of Barcelona and Arsenal and likely Belarus's greatest player, called the lack of concern among both players and authorities "unbelievable," though in an Instagram post he later watered down his comments.

"Since the Presidential Administration does not see the real need to quarantine the country, the situation is under control," Hleb wrote.

"If there is a real threat to the health of the players, the health of the audience, I'm sure the matches will stop."

Hleb has taken his family into self-isolation as a precaution. Some fans, evidently, feel the same way. Attendances for the first weekend of the season were around half of what they were last year, though that still meant almost 4,000 people turning up to watch Brest, the defending champion, play its first game.

"The attitude toward coronavirus as a whole is still rather frivolous," said Maksim Berazinski, the chief executive of Tribuna in Belarus and Ukraine. "This is partly due to the fact that the official authorities have not yet closed borders, schools, universities, and are trying in every way possible to downplay the significance of the problem."

"Many people continue to go to soccer, and are very actively speaking out against the idea of closing the tournament. For our part, as the media, we insist that the necessary measure now is to suspend the championships. The risk to which we expose people is not justified at the moment."

There is, as yet, no sign of a change of policy. On Tuesday, an ABFF spokesman, Alexander Aleinik, confirmed that the next round of games would go ahead. As things stand, fans will still be allowed to attend. The rest of the world has stopped, for as long as is required. But Belarus, all alone, plays on. NYT